### 13. Nurses

- 13.1 Nurse team manager (includes ward managers, sisters and clinical managers)
- 13.2 Nurse team leader (includes deputy ward/unit manager, ward team leader, senior staff nurse)
- 13.3 Nurse, day ward (includes staff nurse, registered nurse, registered practitioner)
- 13.4 Nurse, 24-hour ward (includes staff nurse, registered nurse, registered practitioner)
- 13.5 Clinical support worker (hospital)

#### Nurse team manager (includes ward managers, sisters and clinical managers)

£31,906 per year	Agenda for Change (AfC) salaries, based on the April 2006 scale mid-point for
	band 7 according to the National Profile for Nurses. 1 It does not include any lump sum allowances and it is assumed that no unsocial hours are worked.
£6,946 per year	Employers' national insurance plus 14 per cent of salary for employers' contribution to superannuation.
£4,165 per year	The equivalent annual cost of pre-registration education after the total investment cost has been annuitised over the expected working life. <sup>2</sup> See schema 7.5 for further details on training for health professionals.
£2,904 per year	Comprises £2,904 for indirect overheads. <sup>3</sup> No allowance has been made for direct overheads because it is not possible to separate these from the cost of treatment.
£2,479 per year	Based on the new build and land requirements of NHS facilities, but adjusted to reflect shared use of office space for administration, and recreational and changing facilities. <sup>4,5</sup> Treatment space has not been included. Capital costs have been annuitised over 60 years at a discount rate of 3.5 per cent.
42 weeks per annum 37.5 hours per week	Includes 29 days annual leave and 8 statutory leave days. Assumes 5 study/ training days, and 10 days sickness leave. Unit costs based on 1560 hours per annum.
1:1.22	Assuming 45 per cent of time spent on face-to-face contact, 35 per cent on other clinical activity, and 20 per cent on non-clinical activity. Information derived from consultation with NHS Trusts.
1.18 x (A to D) 1.31 x E	Allows for the higher costs associated with working in London. Building Cost Information Service and Department for Communities and Local Government. 4,5
1.00 x (A to D) 0.96 x E	Allows for the lower costs associated with working outside London. <sup>7</sup> Building Cost Information Service and Department for Communities and Local Government. <sup>4,5</sup>
-	£4,165 per year  £2,904 per year  £2,479 per year  42 weeks per annum 37.5 hours per week  1:1.22  1.18 × (A to D) 1.31 × E  1.00 × (A to D)

<sup>1</sup> NHS Employers (2006) Agenda for Change (AfC) Pay Bands 1 April 2006/07, NHS Employers, London, http://www.rcn.org.uk/ agendaforchange/payconditions/pay/pay2006.php.

<sup>2</sup> Netten, A., Knight, J., Dennett, J., Cooley, R. & Slight, A. (1998) Development of a Ready Reckoner for Staff Costs in the NHS, Vols 1 & 2, Personal Social Services Research Unit, University of Kent, Canterbury.

<sup>3</sup> Netten, A., Knight, J., Dennett, J., Cooley, R. & Slight, A. (1998) Development of a Ready Reckoner for Staff Costs in the NHS, Vol 2 Methodology, Personal Social Services Research Unit, University of Kent, Canterbury.

<sup>4</sup> Building Cost Information Service (2007) Surveys of Tender Prices, March, BCIS, Royal Institution of Chartered Surveyors, London.

<sup>5</sup> Based on personal communication with the Department for Communities and Local Government (2007).

<sup>6</sup> NHS Employers (2005) Agenda for Change, NHS Terms and Conditions of Service Handbook, NHS Employers, London.

<sup>7</sup> Based on personal communication with the Department of Health (2007).

## 13.2 Nurse team leader (includes deputy ward/unit manager, ward team leader, senior staff nurse)

Costs and unit estimation	2006/2007 value	Notes	
A. Wages/salary	£26,720 per year	Agenda for Change (AfC) salaries, based on the April 2006 scale mid-point for band 6 according to the National Profile for Nurses. <sup>1</sup>	
B. Salary oncosts	£5,737 per year	Employers' national insurance plus 14 per cent of salary for employers' contribution to superannuation.	
C. Qualifications	£4,165 per year	The equivalent annual cost of pre-registration education after the total investment cost has been annuitised over the expected working life. See schema 7.5 for further details on training for health professionals.	
D. Overheads	£2,904 per year	Comprises £2,904 for indirect overheads. <sup>3</sup> No allowance has been made for direct overheads because it is not possible to separate these from the cost of treatment.	
E. Capital overheads	£2,479 per year	Based on the new build and land requirements of NHS facilities, but adjusted to reflect shared use of office space for administration, and recreational and changing facilities. <sup>4,5</sup> Treatment space has not been included. Capital costs have been annuitised over 60 years at a discount rate of 3.5 per cent.	
Working time	42 weeks per annum 37.5 hours per week	Includes 29 days annual leave and 8 statutory leave days. 6 Assumes 5 study/training days, and 10 days sickness leave. Unit costs based on 1560 hours per annum.	
Ratio of direct to indirect time on: face-to-face contacts	1:1.22	Assuming 45 per cent of time spent on face-to-face contact, 35 per cent on other clinical activity, and 20 per cent on non-clinical activity. Information derived from consultation with NHS Trusts.	
London multiplier	1.14 x (A to D) 1.31 x E	Allows for the higher costs associated with working in London. <sup>7</sup> Building Cost Information Service and Department for Communities and Local Government. 4,5	
Non-London multiplier	0.98 x (A to D) 0.96 x E	Allows for the lower costs associated with working outside London. <sup>7</sup> Building Cost Information Service and Department for Communities and Local Government. <sup>4,5</sup>	

£24 (£27) per hour; £54 (£60) per hour of patient contact.

<sup>1</sup> NHS Employers (2006) Agenda for Change (AfC) Pay Bands 1 April 2006/07, NHS Employers, London, http://www.rcn.org.uk/agendaforchange/payconditions/pay/pay2006.php.

<sup>2</sup> Netten, A., Knight, J., Dennett, J., Cooley, R. & Slight, A. (1998) Development of a Ready Reckoner for Staff Costs in the NHS, Vols 1 & 2, Personal Social Services Research Unit, University of Kent, Canterbury.

<sup>3</sup> Netten, A., Knight, J., Dennett, J., Cooley, R. & Slight, A. (1998) Development of a Ready Reckoner for Staff Costs in the NHS, Vol 2 Methodology, Personal Social Services Research Unit, University of Kent, Canterbury.

<sup>4</sup> Building Cost Information Service (2007) Surveys of Tender Prices, March, BCIS, Royal Institution of Chartered Surveyors, London.

<sup>5</sup> Based on personal communication with the Department for Communities and Local Government (2007).

<sup>6</sup> NHS Employers (2005) Agenda for Change, NHS Terms and Conditions of Service Handbook, NHS Employers, London.

<sup>7</sup> Based on personal communication with the Department of Health (2007).

#### Nurse, day ward (includes staff nurse, registered nurse, registered practitioner)

£21,646 per year £4,555 per year £4,165 per year	Agenda for Change (AfC) salaries, based on the April 2006 scale mid-point for Band 5 according to the National Profile for Nurses. 1 It does not include any lump sum allowances and it is assumed that no unsocial hours are worked. Employers' national insurance plus 14 per cent of salary for employers' contribution to superannuation.  The equivalent annual cost of pre-registration education after the total investment cost has been annuitised over the expected working life. 2 See schema 7.5 for further details on training for health professionals.
£4,165 per year	contribution to superannuation.  The equivalent annual cost of pre-registration education after the total investment cost has been annuitised over the expected working life. <sup>2</sup> See
. ,	investment cost has been annuitised over the expected working life. <sup>2</sup> See
f2 904 per year	The state of the s
Lz,707 per year	Comprises £2,904 for indirect overheads. <sup>3</sup> No allowance has been made for direct overheads because it is not possible to separate these from the cost of treatment.
£1,394 per year	Based on the new build and land requirements of NHS facilities, but adjusted to reflect shared use of office space for administration, and recreational and changing facilities. <sup>4,5</sup> Treatment space has not been included. Capital costs have been annuitised over 60 years at a discount rate of 3.5 per cent.
42 weeks per annum 37.5 hours per week	Includes 29 days annual leave and 8 statutory leave days. 6 Assumes 5 study/training days, and 10 days sickness leave. Unit costs based on 1560 hours per annum.
1:0.82	Assuming 55 per cent of time spent on face-to-face contact, 25 per cent on other clinical activity, and 20 per cent on non-clinical activity. Information derived from consultation with NHS Trusts.
1.18 x (A to D) 1.28 x E	Allows for the higher costs associated with working in London. <sup>7</sup> Building Cost Information Service and Department for Communities and Local Government. 4,5
1.00 x (A to D) 0.96 x E	Allows for the lower costs associated with working outside London. Building Cost Information Service and Department for Communities and Local Government.
-	42 weeks per annum 37.5 hours per week  1:0.82  1.18 × (A to D) 1.28 × E  1.00 × (A to D) 0.96 × E

 $|\pm20|$  ( $\pm22$ ) per hour;  $\pm36$  ( $\pm40$ ) per hour of patient contact.

<sup>1</sup> NHS Employers (2006) Agenda for Change (AfC) Pay Bands 1 April 2006/07, NHS Employers, London, http://www.rcn.org.uk/ agendaforchange/payconditions/pay/pay2006.php.

<sup>2</sup> Netten, A., Knight, J., Dennett, J., Cooley, R. & Slight, A. (1998) Development of a Ready Reckoner for Staff Costs in the NHS, Vols 1 & 2, Personal Social Services Research Unit, University of Kent, Canterbury.

<sup>3</sup> Netten, A., Knight, J., Dennett, J., Cooley, R. & Slight, A. (1998) Development of a Ready Reckoner for Staff Costs in the NHS, Vol 2 Methodology, Personal Social Services Research Unit, University of Kent, Canterbury.

<sup>4</sup> Building Cost Information Service (2007) Surveys of Tender Prices, March, BCIS, Royal Institution of Chartered Surveyors, London.

<sup>5</sup> Based on personal communication with the Department for Communities and Local Government (2007).

<sup>6</sup> NHS Employers (2005) Agenda for Change, NHS Terms and Conditions of Service Handbook, NHS Employers, London.

<sup>7</sup> Based on personal communication with the Department of Health (2007).

# 13.4 Nurse, 24-hour ward (includes staff nurse, registered nurse, registered practitioner)

2006/2007 value	Notes
£21,646 per year	Agenda for Change (AfC) salaries, based on the April 2006 scale mid-point for Band 5 according to the National Profile for Nurses. 1 It does not include any lump sum allowances and it is assumed that no unsocial hours are worked.
£4,555 per year	Employers' national insurance plus 14 per cent of salary for employers' contribution to superannuation.
£4,165 per year	The equivalent annual cost of pre-registration education after the total investment cost has been annuitised over the expected working life. See schema 7.5 for further details on training for health professionals.
£2,904 per year	Comprises £2,904 for indirect overheads. <sup>3</sup> No allowance has been made for direct overheads because it is not possible to separate these from the cost of treatment.
£1,394 per year	Based on the new build and land requirements of NHS facilities, but adjusted to reflect shared use of office space for administration, and recreational and changing facilities. Treatment space has not been included. Capital costs have been annuitised over 60 years at a discount rate of 3.5 per cent.
42 weeks per annum 37.5 hours per week	Includes 29 days annual leave and 8 statutory leave days. Assumes 5 study/ training days, and 10 days sickness leave. Unit costs based on 1560 hours per annum.
1:1	Assuming 50 per cent of time spent on face-to-face contact, 40 per cent on other clinical activity, and 10 per cent on non-clinical activity. Information derived from consultation with NHS Trusts.
1.18 x (A to D) 1.28 x E	Allows for the higher costs associated with working in London. <sup>7</sup> Building Cost Information Service and Department for Communities and Local Government. <sup>4,5</sup>
1.00 x (A to D) 0.96 x E	Allows for the lower costs associated with working outside London. <sup>7</sup> Building Cost Information Service and Department for Communities and Local Government. <sup>4,5</sup>
	<ul> <li>value</li> <li>£21,646 per year</li> <li>£4,555 per year</li> <li>£4,165 per year</li> <li>£2,904 per year</li> <li>£1,394 per year</li> <li>42 weeks per annum 37.5 hours per week</li> <li>1:1</li> <li>1.18 x (A to D)</li> <li>1.28 x E</li> <li>1.00 x (A to D)</li> </ul>

£20 (£22) per hour; £39 (£44) per hour of patient contact.

<sup>1</sup> NHS Employers (2006) Agenda for Change (AfC) Pay Bands 1 April 2006/07, NHS Employers, London, http://www.rcn.org.uk/agendaforchange/payconditions/pay/pay2006.php.

<sup>2</sup> Netten, A., Knight, J., Dennett, J., Cooley, R. & Slight, A. (1998) Development of a Ready Reckoner for Staff Costs in the NHS, Vols 1 & 2, Personal Social Services Research Unit, University of Kent, Canterbury.

<sup>3</sup> Netten, A., Knight, J., Dennett, J., Cooley, R. & Slight, A. (1998) Development of a Ready Reckoner for Staff Costs in the NHS, Vol 2 Methodology, Personal Social Services Research Unit, University of Kent, Canterbury.

<sup>4</sup> Building Cost Information Service (2007) Surveys of Tender Prices, March, BCIS, Royal Institution of Chartered Surveyors, London.

<sup>5</sup> Based on personal communication with the Department for Communities and Local Government (2007).

<sup>6</sup> NHS Employers (2005) Agenda for Change, NHS Terms and Conditions of Service Handbook, NHS Employers, London.

<sup>7</sup> Based on personal communication with the Department of Health (2007).

#### 13.5 Clinical support worker (hospital)

Costs and unit estimation	2006/2007 value	Notes
A. Wages/salary	£13,642 per year	Agenda for Change (AfC) salaries, based on the April 2006 scale mid-point for Band 2 according to the National Profile for Nurses. <sup>1</sup>
B. Salary oncosts	£2,690 per year	Employers' national insurance plus 14 per cent of salary for employers' contribution to superannuation.
C. Overheads	£2,904 per year	Comprises £2,904 for indirect overheads. <sup>2</sup> No allowance has been made for direct overheads because it is not possible to separate these from the cost of treatment.
D. Capital overheads	£1,394 per year	Based on the new build and land requirements of NHS facilities, but adjusted to reflect shared use of office space for administration, and recreational and changing facilities. <sup>3,4</sup> Treatment space has not been included. It is assumed that auxiliary nurses use one-sixth of an office. Capital costs have been annuitised over 60 years at a discount rate of 3.5 per cent.
Working time	42 weeks per annum 37.5 hours per week	Includes 29 days annual leave and 8 statutory leave days. Assumes 10 days sickness leave. No study/training days have been assumed. Unit costs based on 1597 hours per annum.
Ratio of direct to indirect time on: face-to-face contacts	1:0.67	Assuming 60 per cent of time spent on face-to-face contact, 15 per cent on other clinical activity, and 25 per cent on non-clinical activity. Information derived from consultation with NHS Trusts.
London multiplier	1.18 x (A to C) 1.28 x D	Allows for the higher costs associated with working in London. <sup>6</sup> Building Cost Information Service and Department for Communities and Local Government. <sup>3,4</sup>
Non-London multiplier	1.00 x (A to C) 0.96 x D	Allows for the lower costs associated with working outside London. <sup>6</sup> Building Cost Information Service and Department for Communities and Local Government. <sup>3,4</sup>
Unit costs available 2006/2	007	
£13 per hour; £22 per hour of	patient contact.	

<sup>1</sup> NHS Employers (2006) Agenda for Change (AfC) Pay Bands 1 April 2006/07, NHS Employers, London, http://www.rcn.org.uk/agendaforchange/payconditions/pay/pay2006.php.

<sup>2</sup> Netten, A., Knight, J., Dennett, J., Cooley, R. & Slight, A. (1998) Development of a Ready Reckoner for Staff Costs in the NHS, Vol 2 Methodology, Personal Social Services Research Unit, University of Kent, Canterbury.

<sup>3</sup> Building Cost Information Service (2007) Surveys of Tender Prices, March, BCIS, Royal Institution of Chartered Surveyors, London.

<sup>4</sup> Based on personal communication with the Department for Communities and Local Government (2007).

<sup>5</sup> Nursing and Midwifery Staffs Negotiating Council (1992) *Nursing and Midwifery Staffs Conditions of Service and Rates of Pay*, Department of Health, Leeds.

<sup>6</sup> Based on personal communication with the Department of Health (2007).