# IV. HOSPITAL-BASED HEALTH CARE STAFF

# 13. Hospital-based scientific and professional staff

- 13.1 Hospital physiotherapist
- 13.2 Hospital occupational therapist
- 13.3 Hospital speech and language therapist
- 13.4 Hospital dietitian
- 13.5 Hospital radiographer
- 13.6 Hospital pharmacist
- 13.7 Allied health professional support worker

## 13.1 Hospital physiotherapist

Using data from the NHS reference costs,<sup>1</sup> the mean average cost for a non-consultant-led (non-admitted) follow-up physiotherapy attendance in 2011/12 was £34, with an interquartile range of £28 to £38. Costs have been uprated using the HCHS pay & prices inflator.

Costs and unit estimation	2012/2013 value	Notes
A. Wages/salary	£23,441 per year	Based on the mean full-time equivalent basic salary for Agenda for Change band 5 (for qualified allied health professionals) of the July 2012-June 2013 NHS staff earnings estimates. <sup>2</sup> An additional 8.7 per cent can be added to reflect payments for activity such as over-time, shift work and geographic allowances. The Electronic Staff Records (ESR) system shows that the mean basic salary for all physiotherapists is £33,043. See the preface for information on changes to salaries, and section V for further information on pay scales.
B. Salary oncosts	£5,483 per year	Employer's national insurance is included plus 14 per cent of salary for employer's contribution to superannuation.
C. Qualifications	£5,549 per year	Qualification costs have been calculated using the method described in Netten et al. (1998). <sup>3</sup> Current cost information has been provided by the Department of Health and Health Education England (HEE). <sup>4</sup>
D. Overheads		Taken from NHS (England) Summarised accounts. <sup>5</sup>
Management, administration and estates staff	£5,585 per year	Management and other non-care staff costs were 19.31 per cent of direct care salary costs and included administration and estates staff.
Non-staff	£12,139 per year	Non-staff costs were 41.97 per cent of direct care salary costs. They include costs to the provider for office, travel/transport and telephone, education and training, supplies and services (clinical and general), as well as utilities such as water, gas and electricity.
E. Capital overheads	£4,776 per year	Based on the new-build and land requirements of NHS facilities, but adjusted to reflect shared use of both treatment and non-treatment space. <sup>6,7</sup> No allowance has been made for the cost of equipment. Capital costs have been annuitised over 60 years at a discount rate of 3.5 per cent.
F. Travel		No information available on average mileage covered per visit. From July 2013, NHS reimbursement will be based on a single rate for the first 3500 miles travelled (67p) and a reduced rate thereafter, irrespective of the type of car or fuel used (24p).8
Working time	42.7 weeks per year 37.5 hours per week	Unit costs are based on 1,601 hours per year: 225 working days minus sickness absence and training/study days as reported for all NHS staff groups. <sup>9</sup>
Ratio of direct to indirect time		No current information available.
Duration of contacts	32.9 minutes 23.3 minutes 13.1 minutes	Surgery consultation Clinic consultation Telephone consultation All based on information taken from the 2006/07 General Practice Workload Survey. 10
London multiplier	1.19 x (A to B),1.46 x E	Allows for the higher costs associated with London compared to the national average cost. 6,7,11
Non-London multiplier	0.97 x E	Allows for the lower costs associated with working outside London compared to the national average cost. 6,7,11
	012/2013 (costs including	g qualifications given in brackets)
£32 (£36) per hour.	<u> </u>	

<sup>&</sup>lt;sup>1</sup> Department of Health (2013) NHS reference costs 2011-2012,

https://www.gov.uk/government/news/financial-year-2011-to-2012-reference-costs-published [accessed 2 October 2013].

<sup>&</sup>lt;sup>2</sup> Health & Social Care Information Centre (2013) NHS staff earnings estimates 2013 (not publicly available), Health & Social Care Information Centre, Leeds.

<sup>&</sup>lt;sup>3</sup> Netten, A., Knight, J., Dennett, J., Cooley, R. & Slight, A. (1998) *Development of a ready reckoner for staff costs in the NHS, Vols 1 & 2*, Personal Social Services Research Unit, University of Kent, Canterbury.

 $<sup>^{4}</sup>$  Personal communication with the Department of Health and Health Education England (HEE), 2013.

<sup>&</sup>lt;sup>5</sup> Audit Commission (2012) *Summarised accounts 2011-2012*, NHS, London.

<sup>&</sup>lt;sup>6</sup> Building Cost Information Service (2013) *Surveys of tender prices*, Royal Institute of Chartered Surveyors, London.

<sup>&</sup>lt;sup>7</sup> Personal communication with the Department for Communities and Local Government, 2011.

<sup>8</sup> NHS Employers (2013) New mileage arrangements for Agenda for Change staff,

http://www.nhsemployers.org/PayAndContracts/LatestNews/Pages/New-pay-circular-for-Agenda-for-Change-Staff.aspx [accessed 1 October 2013].

Ocntracted hours are taken from NHS Careers (2012) Pay and benefits, National Health Service, London. <a href="https://www.nhscareers.nhs.uk/">https://www.nhscareers.nhs.uk/</a> [accessed 9 October 2013]. Training days as recommended by professional bodies. Working days and sickness absence rates as reported in Information Centre (2012) Sickness absence rates in the NHS: January-March 2012 and annual summary 2009-10 to 2011-12, Information Centre, Leeds.

<sup>&</sup>lt;sup>10</sup>Information Centre (2007) 2006/07 UK General Practice Workload Survey, Primary Care Statistics, Information Centre, Leeds.

<sup>&</sup>lt;sup>11</sup>Department of Health (2013) based on the Market Forces Factor (MFF).

# 13.2 Hospital occupational therapist

Using data from the NHS reference costs,<sup>1</sup> the mean average cost for a non-consultant led (non-admitted) follow-up occupational therapy attendance in 2011/12 was £53, with an interquartile range of £30 to £64. Costs have been uprated using the HCHS pay & prices inflator.

Costs and unit estimation	2012/2013 value	Notes
A. Wages/salary	£23,441 per year	Based on the mean full-time equivalent basic salary for Agenda for Change band 5 (for qualified Allied Health Professionals) of the July 2012-June 2013 NHS staff earnings estimates. <sup>2</sup> An additional 8.7 per cent can be added to reflect payments for activity such as over-time, shift work and geographic allowances. The Electronic Staff Records (ESR) system shows that the mean basic salary for all occupational therapists is £31,943. See the preface for information on changes to salaries, and section V for further information on pay scales.
B. Salary oncosts	£5,483 per year	Employer's national insurance is included plus 14 per cent of salary for employer's contribution to superannuation.
C. Qualifications	£5,531 per year	Qualification costs have been calculated using the method described in Netten et al. (1998). <sup>3</sup> Current cost information has been provided by the Department of Health and Health Education England (HEE). <sup>4</sup>
D. Overheads		Taken from NHS (England) Summarised accounts. <sup>5</sup>
Management, administration and estates staff	£5,585 per year	Management and other non-care staff costs were 19.31 per cent of direct care salary costs and included administration and estates staff.
Non-staff	£12,139 per year	Non-staff costs were 41.97 per cent of direct care salary costs. They include costs to the provider for office, travel/transport and telephone, education and training, supplies and services (clinical and general), as well as utilities such as water, gas and electricity.
E. Capital overheads	£4,776 per year	Based on the new-build and land requirements of NHS facilities, but adjusted to reflect shared use of both treatment and non-treatment space. <sup>6,7</sup> No allowance has been made for the cost of equipment. Capital costs have been annuitised over 60 years at a discount rate of 3.5 per cent.
F. Travel		No information available on average mileage covered per visit. From July 2013, NHS reimbursement will be based on a single rate for the first 3500 miles travelled (67p) and a reduced rate thereafter, irrespective of the type of car or fuel used (24p).8
Working time	42.7 weeks per year 37.5 hours per week	Unit costs are based on 1,601 hours per year: 225 working days minus sickness absence and training/study days as reported for all NHS staff groups. <sup>9</sup>
Ratio of direct to		
indirect time London multiplier	1.19 x (A to B)	No current information available.  Allows for the higher costs associated with London compared to the national
Non-London multiplier	1.35 x E 0.97 x E	average cost. <sup>6,7,10</sup> Allows for the lower costs associated with working outside London compared to the national average cost. <sup>6,7,10</sup>

<sup>&</sup>lt;sup>1</sup> Department of Health (2013) NHS reference costs 2011-2012,

https://www.gov.uk/government/news/financial-year-2011-to-2012-reference-costs-published/ [accessed 2 October 2013].

<sup>&</sup>lt;sup>2</sup> Health & Social Care Information Centre (2013) NHS staff earnings estimates 2013 (not publicly available), Health & Social Care Information Centre, Leeds.

<sup>&</sup>lt;sup>3</sup> Netten, A., Knight, J., Dennett, J., Cooley, R. & Slight, A. (1998) *Development of a ready reckoner for staff costs in the NHS, Vols 1 & 2*, Personal Social Services Research Unit, University of Kent, Canterbury.

<sup>&</sup>lt;sup>4</sup> Personal communication with the Department of Health and Health Education England (HEE), 2013.

<sup>&</sup>lt;sup>5</sup> Audit Commission (2012) Summarised accounts 2011-2012, NHS, London.

<sup>&</sup>lt;sup>6</sup> Building Cost Information Service (2013) Surveys of tender prices, Royal Institute of Chartered Surveyors, London.

<sup>&</sup>lt;sup>7</sup> Personal communication with the Department for Communities and Local Government, 2011.

<sup>8</sup> NHS Employers (2013) New mileage arrangements for Agenda for Change staff, <a href="http://www.nhsemployers.org/PayAndContracts/LatestNews/Pages/New-pay-circular-for-Agenda-for-Change-Staff.aspx">http://www.nhsemployers.org/PayAndContracts/LatestNews/Pages/New-pay-circular-for-Agenda-for-Change-Staff.aspx</a> [accessed 1 October 2013].

<sup>&</sup>lt;sup>9</sup>Contracted hours are taken from NHS Careers (2012) *Pay and benefits, National Health Service,* London. <a href="https://www.nhscareers.nhs.uk/">http://www.nhscareers.nhs.uk/</a> [accessed 9 October 2013]. Training days as recommended by professional bodies. Working days and sickness absence rates as reported in Information Centre (2012) *Sickness absence rates in the NHS: January-March 2012 and Annual Summary 2009-10 to 2011-12,* Information Centre, Leeds.

<sup>&</sup>lt;sup>10</sup>Department of Health (2013) based on the Market Forces Factor (MFF).

# 13.3 Hospital speech and language therapist

Using data from the NHS reference costs,<sup>1</sup> the mean average cost for a non-consultant led (non-admitted) follow-up speech and language therapy attendance in 2011/12 was £66, with an interquartile range of £35 to £79. Costs have been uprated using the HCHS pay & prices inflator.

Costs and unit estimation	2012/2013 value	Notes
A. Wages/salary	£23,441 per year	Based on the mean full-time equivalent basic salary for Agenda for Change band 5 (for qualified Allied Health Professionals) of the July 2012-June 2013 NHS staff earnings estimates. <sup>2</sup> An additional 8.7 per cent can be added to reflect payments for activity such as over-time, shift work and geographic allowances. The Electronic Staff Records (ESR) system shows that the mean basic salary for all speech and language therapists is £34,045. See the preface for information on changes to salaries, and section V for further information on pay scales.
B. Salary oncosts	£5,483 per year	Employer's national insurance is included plus 14 per cent of salary for employer's contribution to superannuation.
C. Qualifications	£5,880 per year	Qualification costs have been calculated using the method described in Netten et al. (1998). <sup>3</sup> Current cost information has been provided by the Department of Health and Health Education England (HEE). <sup>4</sup>
D. Overheads		Taken from NHS (England) Summarised accounts. <sup>5</sup>
Management, administration and estates staff	£5,585 per year	Management and other non-care staff costs were 19.31 per cent of direct care salary costs and included administration and estates staff.
Non-staff	£12,139 per year	Non-staff costs were 41.97 per cent of direct care salary costs. They include costs to the provider for office, travel/transport and telephone, education and training, supplies and services (clinical and general), as well as utilities such as water, gas and electricity.
E. Capital overheads	£4,482 per year	Based on the new-build and land requirements of NHS facilities, but adjusted to reflect shared use of both treatment and non-treatment space. <sup>6,7</sup> No allowance has been made for the cost of equipment. Capital costs have been annuitised over 60 years at a discount rate of 3.5 per cent.
F. Travel		No information available on average mileage covered per visit. From July 2013, NHS reimbursement will be based on a single rate for the first 3500 miles travelled (67p) and a reduced rate thereafter, irrespective of the type of car or fuel used (24p).8
Working time	42.7 weeks per year 37.5 hours per week	Unit costs are based on 1,601 hours per year: 225 working days minus sickness absence and training/study days as reported for all NHS staff groups. <sup>9</sup>
Ratio of direct to		
indirect time	4.40 (4.1.5)	No current information available.
London multiplier	1.19 x (A to B) 1.35 x E	Allows for the higher costs associated with London compared to the national average cost. <sup>6,7,10</sup>
Non-London multiplier	0.97 x E	Allows for the lower costs associated with working outside London compared to the national average cost. 6,7,10
Unit costs available	2012/2013 (costs includi	ng qualifications given in brackets)
£32 (£36) per hour.		

<sup>&</sup>lt;sup>1</sup> Department of Health (2013) NHS reference costs 2011-2012,

https://www.gov.uk/government/news/financial-year-2011-to-2012-reference-costs-published/ [accessed 2 October 2013].

<sup>&</sup>lt;sup>2</sup> Health & Social Care Information Centre (2013) NHS staff earnings estimates 2013 (not publicly available), Health & Social Care Information Centre, Leeds

<sup>&</sup>lt;sup>3</sup> Netten, A., Knight, J., Dennett, J., Cooley, R. & Slight, A. (1998) *Development of a ready reckoner for staff costs in the NHS, Vols 1 & 2*, Personal Social Services Research Unit, University of Kent, Canterbury.

<sup>&</sup>lt;sup>4</sup> Personal communication with the Department of Health and Health Education England (HEE), 2013.

 $<sup>^{\</sup>rm 5}$  Audit Commission (2012)  $\it Summarised$  accounts 2011-2012 NHS, London.

<sup>&</sup>lt;sup>6</sup> Building Cost Information Service (2013) *Surveys of tender prices*, Royal Institute of Chartered Surveyors, London.

<sup>&</sup>lt;sup>7</sup> Personal communication with the Department for Communities and Local Government, 2011.

<sup>&</sup>lt;sup>8</sup> NHS Employers (2013) New mileage arrangements for Agenda for Change staff,

http://www.nhsemployers.org/PayAndContracts/LatestNews/Pages/New-pay-circular-for-Agenda-for-Change-Staff.aspx [accessed 1 October 2013].

<sup>&</sup>lt;sup>9</sup>Contracted hours are taken from NHS Careers (2012) Pay and benefits, National Health Service, London. <a href="http://www.nhscareers.nhs.uk/">http://www.nhscareers.nhs.uk/</a> [accessed 9 October 2013]. Training days as recommended by professional bodies. Working days and sickness absence rates as reported in Information Centre (2012) Sickness absence rates in the NHS: January-March 2012 and Annual Summary 2009-10 to 2011-12, Information Centre, Leeds.

<sup>&</sup>lt;sup>10</sup>Department of Health (2013) based on the Market Forces Factor (MFF).

## 13.4 Hospital dietitian

Costs and unit estimation	2012/2013 value	Notes
A. Wages/salary	£23,441 per year	Based on the mean full-time equivalent basic salary for Agenda for Change band 5 (for qualified Allied Health Professionals) of the July 2012-June 2013 NHS staff earnings estimates. An additional 8.7 per cent can be added to reflect payments for activity such as over-time, shift work and geographic allowances. The Electronic Staff Records (ESR) system shows that the mean basic salary for all dietitians is £32,744. See the preface for information on changes to salaries, and section V for further information on pay scales.
B. Salary oncosts	£5,483 per year	Employer's national insurance is included plus 14 per cent of salary for employer's contribution to superannuation.
C. Qualifications	£5,738 per year	Qualification costs have been calculated using the method described in Netten et al. (1998). <sup>2</sup> Current cost information has been provided by the Department of Health and Health Education England (HEE). <sup>3</sup>
D. Overheads		Taken from NHS (England) Summarised accounts. <sup>4</sup>
Management, administration and estates staff	£5,585 per year	Management and other non-care staff costs were 19.31 per cent of direct care salary costs and included administration and estates staff.
Non-staff	£12,139 per year	Non-staff costs were 41.97 per cent of direct care salary costs. They include costs to the provider for office, travel/transport and telephone, education and training, supplies and services (clinical and general), as well as utilities such as water, gas and electricity.
E. Capital overheads	£3,614 per year	Based on the new-build and land requirements of NHS facilities, but adjusted to reflect share use of both treatment and non-treatment space. <sup>5,6</sup> Capital costs have been annuitised over 60 years at a discount rate of 3.5 per cent.
F. Travel		No information available on average mileage covered per visit. From July 2013, NHS reimbursement will be based on a single rate for the first 3500 miles travelled (67p) and a reduced rate thereafter, irrespective of the type of car or fuel used (24p). <sup>7</sup>
Working time	42.7 weeks per year 37.5 hours per week	Unit costs are based on 1,601 hours per year: 225 working days minus sickness absence and training/study days as reported for all NHS staff groups. <sup>8</sup>
Ratio of direct to indirect time		No current information available.
London multiplier	1.19 x (A to B) 1.38 x E	Allows for the higher costs associated with London compared to the national average cost. 5,6,9
Non-London multiplier	0.97 x E	Allows for the lower costs associated with working outside London compared to the national average cost. 5,6,9
	•	cluding qualifications given in brackets)
£31 (£35) per hour.		

<sup>&</sup>lt;sup>2</sup> Netten, A., Knight, J., Dennett, J., Cooley, R. & Slight, A. (1998) *Development of a ready reckoner for staff costs in the NHS, Vols 1 & 2*, Personal Social Services Research Unit, University of Kent, Canterbury.

<sup>&</sup>lt;sup>3</sup> Personal communication with the Department of Health and Health Education England (HEE), 2013.

<sup>&</sup>lt;sup>4</sup> Audit Commission (2012) *Summarised accounts 2011-2012*, NHS, London.

<sup>&</sup>lt;sup>5</sup> Building Cost Information Service (2013) *Surveys of tender prices*, Royal Institute of Chartered Surveyors, London.

<sup>&</sup>lt;sup>6</sup> Personal communication with the Department for Communities and Local Government, 2011.

 $<sup>^{7}</sup>$  NHS Employers (2013) New mileage arrangements for Agenda for Change staff,

http://www.nhsemployers.org/PayAndContracts/LatestNews/Pages/New-pay-circular-for-Agenda-for-Change-Staff.aspx [accessed 1 October 2013].

<sup>8</sup> Contracted hours are taken from NHS Careers (2012) Pay and benefits, National Health Service, London. <a href="http://www.nhscareers.nhs.uk/">http://www.nhscareers.nhs.uk/</a> [accessed 9 October 2013]. Training days as recommended by professional bodies. Working days and sickness absence rates as reported in Information Centre (2012) Sickness absence rates in the NHS: January-March 2012 and annual summary 2009-10 to 2011-12, Information Centre, Leeds.

<sup>&</sup>lt;sup>9</sup> Department of Health (2013) based on the Market Forces Factor (MFF).

# 13.5 Hospital radiographer

Using data from the NHS reference costs, the mean average cost for a radiotherapy inpatient was £339 and for a regular day or night case was £661. An outpatient contact was £107. Costs have been uprated using the HCHS pay & prices inflator.

Costs and unit estimation	2012/2013 value	Notes
A. Wages/salary	£23,441 per year	Based on the mean full-time equivalent basic salary for Agenda for Change band 5 (for qualified Allied Health Professionals) of the July 2012-June 2013 NHS staff earnings estimates. <sup>2</sup> An additional 8.7 per cent can be added to reflect payments for activity such as over-time, shift work and geographic allowances. The Electronic Staff Records (ESR) system shows that the mean basic salary for all Diagnostic and Therapeutic Radiologists is £32,875. See the preface for information on changes to salaries, and section V for further information on pay scales.
B. Salary oncosts	£5,483 per year	Employer's national insurance is included plus 14 per cent of salary for employer's contribution to superannuation.
C. Qualifications	£5,910 per year	Qualification costs have been calculated using the method described in Netten et al. (1998). <sup>3</sup> Current cost information has been provided by the Department of Health and Health Education England (HEE). <sup>4</sup>
D. Overheads		Taken from NHS (England) Summarised accounts. <sup>5</sup>
Management, administration and estates staff	£5,585 per year	Management and other non-care staff costs were 19.31 per cent of direct care salary costs and included administration and estates staff.
Non-staff	£12,139 per year	Non-staff costs were 41.97 per cent of direct care salary costs. They include costs to the provider for office, travel/transport and telephone, education and training, supplies and services (clinical and general), as well as utilities such as water, gas and electricity.
E. Capital overheads	£7,175 per year	Based on the new-build and land requirements of NHS facilities, but adjusted to reflect shared use of both treatment and non-treatment space. <sup>6,7</sup> Capital costs have been annuitised over 60 years at a discount rate of 3.5 per cent.
Working time	42.7 weeks per year 37.5 hours per week	Unit costs are based on 1,601 hours per year: 225 working days minus sickness absence and training/study days as reported for all NHS staff groups.8
Ratio of direct to indirect time		No current information available.
London multiplier	1.19 x (A to B) 1.38 x E	Allows for the higher costs associated with London compared to the national average cost. <sup>6,7,9</sup>
Non-London multiplier	0.97 x E	Allows for the lower costs associated with working outside London compared to the national average cost. 6,7,9
	012/2013 (costs includin	g qualifications given in brackets)
£34 (£37) per hour.		

<sup>&</sup>lt;sup>1</sup> Department of Health (2013) NHS reference costs 2011-2012, <a href="https://www.gov.uk/government/publications/reference-costs-guidance-for-2011-12/">https://www.gov.uk/government/publications/reference-costs-guidance-for-2011-12/</a> [accessed 9 October 2013]

<sup>&</sup>lt;sup>2</sup> Health & Social Care Information Centre (2013) *NHS staff earnings estimates 2013* (not publicly available), Health & Social Care Information Centre, Leeds.

<sup>&</sup>lt;sup>3</sup> Netten, A., Knight, J., Dennett, J., Cooley, R. & Slight, A. (1998) *Development of a ready reckoner for staff costs in the NHS, Vols 1 & 2*, Personal Social Services Research Unit, University of Kent, Canterbury.

<sup>&</sup>lt;sup>4</sup> Personal communication with the Department of Health and Health Education England (HEE), 2013.

<sup>&</sup>lt;sup>5</sup> Audit Commission (2012) *Summarised accounts 2011-2012*, NHS, London.

<sup>&</sup>lt;sup>6</sup> Building Cost Information Service (2013) *Surveys of tender prices*, Royal Institute of Chartered Surveyors, London.

 $<sup>^{\</sup>rm 7}$  Personal communication with the Department for Communities and Local Government, 2011.

October 2013]. Training days as recommended by professional bodies. Working days and sickness absence rates as reported in Information Centre (2012) Sickness absence rates in the NHS: January-March 2012 and annual summary 2009-10 to 2011-12, Information Centre, Leeds.

<sup>&</sup>lt;sup>9</sup> Department of Health (2013) based on the Market Forces Factor (MFF).

# 13.6 Hospital pharmacist

Costs and unit estimation	2012/2013 value	Notes
A. Wages/salary	£30,712 per year	Based on the mean full-time equivalent basic salary for Agenda for Change band 6 (for qualified Allied Health Professionals) of the July 2012-June 2013 NHS staff earnings estimates. An additional 8.7 per cent can be added to reflect payments for activity such as over-time, shift work and geographic allowances. The Electronic Staff Records (ESR) system shows that the mean basic salary for all pharmacists is £41,000. See preface and section V for further information on pay scales.
B. Salary oncosts	£7,505 per year	Employer's national insurance is included plus 14 per cent of salary for employer's contribution to superannuation.
C. Qualifications	£9,747 per year	Qualification costs have been calculated using the method described in Netten et al (1998). <sup>2</sup> Current cost information has been provided by the Department of Health. The cost of the clinical placement for pharmacists has been provided by Dr Lynne Bollington. See Bollington & John (2012) <sup>3</sup> for more information. These costs exclude external training courses that supplement work-based learning and may cover specific components of the General Pharmaceutical Council's performance standards and/or examination syllabus. See table 7.4 for more details on training.
D. Overheads		Taken from NHS (England) Summarised accounts. <sup>4</sup>
Management, administration and estates staff	£7,379 per year	Management and other non-care staff costs were 19.31 per cent of direct care salary costs and included administration and estates staff.
Non-staff	£16,039 per year	Non-staff costs were 41.97 per cent of direct care salary costs. They include costs to the provider for office, travel/transport and telephone, education and training, supplies and services (clinical and general), as well as utilities such as water, gas and electricity.
E. Capital overheads	£4,251 per year	Based on the new-build and land requirements of a pharmacy, plus additional space for shared facilities. <sup>5,6</sup> Capital costs have been annuitised over 60 years at a discount rate of 3.5 per cent.
F. Travel		No information available on average mileage covered per visit. From July 2013, NHS reimbursement will be based on a single rate for the first 3500 miles travelled (67p) and a reduced rate thereafter, irrespective of the type of car or fuel used (24p). <sup>7</sup>
Working time	43 weeks per year 37.5 hours per week	Unit costs are based on 1,609 hours per year: 225 working days minus sickness absence and training/study days as reported for all NHS staff groups.8
Ratio of direct to indirect time on: direct clinical patient time patient-related activities	1:1 1:0.43	Ratios are estimated on the basis that 50 per cent of time is spent on direct clinical patient activities, 20 per cent of time on dispensary activities and 30 per cent on non-clinical activity. <sup>9</sup>
London multiplier	1.19 x (A to B) 1.37 x E	Allows for the higher costs associated with London compared to the national average cost. 6,7,10
Non-London multiplier	0.97 x E	Allows for the lower costs associated with working outside London compared to the national average cost. <sup>6,7,10</sup>
	2013 (costs including qualific	

<sup>&</sup>lt;sup>2</sup> Netten, A., Knight, J., Dennett, J., Cooley, R. & Slight, A. (1998) *Development of a ready reckoner for staff costs in the NHS, Vols 1 & 2*, Personal Social Services Research Unit, University of Kent, Canterbury.

<sup>&</sup>lt;sup>3</sup> Bollington, L. & John, D. (2012) *Pharmacy education and training in the hospital service in Wales: Identifying demand and developing capacity*. STS Publishing, Cardiff.

<sup>&</sup>lt;sup>4</sup> Audit Commission (2012) Summarised accounts 2011-2012, NHS, London.

<sup>&</sup>lt;sup>5</sup> Building Cost Information Service (2013) *Surveys of tender prices*, Royal Institute of Chartered Surveyors, London.

<sup>&</sup>lt;sup>6</sup> Personal communication with the Department for Communities and Local Government, 2011.

<sup>&</sup>lt;sup>7</sup> NHS Employers (2013) New mileage arrangements for Agenda for Change staff, <a href="http://www.nhsemployers.org/PayAndContracts/LatestNews/Pages/New-pay-circular-for-Agenda-for-Change-Staff.aspx">http://www.nhsemployers.org/PayAndContracts/LatestNews/Pages/New-pay-circular-for-Agenda-for-Change-Staff.aspx</a> [accessed 1 October 2013].

<sup>8</sup> Contracted hours are taken from NHS Careers (2012) Pay and benefits, National Health Service, London. http://www.nhscareers.nhs.uk/ [accessed 9 October 2013]. Training days as recommended by professional bodies. Working days and sickness absence rates as reported in Information Centre (2012) Sickness absence rates in the NHS: January-March 2012 and annual summary 2009-10 to 2011-12, Information Centre, Leeds.

<sup>&</sup>lt;sup>9</sup> Personal communication with the Greater Manchester Workforce Development Corporation, 2003.

<sup>&</sup>lt;sup>10</sup> Department of Health (2013) based on the Market Forces Factor (MFF).

# 13.7 Allied health professional support worker

Allied health professional support workers provide vital assistance to health-care professionals in diagnosing, treating and caring for patients. They work in a variety of settings depending on their role, such as in patient's homes, a GP clinic or in a hospital department.<sup>1</sup>

Costs and unit	2012/2013 value	Notes	
estimation			
A. Wages/salary	£16,193 per year	Based on the mean full-time equivalent basic salary for Agenda for Change band 2 (for unqualified Allied Health Professionals) of the July 2012-June 2013 NHS staff earnings estimates. <sup>2</sup> An additional 8.7 per cent can be added to reflect payments for activity such as over-time, shift work and geographic allowances. The Electronic Staff Records (ESR) system shows that the mean basic salary for all health care support workers is £16,300. See the preface for information on changes to salaries, and section V for further information on pay scales.	
B. Salary oncosts	£3,468 per year	Employer's national insurance is included plus 14 per cent of salary for employer's contribution to superannuation.	
C. Qualifications	£0	Training costs are assumed to be zero, although many take NVQ courses.	
D. Overheads		Taken from NHS (England) Summarised accounts. <sup>3</sup>	
Management, administration and estates staff	£3,796 per year	Management and other non-care staff costs were 19.31 per cent of direct care salary costs and included administration and estates staff.	
Non-staff	£8,251 per year	Non-staff costs were 41.97 per cent of direct care salary costs. They include costs to the provider for office, travel/transport and telephone, education and training, supplies and services (clinical and general), as well as utilities such as water, gas and electricity.	
E. Capital overheads	£3,159 per year	Based on the new-build and land requirements of NHS facilities, but adjusted to reflect shared use of both treatment and non-treatment space. <sup>4,5</sup> Capital costs have been annuitised over 60 years at a discount rate of 3.5 per cent.	
F. Travel		No information available on average mileage covered per visit. From July 2013, NHS reimbursement will be based on a single rate for the first 3500 miles travelled (67p) and a reduced rate thereafter, irrespective of the type of car or fuel used (24p). <sup>6</sup>	
Working time	43 weeks per year 37.5 hours per week	Unit costs are based on 1,606 hours per year: 225 working days minus sickness absence and training/study days as reported for all NHS staff groups. <sup>7</sup>	
Ratio of direct to			
indirect time		No current information available.	
London multiplier	1.34 x E	Allows for the higher costs associated with London compared to the national average cost. <sup>4,5,8</sup>	
Non-London	0.97 x E	Allows for the lower costs associated with working outside London compared to	
multiplier		the national average cost. 4,5,8	
	Unit costs available 2012/2013		
£22 per hour.			

<sup>&</sup>lt;sup>1</sup> NHS Careers (2011) Clinical support staff, National Health Service, London. <a href="http://www.nhscareers.nhs.uk/explore-by-career/wider-healthcare-team/clinical-support-staff/">http://www.nhscareers.nhs.uk/explore-by-career/wider-healthcare-team/clinical-support-staff/</a> [accessed 9 October 2013].

<sup>&</sup>lt;sup>2</sup> Health & Social Care Information Centre (2013) NHS staff earnings estimates 2013 (not publicly available), Health & Social Care Information Centre, Leeds.

<sup>&</sup>lt;sup>3</sup> Audit Commission (2012) *Summarised accounts 2011-2012*, NHS, London.

<sup>&</sup>lt;sup>4</sup> Building Cost Information Service (2013) *Surveys of tender prices*, Royal Institute of Chartered Surveyors, London.

<sup>&</sup>lt;sup>5</sup> Personal communication with the Department for Communities and Local Government, 2011.

<sup>&</sup>lt;sup>6</sup> NHS Employers (2013) New mileage arrangements for Agenda for Change staff,

http://www.nhsemployers.org/PayAndContracts/LatestNews/Pages/New-pay-circular-for-Agenda-for-Change-Staff.aspx [accessed 1 October 2013].

October 2013]. Training days as recommended by professional bodies. Working days and sickness absence rates as reported in Information Centre (2012) Sickness absence rates in the NHS: January-March 2012 and annual summary 2009-10 to 2011-12, Information Centre, Leeds.

<sup>&</sup>lt;sup>8</sup> Department of Health (2013) based on the Market Forces Factor (MFF).

# 14. Hospital-based nurses

- 14.1 Nurse team manager (includes ward managers, sisters and clinical managers)
- 14.2 Nurse team leader (includes deputy ward/unit manager, ward team leader, senior staff nurse
- 14.3 Nurse, day ward (includes staff nurse, registered nurse, registered practitioner)
- 14.4 Nurse, 24-hour ward (includes staff nurse, registered nurse, registered practitioner)
- 14.5 Clinical support worker

# 14.1 Nurse team manager (includes ward manager, sister and clinical manager)

band 7 of the July 2012-June 2013 NHS staff earnings estimates for qualified nurses. 1 An additional 14.7 per cent can be added to reflect payments for activity such as over-time, shift work and geographic allowances. 2 See the preface for information on changes to salaries, and section V for further information on pay scales.  Employer's national insurance is included plus 14 per cent of salary for employer's contribution to superannuation.  C. Qualifications  £10,438 per year  C. Qualifications  £10,438 per year  C. Qualification costs have been calculated using the method described in Netten et al. (1998). 3 Current cost information has been provided by the Department of Health and the Higher Education Funding Council for England (HEFCE). 4 See table 7.4 for more details.  D. Overheads  E. Gapital overheads  £9,192 per year  Anangement and other non-care staff costs were 19.31 per cent of direct care salary costs and included administration and estates staff.  E. Capital overheads  £19,979 per year  Non-staff costs were 41.97 per cent of direct care salary costs. They include costs to the provider for office, travel/transport and telephone, education and training, supplies and services (clinical and general), as well as utilities such as water, gas and electricity.  Based on the new-build and land requirements of NHS facilities, but adjusted to reflect shared use of office space for administration, and recreational and changing facilities. 8-7 Treatment space has not been included. Capital costs have been annuitised over 60 years at a discount rate of 3.5 per cent.  Working time  42 weeks per year 37.5 hours per week  Based on the NcKinsey report commissioned by the Department of Health in 2009, 9 hospital nurses are estimated to spent 41 per cent of their time on patient care with 59 per cent of their time spent on non-patient activities such as apperwork and administration, handing over and co-ordination, discussion with other nurses, and preparing medication (away from patients).  Allows for the higher co	Costs and unit estimation	2012/2013 value	Notes
employer's contribution to superannuation.  C. Qualifications  £10,438 per year  Qualification costs have been calculated using the method described in Netten et al. (1998).³ Current cost information has been provided by the Department of Health and the Higher Education Funding Council for England (HEFCE).⁴ See table 7.4 for more details.  D. Overheads  Management, administration and estates staff  Non-staff  £9,192 per year  Management and other non-care staff costs were 19.31 per cent of direct care salary costs and included administration and estates staff.  Non-staff  £19,979 per year  Non-staff costs were 41.97 per cent of direct care salary costs. They include costs to the provider for office, travel/transport and telephone, education and training, supplies and services (clinical and general), as well as utilities such as water, gas and electricity.  E. Capital overheads  £2,416 per year  Based on the new-build and land requirements of NHS facilities, but adjusted to reflect shared use of office space for administration, and recreational and changing facilities. 6-7 Treatment space has not been included. Capital costs have been annuitised over 60 years at a discount rate of 3.5 per cent.  Unit costs are based on 1569 hours per year: 225 working days minus sickness absence and training/study days as reported for all NHS staff groups. 8  Ratio of direct to indirect to indirect to patient care with 59 per cent of their time spent on non-patient activities such as paperwork and administration, handing over and co-ordination, discussion with other nurses, and preparing medication (away from patients). Allows for the higher costs associated with working outside London. 6-7.10  Allows for the lower costs associated with working outside London. 5-7  Allows for the lower costs associated with working outside London. 6-7	A. Wages/salary	£38,057 per year	band 7 of the July 2012-June 2013 NHS staff earnings estimates for qualified nurses. An additional 14.7 per cent can be added to reflect payments for activity such as over-time, shift work and geographic allowances. See the preface for information on changes to salaries, and section V for further information on pay scales.
Netten et al. (1998). <sup>3</sup> Current cost information has been provided by the Department of Health and the Higher Education Funding Council for England (HEFCE). <sup>4</sup> See table 7.4 for more details.  D. Overheads  Taken from NHS (England) Summarised accounts. <sup>5</sup> Management, addinistration and estates staff  Management and other non-care staff costs were 19.31 per cent of direct care salary costs and included administration and estates staff.  E19,979 per year  Non-staff costs were 41.97 per cent of direct care salary costs. They include costs to the provider for office, travel/transport and telephone, education and training, supplies and services (clinical and general), as well as utilities such as water, gas and electricity.  E. Capital overheads  E. Capital overheads  E. Capital overheads  E. 2,416 per year  Based on the new-build and land requirements of NHS facilities, but adjusted to reflect shared use of office space for administration, and recreational and changing facilities. <sup>5,7</sup> Treatment space has not been included. Capital costs have been annuitised over 60 years at a discount rate of 3.5 per cent.  Working time  42 weeks per year  37.5 hours per week  Unit costs are based on 1569 hours per year: 225 working days minus sickness absence and training/study days as reported for all NHS staff groups. <sup>8</sup> Based on the McKinsey report commissioned by the Department of Health in 2009, <sup>9</sup> hospital nurses are estimated to spent 41 per cent of their time on patient care with 59 per cent of their time spent on non-patient activities such as paperwork and administration, handing over and co-ordination, discussion with other nurses, and preparing medication (away from patients).  London multiplier  1.19 x (A to B)  1.37 x E  Allows for the lower costs associated with working in London. <sup>6,7,10</sup> Allows for the lower costs associated with working outside London. <sup>6,7</sup>	B. Salary oncosts	£9,546 per year	
Management, administration and estates staff  E19,979 per year  Non-staff costs were 41.97 per cent of direct care salary costs. They include costs to the provider for office, travel/transport and telephone, education and training, supplies and services (clinical and general), as well as utilities such as water, gas and electricity.  E. Capital overheads  E. Capital overh	C. Qualifications	£10,438 per year	Netten et al. (1998). <sup>3</sup> Current cost information has been provided by the Department of Health and the Higher Education Funding Council for England
care salary costs and included administration and estates staff.    E19,979 per year   Non-staff costs were 41.97 per cent of direct care salary costs. They include costs to the provider for office, travel/transport and telephone, education and training, supplies and services (clinical and general), as well as utilities such as water, gas and electricity.    E. Capital overheads   E2,416 per year   Based on the new-build and land requirements of NHS facilities, but adjusted to reflect shared use of office space for administration, and recreational and changing facilities. F7 Treatment space has not been included. Capital costs have been annuitised over 60 years at a discount rate of 3.5 per cent.    Working time   42 weeks per year 37.5 hours per week   Unit costs are based on 1569 hours per year: 225 working days minus sickness absence and training/study days as reported for all NHS staff groups. Ratio of direct to indirect time on: face-to-face contacts   Based on the McKinsey report commissioned by the Department of Health in 2009, hospital nurses are estimated to spent 41 per cent of their time on patient care with 59 per cent of their time spent on non-patient activities such as paperwork and administration, handing over and co-ordination, discussion with other nurses, and preparing medication (away from patients).    London multiplier   1.19 x (A to B)   1.37 x E   Allows for the lower costs associated with working outside London. F7.10   Allows for the lower costs associated with working outside London. F7.10   Allows for the lower costs associated with working outside London. F7.10   Allows for the lower costs associated with working outside London. F7.10   Allows for the lower costs associated with working outside London. F7.10   Allows for the lower costs associated with working outside London. F7.10   Allows for the lower costs associated with working outside London. F7.10   Allows for the lower costs associated with working outside London. F7.10   Allows for the lower costs associated with working o	D. Overheads		Taken from NHS (England) Summarised accounts. <sup>5</sup>
costs to the provider for office, travel/transport and telephone, education and training, supplies and services (clinical and general), as well as utilities such as water, gas and electricity.  E. Capital overheads  £2,416 per year  Based on the new-build and land requirements of NHS facilities, but adjusted to reflect shared use of office space for administration, and recreational and changing facilities. <sup>6,7</sup> Treatment space has not been included. Capital costs have been annuitised over 60 years at a discount rate of 3.5 per cent.  Working time  42 weeks per year 37.5 hours per week  Ratio of direct to indirect to groups. <sup>8</sup> Based on the McKinsey report commissioned by the Department of Health in 2009, <sup>9</sup> hospital nurses are estimated to spent 41 per cent of their time on patient care with 59 per cent of their time spent on non-patient activities such as paperwork and administration, handing over and co-ordination, discussion with other nurses, and preparing medication (away from patients).  London multiplier  1.19 x (A to B) 1.37 x E  Non-London multiplier  Allows for the lower costs associated with working outside London. <sup>6,7</sup> Allows for the lower costs associated with working outside London. <sup>6,7</sup>	Management, administration and estates staff	£9,192 per year	
E. Capital overheads  In Capital costs  have been annuitised over 60 years at a discount rate of 3.5 per cent.  Unit costs are based on 1569 hours per year: 225 working days minus  sickness absence and training/study days as reported for all NHS staff  groups.  Based on the McKinsey report commissioned by the Department of Health in  2009,9 hospital nurses are estimated to spent 41 per cent of their time on  patient care with 59 per cent of their time spent on non-patient activities  such as paperwork and administration, handing over and co-ordination,  discussion with other nurses, and preparing medication (away from patients).  E. Capital costs  Allows for the higher costs associated with working in London.  E. Capital costs  Allows for the lower costs associated with working outside London.  E. Capital costs  Allows for the lower costs associated with working outside London.  E. Capital costs  Allows for the lower costs associated with working outside London.	Non-staff	£19,979 per year	costs to the provider for office, travel/transport and telephone, education and training, supplies and services (clinical and general), as well as utilities
37.5 hours per week sickness absence and training/study days as reported for all NHS staff groups. <sup>8</sup> Ratio of direct to indirect time on: face-to-face contacts  1:1.44  1:1	E. Capital overheads	£2,416 per year	to reflect shared use of office space for administration, and recreational and changing facilities. <sup>6,7</sup> Treatment space has not been included. Capital costs
indirect time on: face-to-face contacts  1:1.44  2009,9 hospital nurses are estimated to spent 41 per cent of their time on patient care with 59 per cent of their time spent on non-patient activities such as paperwork and administration, handing over and co-ordination, discussion with other nurses, and preparing medication (away from patients).  London multiplier  1.19 x (A to B) 1.37 x E  Non-London multiplier  Allows for the lower costs associated with working outside London.6,7 multiplier	Working time		sickness absence and training/study days as reported for all NHS staff
1.37 x E  Non-London 0.96 x E  Millows for the lower costs associated with working outside London. 6,7  Multiplier	Ratio of direct to indirect time on: face-to-face contacts	1:1.44	2009, <sup>9</sup> hospital nurses are estimated to spent 41 per cent of their time on patient care with 59 per cent of their time spent on non-patient activities such as paperwork and administration, handing over and co-ordination,
Non-London 0.96 x E Allows for the lower costs associated with working outside London. <sup>6,7</sup> multiplier	London multiplier	· · ·	Allows for the higher costs associated with working in London. <sup>6,7,10</sup>
Unit costs available 2012/2013 (costs including qualifications given in brackets)	Non-London multiplier		Allows for the lower costs associated with working outside London. <sup>6,7</sup>
	Unit costs available 20	12/2013 (costs includin	g qualifications given in brackets)

<sup>&</sup>lt;sup>1</sup> Health & Social Care Information Centre (2013) NHS staff earnings estimates 2013 (not publicly available), Health & Social Care Information Centre, Leeds.

<sup>&</sup>lt;sup>2</sup> Health & Social Care Information Centre (2013) NHS staff earnings estimates 2013, Health & Social Care Information Centre, Leeds.

<sup>&</sup>lt;sup>3</sup> Netten, A., Knight, J., Dennett, J., Cooley, R. & Slight, A. (1998) Development of a ready reckoner for staff costs in the NHS, Vols 1 & 2, Personal Social Services Research Unit, University of Kent, Canterbury.

<sup>&</sup>lt;sup>4</sup> Personal communication with the Department of Health and the Higher Education Funding Council for England (HEFCE), 2011.

<sup>&</sup>lt;sup>5</sup> Audit Commission (2012) *Summarised accounts 2011-2012*, NHS, London.

<sup>&</sup>lt;sup>6</sup> Building Cost Information Service (2013) Surveys of tender prices, Royal Institute of Chartered Surveyors, London.

 $<sup>^{\</sup>rm 7}$  Personal communication with the Department for Communities and Local Government, 2011.

<sup>8</sup> Contracted hours are taken from NHS Careers (2012) Pay and benefits, National Health Service, London. http://www.nhscareers.nhs.uk/ [accessed 9] October 2013]. Training days as recommended by professional bodies. Working days and sickness absence rates as reported in Information Centre (2012) Sickness absence rates in the NHS: January-March 2012 and annual summary 2009-10 to 2011-12, Information Centre, Leeds.

<sup>9</sup> Department of Health (2010) Achieving world class productivity in the NHS, 2009/10-2013/14: the McKinsey report, Department of Health, London. www.nhshistory.net/mckinsey%20report.pdf [accessed 9 October 2013].

 $<sup>^{10}</sup>$ Department of Health (2013) based on the Market Forces Factor (MFF).

# 14.2 Nurse team leader (includes deputy ward/unit manager, ward team leader, senior staff nurse)

Costs and unit	2012/2013 value	Notes
estimation		
A. Wages/salary	£31,752 per year	Based on the mean full-time equivalent basic salary for Agenda for Change
		band 6 of the July 2012-June 2013 NHS staff earnings estimates for qualified
		nurses. <sup>1</sup> An additional 14.7 per cent can be added to reflect payments for
		activity such as over-time, shift work and geographic allowances. <sup>2</sup> See the
		preface for information on changes to salaries, and section V for further
		information on pay scales.
B. Salary oncosts	£7,794 per year	Employer's national insurance is included plus 14 per cent of salary for
		employer's contribution to superannuation.
C. Qualifications	£10,438 per year	Qualification costs have been calculated using the method described in Netten
		et al. (1998). <sup>3</sup> Current cost information has been provided by the Department
		of Health and the Higher Education Funding Council for England (HEFCE).4 See
		table 7.4 for more details.
D. Overheads		Taken from NHS (England) Summarised accounts. <sup>5</sup>
Management,	£7,636 per year	Management and other non-care staff costs were 19.31 per cent of direct care
administration and		salary costs and included administration and estates staff.
estates staff		
		<u>.</u>
Non-staff	£16,597 per year	Non-staff costs were 41.97 per cent of direct care salary costs. They include
		costs to the provider for office, travel/transport and telephone, education and
		training, supplies and services (clinical and general), as well as utilities such as
		water, gas and electricity.
E. Capital overheads	£2,416 per year	Based on the new-build and land requirements of NHS facilities, but adjusted
		to reflect shared use of office space for administration, and recreational and
		changing facilities. <sup>6,7</sup> Treatment space has not been included. Capital costs
147 12 12	12	have been annuitised over 60 years at a discount rate of 3.5 per cent.
Working time	42 weeks per	Unit costs are based on 1,569 hours per year: 225 working days minus sickness
	year	absence and training/study days as reported for all NHS staff groups.8
	37.5 hours per	
Ratio of direct to	week	Pasad on the McKinsov report commissioned by the Department of Health in
		Based on the McKinsey report commissioned by the Department of Health in 2009, hospital nurses are estimated to spent 41 per cent of their time on
indirect time on:	1.1 44	· · · · · · · · · · · · · · · · · · ·
face-to-face contacts	1:1.44	patient care with 59 per cent of their time spent on non-patient activities such
		as paperwork and administration, handing over and co-ordination, discussion
Landan multiplia:	1 10 v / A + o D\	with other nurses, and preparing medication (away from patients).  Allows for the higher costs associated with working in London. 6,7,10
London multiplier	1.19 x (A to B) 1.37 x E	Allows for the higher costs associated with working in London.
Non-London	0.96 x E	Allows for the lower costs associated with working outside London. <sup>6,7</sup>
multiplier	0.30 X E	Allows for the lower costs associated with working outside London.
•	 	ding qualifications given in brackets)
	•	ding qualifications given in brackets)
£42 (£49) per hour; £10	os (ETTS) bet nont o	i patient contact.

<sup>&</sup>lt;sup>1</sup> Health & Social Care Information Centre (2013) NHS staff earnings estimates 2013 (not publicly available), Health & Social Care Information Centre, Leeds.

<sup>&</sup>lt;sup>2</sup> Health & Social Care Information Centre (2013) *NHS staff earnings estimates 2013*, Health & Social Care Information Centre, Leeds.

<sup>&</sup>lt;sup>3</sup> Netten, A., Knight, J., Dennett, J., Cooley, R. & Slight, A. (1998) *Development of a ready reckoner for staff costs in the NHS, Vols 1 & 2*, Personal Social Services Research Unit, University of Kent, Canterbury.

<sup>&</sup>lt;sup>4</sup> Personal communication with the Department of Health and the Higher Education Funding Council for England (HEFCE), 2011.

<sup>&</sup>lt;sup>5</sup> Audit Commission (20112) *Summarised accounts 2011-2012*, NHS, London.

<sup>&</sup>lt;sup>6</sup> Building Cost Information Service (2013) *Surveys of tender prices*, Royal Institute of Chartered Surveyors, London.

<sup>&</sup>lt;sup>7</sup> Personal communication with the Department for Communities and Local Government, 2011.

October 2013]. Training days as recommended by professional bodies. Working days and sickness absence rates as reported in Information Centre (2012) Sickness absence rates in the NHS: January-March 2012 and annual summary 2009-10 to 2011-12, Information Centre, Leeds.

<sup>&</sup>lt;sup>9</sup> Department of Health (2010) *Achieving world class productivity in the NHS, 2009/10-2013/14: the McKinsey report,* Department of Health, London. <a href="https://www.nhshistory.net/mckinsey%20report.pdf">www.nhshistory.net/mckinsey%20report.pdf</a> [accessed 9 October 2013].

<sup>&</sup>lt;sup>10</sup>Department of Health (2013) based on the Market Forces Factor (MFF).

# 14.3 Nurse, day ward (includes staff nurse, registered nurse, registered practitioner)

Costs and unit	2012/2013 value	Notes
estimation		
A. Wages/salary	£25,744 per year	Based on the mean full-time equivalent basic salary for Agenda for Change band 5 of the July 2012-June 2013 NHS staff earnings estimates for qualified nurses. <sup>1</sup> An additional 14.7 per cent can be added to reflect payments for activity such as over-time, shift work and geographic allowances. <sup>2</sup> The Electronic Staff Records (ESR) system shows that the mean basic salary for a staff nurse is £29,459. See the preface for information on changes to salaries, and section V for further
D. Calamy angests	CC 133 non voor	information on pay scales.
B. Salary oncosts	£6,123 per year	Employer's national insurance is included plus 14 per cent of salary for employer's contribution to superannuation.
C. Qualifications	£10,438 per year	Qualification costs have been calculated using the method described in Netten et al. (1998). <sup>3</sup> Current cost information has been provided by the Department of Health and the Higher Education Funding Council for England (HEFCE). <sup>4</sup> See table 7.4 for more details.
D. Overheads		Taken from NHS (England) Summarised accounts. <sup>5</sup>
Management, administration and estates staff	£6,153 per year	Management and other non-care staff costs were 19.31 per cent of direct care salary costs and included administration and estates staff.
Non-staff	£13,374 per year	Non-staff costs were 41.97 per cent of direct care salary costs. They include costs to the provider for office, travel/transport and telephone, education and training, supplies and services (clinical and general), as well as utilities such as water, gas and electricity.
E. Capital overheads	£2,415 per year	Based on the new-build and land requirements of NHS facilities, but adjusted to reflect shared use of office space for administration, and recreational and changing facilities. <sup>6,7</sup> Treatment space has not been included. Capital costs have been annuitised over 60 years at a discount rate of 3.5 per cent.
Working time	42 weeks per year 37.5 hours per week	Unit costs are based on 1,569 hours per year: 225 working days minus sickness absence and training/study days as reported for all NHS staff groups.8
Ratio of direct to indirect time on: face-to-face contacts	1:1.44	Based on the McKinsey report commissioned by the Department of Health in 2009, hospital nurses are estimated to spent 41 per cent of their time on patient care with 59 per cent of their time spent on non-patient activities such as paperwork and administration, handing over and co-ordination, discussion with other nurses, and preparing medication (away from patients).
London multiplier	1.19 x (A to B) 1.34 x E	Allows for the higher costs associated with working in London. <sup>6,7,10</sup>
Non-London multiplier	0.96 x E	Allows for the lower costs associated with working outside London. <sup>6,7</sup>
•	012/2013 (costs inc	luding qualifications given in brackets)
Joseph a valiable 2	, (00363 IIIC	d Piteli III Alabierol

<sup>&</sup>lt;sup>2</sup> Health & Social Care Information Centre (2013) *NHS staff earnings estimates 2013*, Health & Social Care Information Centre, Leeds.

<sup>&</sup>lt;sup>3</sup> Netten, A., Knight, J., Dennett, J., Cooley, R. & Slight, A. (1998) *Development of a ready reckoner for staff costs in the NHS*, Vols 1 & 2, Personal Social Services Research Unit, University of Kent, Canterbury.

<sup>&</sup>lt;sup>4</sup> Personal communication with the Department of Health and the Higher Education Funding Council for England (HEFCE), 2011.

<sup>&</sup>lt;sup>5</sup> Audit Commission (2012) Summarised accounts 2011-2012, NHS, London.

<sup>&</sup>lt;sup>6</sup> Building Cost Information Service (2013) *Surveys of tender prices*, Royal Institute of Chartered Surveyors, London.

<sup>&</sup>lt;sup>7</sup> Personal communication with the Department for Communities and Local Government, 2011.

<sup>8</sup> Contracted hours are taken from NHS Careers (2012) Pay and benefits, National Health Service, London. <a href="http://www.nhscareers.nhs.uk/">http://www.nhscareers.nhs.uk/</a> [accessed 9 October 2013]. Training days as recommended by professional bodies. Working days and sickness absence rates as reported in Information Centre (2012) Sickness absence rates in the NHS: January-March 2012 and annual summary 2009-10 to 2011-12, Information Centre, Leeds.

<sup>&</sup>lt;sup>9</sup> Department of Health (2010) *Achieving world class productivity in the NHS, 2009/10-2013/14: the McKinsey report,* Department of Health, London. <a href="https://www.nhshistory.net/mckinsey%20report.pdf">www.nhshistory.net/mckinsey%20report.pdf</a> [accessed 9 October 2013].

<sup>&</sup>lt;sup>10</sup>Department of Health (2013) based on the Market Forces Factor (MFF).

# 14.4 Nurse, 24-hour ward (includes staff nurse, registered nurse, registered practitioner)

Costs and unit	2012/2013 value	Notes
estimation		
A. Wages/salary	£25,744 per year	Based on the mean full-time equivalent basic salary for Agenda for Change
		band 5 of the July 2012-June 2013 NHS staff earnings estimates for qualified
		nurses. <sup>1</sup> An additional 14.7 per cent can be added to reflect payments for
		activity such as over-time, shift work and geographic allowances. <sup>2</sup> See the
		preface for information on changes to salaries, and section V for further
		information on pay scales.
B. Salary oncosts	£6,123 per year	Employer's national insurance is included plus 14 per cent of salary for
		employer's contribution to superannuation.
C. Qualifications	£10,439 per year	Qualification costs have been calculated using the method described in Netten
		et al. (1998). <sup>3</sup> Current cost information has been provided by the Department
		of Health and the Higher Education Funding Council for England (HEFCE). <sup>4</sup> See
		table 7.4 for more details.
D. Overheads		Taken from NHS (England) Summarised accounts. <sup>5</sup>
Management,	£6,153 per year	Management and other non-care staff costs were 19.31 per cent of direct care
administration and		salary costs and included administration and estates staff.
estates staff		, ,
Non-staff	£13,374 per year	Non-staff costs were 41.97 per cent of direct care salary costs. They include
		costs to the provider for office, travel/transport and telephone, education and
		training, supplies and services (clinical and general), as well as utilities such as
		water, gas and electricity.
E. Capital overheads	£2,416 per year	Based on the new-build and land requirements of NHS facilities, but adjusted
		to reflect shared use of office space for administration, and recreational and
		changing facilities. <sup>6,7</sup> Treatment space has not been included. Capital costs
		have been annuitised over 60 years at a discount rate of 3.5 per cent.
Working time	42 weeks per year	Unit costs are based on 1569 hours per year: 225 working days minus sickness
	37.5 hours per	absence and training/study days as reported for all NHS staff groups.8
	week	
Ratio of direct to		Based on the McKinsey report commissioned by the Department of Health in
indirect time on:		2009, <sup>9</sup> hospital nurses are estimated to spent 41 per cent of their time on
face-to-face	1:1.44	patient care with 59 per cent of their time spent on non-patient activities such
contacts		as paperwork and administration, handing over and co-ordination, discussion
		with other nurses, and preparing medication (away from patients).
London multiplier	1.19 x (A to B)	Allows for the higher costs associated with working in London. 6,7,10
	1.34 x E	
Non-London	0.96 x E	Allows for the lower costs associated with working outside London. <sup>6,7</sup>
multiplier		
Unit costs available 2	012/2013 (costs inclu	ding qualifications given in brackets)
£34 (£41) per hour; £8	84(£100) per hour of i	patient contact.

<sup>&</sup>lt;sup>1</sup> Health & Social Care Information Centre (2013) NHS staff earnings estimates 2013 (not publicly available), Health & Social Care Information Centre, Leeds.

<sup>&</sup>lt;sup>2</sup> Health & Social Care Information Centre (2013) NHS staff earnings estimates 2013, Health & Social Care Information Centre, Leeds.

<sup>&</sup>lt;sup>3</sup> Netten, A., Knight, J., Dennett, J., Cooley, R. & Slight, A. (1998) *Development of a ready reckoner for staff costs in the NHS, Vols 1 & 2*, Personal Social Services Research Unit, University of Kent, Canterbury.

<sup>&</sup>lt;sup>4</sup> Personal communication with the Department of Health and the Higher Education Funding Council for England (HEFCE), 2011.

 $<sup>^{\</sup>rm 5}$  Audit Commission (2012) Summarised accounts 2011-2012, NHS, London.

<sup>&</sup>lt;sup>6</sup> Building Cost Information Service (2013) *Surveys of tender prices*, Royal Institute of Chartered Surveyors, London.

<sup>&</sup>lt;sup>7</sup> Personal communication with the Department for Communities and Local Government, 2011.

<sup>8</sup> Contracted hours are taken from NHS Careers (2012) Pay and benefits, National Health Service, London. <a href="https://www.nhscareers.nhs.uk/">http://www.nhscareers.nhs.uk/</a> [accessed 9 October 2013]. Training days as recommended by professional bodies. Working days and sickness absence rates as reported in Information Centre (2012) Sickness absence rates in the NHS: January-March 2012 and Annual Summary 2009-10 to 2011-12, Information Centre, Leeds.

<sup>&</sup>lt;sup>9</sup> Department of Health (2010) Achieving world class productivity in the NHS, 2009/10-2013/14: the McKinsey report, Department of Health, London. www.nhshistory.net/mckinsey%20report.pdf [accessed 9 October 2013]

<sup>&</sup>lt;sup>10</sup>Department of Health (2013) based on the Market Forces Factor (MFF).

# 14.5 Clinical support worker (hospital)

Costs and unit estimation	2012/2013 value	Notes
A. Wages/salary	£16,193 per year	Based on the mean full-time equivalent basic salary for Agenda for Change band 2 of the July 2012-June 2013 NHS staff earnings estimates. <sup>1</sup> An additional 14.7 per cent can be added to reflect payments for activity such as over-time, shift work and geographic allowances. <sup>2</sup> See the preface for information on changes to salaries, and section V for further information on pay scales.
B. Salary oncosts	£3,468 per year	Employer's national insurance is included plus 14 per cent of salary for employer's contribution to superannuation.
C. Qualifications		No professional qualifications assumed.
D. Overheads		Taken from NHS (England) Summarised accounts. <sup>3</sup>
Management, administration and estates staff	£3,796 per year	Management and other non-care staff costs were 19.31 per cent of direct care salary costs and included administration and estates staff.
Non-staff	£8,251 per year	Non-staff costs were 41.97 per cent of direct care salary costs. They include costs to the provider for office, travel/transport and telephone, education and training, supplies and services (clinical and general), as well as utilities such as water, gas and electricity.
E. Capital overheads	£1,543 per year	Based on the new-build and land requirements of NHS facilities, but adjusted to reflect shared use of office space for administration, and recreational and changing facilities. <sup>4,5</sup> Treatment space has not been included. It is assumed that clinical support workers use one-sixth of an office. Capital costs have been annuitised over 60 years at a discount rate of 3.5 per cent.
Working time	42 weeks per year 37.5 hours per week	Unit costs are based on 1,588 hours per year: 225 working days minus sickness absence and training/study days as reported for all NHS staff groups. <sup>6</sup>
Ratio of direct to indirect time		No current information available. See previous editions of this volume for sources of information.
London multiplier	1.19 x (A to B) 1.35 x E	Allows for the higher costs associated with working in London. 4,5,7
Non-London multiplier	0.96 x E	Allows for the lower costs associated with working outside London. <sup>4,5</sup>
Unit costs available 2012	2/2013	<del>.</del>
£21 per hour.		

<sup>&</sup>lt;sup>2</sup> Health & Social Care Information Centre (2013) *NHS staff earnings estimates 2013*, Health & Social Care Information Centre, Leeds.

<sup>&</sup>lt;sup>3</sup> Audit Commission (2012) *Summarised accounts 2011-2012*, NHS, London.

<sup>&</sup>lt;sup>4</sup> Building Cost Information Service (2013) *Surveys of tender prices*, Royal Institute of Chartered Surveyors, London.

 $<sup>^{\</sup>rm 5}$  Personal communication with the Department for Communities and Local Government, 2011.

<sup>&</sup>lt;sup>6</sup> Contracted hours are taken from NHS Careers (2012) Pay and benefits, National Health Service, London. <a href="http://www.nhscareers.nhs.uk/">http://www.nhscareers.nhs.uk/</a> [accessed 9 October 2013] Training days as recommended by professional bodies. Working days and sickness absence rates as reported in Information Centre (2012) Sickness absence rates in the NHS: January-March 2012 and Annual Summary 2009-10 to 2011-12, Information Centre, Leeds.

<sup>&</sup>lt;sup>7</sup> Department of Health (2013) based on the Market Forces Factor (MFF).

# 15. Hospital-based doctors

- 15.1 Foundation house officer 1
- 15.2 Foundation house officer 2
- 15.3 Registrar group
- 15.4 Associate specialist
- 15.5 Consultant: medical
- 15.6 Consultant: surgical
- 15.7 Consultant: psychiatric

#### 15.1 Foundation house officer 1

The Foundation Programme is a two-year, general post-graduate medical training programme which is compulsory for all newly-qualified medical practitioners in the UK. The Foundation Programme forms the bridge between medical school and specialist/general practice training.<sup>1</sup>

Costs and unit estimation	2012/2013 value	Notes
A. Wages/salary	£22,883 per year	The mean basic salary for foundation officers (year 1) and house officers, taken from the July 2012-June 2013 Electronic Staff Record (ESR). <sup>2</sup> An additional 35.4 per cent can be added to reflect payments for activity such as over-time, shift work and geographic allowances. <sup>3</sup> See the preface for information on changes to salaries, and section V for further information on pay scales.
B. Salary oncosts	£5,314 per year	Employer's national insurance is included plus 14 per cent of salary for employer's contribution to superannuation.
C. Qualifications	£19,800 per year	Qualification costs have been calculated using the method described in Netten et al. (1998). Current cost information has been provided by the Department of Health and Health Education England (HEE). See table 7.4 for more details. For hospital doctors, postgraduate study consists of a two-year Foundation Programme. During the first year, trainees hold only provisional registration with the General Medical Council, full registration being granted on successful completion of the first year.
D. Overheads		Taken from NHS (England) Summarised accounts. <sup>7</sup>
Management, administration and estates staff	£5,435 per year	Management and other non-care staff costs were 19.31 per cent of direct care salary costs and included administration and estates staff.
Non-staff	£11,813 per year	Non-staff costs were 41.97 per cent of direct care salary costs. They include costs to the provider for office, travel/transport and telephone, education and training, supplies and services (clinical and general), as well as utilities such as water, gas and electricity.
E. Ongoing training	£2,516 per year	This cost comprises an amount for the generic curriculum, the post-graduate centres' infrastructure and study leave. Included also are the costs of the course organisers, administrative support, trainers' workshops, vocational training and internal courses for GP tutors. Excluded are the costs of running the library and post-graduate centres. <sup>8</sup>
F. Capital overheads	£3,387 per year	Based on the new-build and land requirements of NHS facilities. <sup>9,10</sup> Adjustments have been made to reflect shared use of administration and recreational facilities, including accommodation for night-time duties. Treatment space has not been included. Capital costs have been annuitised over 60 years at a discount rate of 3.5 per cent.
Working time	44.6 weeks per year 48 hours per week	Unit costs are based on 2,140 hours per year: 225 working days minus sickness absence and training/study days as reported for all NHS staff groups. 11 Under the European Working Time Directive (EWTD), the majority of foundation officers (Year 1) are now working up to 48 hours per week, 19.7 per cent are working up to 56 hours and 11.3 per cent are working 40 hours. 12
Ratio of direct to indirect time on: patient-related activity		No current information available on patient-related activity. See previous editions of this publication for sources of information. Please complete our new time-use survey: <a href="https://www.surveymonkey.com/s/SZMF5YL">https://www.surveymonkey.com/s/SZMF5YL</a> .
London multiplier	1.19 x (A to B) 1.38 x E	Allows for the higher costs associated with London. <sup>9,10,13</sup>
Non-London multiplier	0.97 x (A to B) 0.97 x E	Allows for the lower costs associated with working outside London. 9,10,13
Unit costs available	2012/2013 (costs inc	luding qualifications given in brackets)
£25 (£34) per hour (4	48 hour week); £22 (£	E29) per hour (56 hour week); £30 (£41) per hour (40 hour week). (Includes A to F).

<sup>&</sup>lt;sup>1</sup> National Health Service (2011) *The foundation programme*, <a href="http://www.foundationprogramme.nhs.uk/pages/home/">http://www.foundationprogramme.nhs.uk/pages/home/</a> [accessed 9 October 2013].

<sup>&</sup>lt;sup>2</sup> Health & Social Care Information Centre (2013) NHS staff earnings estimates 2013 (not publicly available), Health & Social Care Information Centre, Leeds.

<sup>&</sup>lt;sup>3</sup> Health & Social Care Information Centre (2013) NHS staff earnings estimates 2013, Health & Social Care Information Centre, Leeds.

<sup>&</sup>lt;sup>4</sup> Netten, A., Knight, J., Dennett, J., Cooley, R. & Slight, A. (1998) *Development of a ready reckoner for staff costs in the NHS, Vols 1 & 2*, Personal Social Services Research Unit, University of Kent, Canterbury.

 $<sup>^{\</sup>rm 5}$  Personal communication with the Department of Health and Health Education England (HEE), 2013.

<sup>&</sup>lt;sup>6</sup> National Health Service (2008) *Modernising medical careers*, National Health Service, London.

<sup>&</sup>lt;sup>7</sup> Audit Commission (2012) *Summarised accounts 2011-2012*, NHS, London.

<sup>&</sup>lt;sup>8</sup> Personal communication with the London Deanery, 2006.

<sup>&</sup>lt;sup>9</sup> Building Cost Information Service (2013) *Surveys of tender prices*, Royal Institute of Chartered Surveyors, London.

<sup>&</sup>lt;sup>10</sup> Based on Personal communication with the Department for Communities and Local Government, 2011.

<sup>&</sup>lt;sup>11</sup>Contracted hours are taken from NHS Careers (2012) Pay and benefits, National Health Service, London. <a href="http://www.nhscareers.nhs.uk/">http://www.nhscareers.nhs.uk/</a> [accessed 9 October 2013]. Working days and sickness absence rates as reported in Information Centre (2012) Sickness absence rates in the NHS: January-March 2012 and annual summary 2009-10 to 2011-12, Information Centre, Leeds.

<sup>&</sup>lt;sup>12</sup>Provided by the Department of Health, 2009.

<sup>&</sup>lt;sup>13</sup>Department of Health (2013) based on the Market Forces Factor (MFF).

#### 15.2 Foundation house officer 2

The Foundation Programme is a two-year, general post-graduate medical training programme which is compulsory for all newly-qualified medical practitioners in the UK. The Foundation Programme forms the bridge between medical school and specialist/general practice training.<sup>1</sup>

Costs and unit	2012/2013 value	Notes
estimation		
A. Wages/salary	£28,018 per year	The mean basic salary for foundation officers (year 2), taken from the July 2012-June 2013 Electronic Staff Record (ESR). <sup>2</sup> An additional 35.4 per cent can be added to reflect payments for activity such as over-time, shift work and geographic allowances. <sup>3</sup> See the preface for information on changes to salaries, and section V for further information on pay scales.
B. Salary oncosts	£6,756 per year	Employer's national insurance is included plus 14 per cent of salary for employer's contribution to superannuation.
C. Qualifications	£23,790 per year	Qualification costs have been calculated using the method described in Netten et al. (1998). <sup>4</sup> Current cost information has been provided by the Department of Health and Health Education England (HEE). <sup>5</sup> See table 7.4 for more details. For hospital doctors, post-graduate study consists of a two-year Foundation Programme. <sup>6</sup> During the first year, trainees hold only provisional registration with the General Medical Council, full registration being granted on successful completion of the first year.
D. Overheads		Taken from NHS (England) Summarised accounts. <sup>7</sup>
Management, administration and estates staff	£6,714 per year	Management and other non-care staff costs were 19.31 per cent of direct care salary costs and included administration and estates staff.
Non-staff	£14,594 per year	Non-staff costs were 41.97 per cent of direct care salary costs. They include costs to the provider for office, travel/transport and telephone, education and training, supplies and services (clinical and general), as well as utilities such as water, gas and electricity.
E. Ongoing training	£2,516 per year	This cost comprises an amount for the generic curriculum, the post-graduate centres' infrastructure and study leave. Included also are the costs of the course organisers, administrative support, trainers' workshops, vocational training and internal courses for GP tutors. Excluded are the costs of running the library and post-graduate centres. <sup>8</sup>
F. Capital overheads	£3,387 per year	Based on the new-build and land requirements of NHS facilities. 9,10
Working time	44.6 weeks per year 48 hours per week	Unit costs are based on 2,140 hours per year: 225 working days minus sickness absence and training/study days as reported for all NHS staff groups. 11 Under the European Working Time Directive (EWTD), the majority of foundation officers (Year 2) are now working up to 48 hours per week. 22.3 per cent are working up to 56 hours and 13 per cent are working 40 hours. 12
Ratio of direct to indirect		No current information available on patient-related activity. See previous editions of
time on: patient-related		this publication for sources of information. Please complete our new time-use survey:
activity		https://www.surveymonkey.com/s/SZMF5YL.
London multiplier	1.19 x (A to B) 1.38 x E	Allows for the higher costs associated with London. <sup>9,10,13</sup>
Non-London multiplier	0.97 x (A to B) 0.97 x E	Allows for the lower costs associated with working outside London. 9,10,13
		qualifications given in brackets)
£29 (£40) per hour (48 hou	ır week). £25 (£35) pe	er hour (56 hour week). £35 (£48) per hour (40 hour week). (Includes A to F).

<sup>&</sup>lt;sup>1</sup> National Health Service (2011) The foundation programme, www.foundationprogramme.nhs.uk/pages/home/ [accessed 9 October 2013].

<sup>&</sup>lt;sup>2</sup> Health & Social Care Information Centre (2013) NHS staff earnings estimates 2013 (not publicly available), Health & Social Care Information Centre, Leeds

<sup>&</sup>lt;sup>3</sup> Health & Social Care Information Centre (2013) NHS staff earnings estimates 2013, Health & Social Care Information Centre, Leeds.

<sup>&</sup>lt;sup>4</sup> Netten, A., Knight, J., Dennett, J., Cooley, R. & Slight, A. (1998) *Development of a ready reckoner for staff costs in the NHS, Vols 1 & 2*, Personal Social Services Research Unit, University of Kent, Canterbury.

<sup>&</sup>lt;sup>5</sup> Personal communication with the Department of Health and Health Education England (HEE), 2013.

<sup>&</sup>lt;sup>6</sup> National Health Service (2008) *Modernising medical careers*, National Health Service, London.

<sup>&</sup>lt;sup>7</sup> Audit Commission (2012) Summarised accounts 2011-2012, NHS, London.

<sup>&</sup>lt;sup>8</sup> Personal communication with the London Deanery, 2006.

<sup>&</sup>lt;sup>9</sup> Building Cost Information Service (2013) *Surveys of tender prices*, Royal Institute of Chartered Surveyors, London.

<sup>&</sup>lt;sup>10</sup>Personal communication with the Department for Communities and Local Government, 2011.

<sup>&</sup>lt;sup>11</sup>Contracted hours are taken from NHS Careers (2012) Pay and benefits, National Health Service, London. <a href="http://www.nhscareers.nhs.uk/">http://www.nhscareers.nhs.uk/</a> (accessed 9 October 2013). Working days and sickness absence rates as reported in Information Centre (2012) Sickness absence rates in the NHS: January-March 2012 and annual summary 2009-10 to 2011-12, Information Centre, Leeds.

<sup>&</sup>lt;sup>12</sup>Provided by the Department of Health, 2009.

<sup>&</sup>lt;sup>13</sup>Department of Health (2013) based on the Market Forces Factor (MFF).

### 15.3 Registrar group

In terms of staff numbers, registrars comprise the largest group of doctors (registrars, senior registrars, specialist registrars (SpRs) and specialty registrars (STR).

Costs and unit estimation	2012/2013 value	Notes	
A. Wages/salary	£37,248 per year	The mean basic salary for registrars, taken from the July 2012-June 2013 Electronic Staff Record (ESR). An additional 35.4 per cent can be added to reflect payments for activity such as over-time, shift work and geographic allowances. See the preface for information on changes to salaries, and section V for further information on pay scales.	
B. Salary oncosts	£9,321 per year	Employer's national insurance is included plus 14 per cent of salary for employer's contribution to superannuation.	
C. Qualifications	£39,295 per year	Qualification costs have been calculated using the method described in Netten et al. (1998). <sup>3</sup> Current cost information has been provided by the Department of Health and Health Education England (HEE). <sup>4</sup> See table 7.4 for more details. Specialty registrar training involves three years' full-time post-graduate training with at least two of the years in a specialty training programme. <sup>5,6</sup>	
D. Overheads		Taken from NHS (England) Summarised accounts. <sup>7</sup>	
Management, administration and estates staff	£8,992 per year	Management and other non-care staff costs were 19.31 per cent of direct care salary costs and included administration and estates staff.	
Non-staff	£19,545 per year	Non-staff costs were 41.97 per cent of direct care salary costs. They include costs to the provider for office, travel/transport and telephone, education and training, supplies and services (clinical and general), as well as utilities such as water, gas and electricity.	
E. Ongoing training	£2,516 per year	This cost comprises an amount for the generic curriculum, the post-graduate centres' infrastructure and study leave. Included also are the costs of the course organisers, administrative support, trainers' workshops, vocational training and internal courses for GP tutors. Excluded are the costs of running the library and post-graduate centres. <sup>8</sup>	
F. Capital overheads	£3,387 per year	Based on the new-build and land requirements of NHS facilities. <sup>9,10</sup> Adjustments have been made to reflect shared use of administration and recreational facilities, including accommodation for night-time duties. Treatment space has not been included. Capital costs have been annuitised over 60 years at a discount rate of 3.5 per cent.	
Working time	42.5 weeks per year 48 hours per week	Unit costs are based on 2,039 hours per year: 225 working days minus sickness absence and training/study days as reported for all NHS staff groups. 11 Under the European Working Time Directive (EWTD), the majority of specialist registrars are now working up to 48 hours per week. 34 per cent are working up to 56 hours and 3.9 per cent are working 40 hours. 12	
Ratio of direct to indirect time on: patient-related activity		No current information available on patient-related activity. See previous editions of this publication for sources of information. Please complete our new time-use survey: <a href="https://www.surveymonkey.com/s/SZMF5YL">https://www.surveymonkey.com/s/SZMF5YL</a> .	
London multiplier	1.19 x (A to B) 1.38 x E	Allows for the higher costs associated with London. <sup>9,10,13</sup>	
Non-London multiplier	0.97 x (A to B) 0.97 x E	Allows for the lower costs associated with working outside London. <sup>9,10,13</sup>	
Unit costs available 20	12/2013 (costs incl	uding qualifications given in brackets)	

<sup>&</sup>lt;sup>1</sup> Health & Social Care Information Centre (2013) NHS staff earnings estimates 2013 (not publicly available), Health & Social Care Information Centre, Leeds.

<sup>&</sup>lt;sup>2</sup> Health & Social Care Information Centre (2013) NHS staff earnings estimates 2013, Health & Social Care Information Centre, Leeds.

<sup>&</sup>lt;sup>3</sup> Netten, A., Knight, J., Dennett, J., Cooley, R. & Slight, A. (1998) *Development of a ready reckoner for staff costs in the NHS, Vols 1 & 2*, Personal Social Services Research Unit, University of Kent, Canterbury.

<sup>&</sup>lt;sup>4</sup> Personal communication with the Department of Health and Health Education England (HEE), 2013.

<sup>&</sup>lt;sup>5</sup> National Health Service (2008) *Modernising medical careers*, National Health Service, London.

<sup>&</sup>lt;sup>6</sup> NHS Employers (2008) Terms and conditions of service for specialty doctors – England (2008), NHS Employers, London.

 $<sup>^{\</sup>rm 7}$  Audit Commission (2012) Summarised accounts 2011-2012, NHS, London.

<sup>&</sup>lt;sup>8</sup> Personal communication with the London Deanery, 2006.

<sup>&</sup>lt;sup>9</sup> Building Cost Information Service (2013) *Surveys of tender prices*, Royal Institute of Chartered Surveyors, London.

<sup>&</sup>lt;sup>10</sup>Personal communication with the Department for Communities and Local Government, 2011.

<sup>&</sup>lt;sup>11</sup>Contracted hours are taken from NHS Careers (2012) Pay and benefits, National Health Service, London. <a href="http://www.nhscareers.nhs.uk/">http://www.nhscareers.nhs.uk/</a> [accessed 9 October 2013]. Working days and sickness absence rates as reported in Information Centre (2012) Sickness absence rates in the NHS: January-March 2012 and annual summary 2009-10 to 2011-12, Information Centre, Leeds.

<sup>&</sup>lt;sup>12</sup>Provided by the Department of Health, 2009.

<sup>&</sup>lt;sup>13</sup>Department of Health (2013) based on the Market Forces Factor (MFF).

### 15.4 Associate specialist

An associate specialist is a doctor who has trained and gained experience in a medical or surgical specialty but has not become a consultant. These doctors usually work independently but will be attached to a clinical team led by a consultant in their specialty. Some of them are listed on the GMC's specialist register and are eligible to take on a consultant post. The reasons why they do not include: a wish to concentrate on clinical work and to avoid the administrative pressures of a consultant post; a desire to have a better work/life balance; and, in some cases, a lack of opportunity to access higher training posts. They do, however, take part in the full range of clinical work, including teaching junior doctors.<sup>1,2,3</sup>

Costs and unit estimation	2012/2013 value	Notes
A. Wages/salary	£75,808 per	The mean basic salary for associate specialists, taken from the July 2012-June 2013 Electronic
A. Wages/Salaly	year	Staff Record (ESR). <sup>4</sup> An additional 35.4 per cent can be added to reflect payments for activity
	year	such as over-time, shift work and geographic allowances. <sup>5</sup> See the preface for information on
		changes to salaries, and section V for further information on pay scales.
B. Salary oncosts	£20,041 per	Employer's national insurance is included plus 14 per cent of salary for employer's
b. Salary Officosts	year	contribution to superannuation.
C. Qualifications	£45,596 per	Qualification costs have been calculated using the method described in Netten et al. (1998). <sup>6</sup>
C. Quanneations	year	Current cost information has been provided by the Department of Health and Health
	,	Education England (HEE). See table 7.4 for more details. Associate Specialist training involves
		at least four years' full-time post-graduate training, at least two of which will be in a specialty
		training programme. <sup>8</sup>
D. Overheads		Taken from NHS (England) Summarised accounts.9
Management,	£18,508 per	Management and other non-care staff costs were 19.31 per cent of direct care salary costs
administration and	year	and included administration and estates staff.
estates staff		
Non-staff	£40,227 per	Non-staff costs were 41.97 per cent of direct care salary costs. They include costs to the
	year	provider for office, travel/transport and telephone, education and training, supplies and
		services (clinical and general), as well as utilities such as water, gas and electricity.
E. Ongoing training	£2,516 per year	This cost comprises an amount for the generic curriculum, the post-graduate centres'
		infrastructure and study leave. Included also are the costs of the course organisers,
		administrative support, trainers' workshops, vocational training and internal courses for GP
		tutors. Excluded are the costs of running the library and post-graduate centres. 10
F. Capital overheads	£3,387 per year	Based on the new-build and land requirements of NHS facilities. 11,12 Adjustments have been
		made to reflect shared use of administration and recreational facilities, including
		accommodation for night-time duties. Treatment space has not been included. Capital costs
		have been annuitised over 60 years at a discount rate of 3.5 per cent.
Working time	45.3 weeks per	Unit costs are based on 1,699 hours per year: 225 working days minus sickness absence and
	year	training/study days as reported for all NHS staff groups. <sup>13</sup> The new associate specialist full
	40 hrs per week	time contract is based on 10 Programmed Activities (40 hours per week). <sup>14</sup>
Ratio of direct to		No current information available on patient-related activity. See previous editions of this
indirect time on:		publication for sources of information. Please complete our new time-use survey:
patient-related		https://www.surveymonkey.com/s/SZMF5YL.
activity		4404
London multiplier	1.19 x (A to B)	Allows for the higher costs associated with London. 11,12,15
	1.39 x E	- H
Non-London	0.97 x (A to B)	Allows for the lower costs associated with working outside London. 11,12,15
multiplier	0.97 x E	
Unit costs available 20	J12/2013 (costs inc	luding qualifications given in brackets)

<sup>&</sup>lt;sup>1</sup> British Medical Association (2008) Staff and associate specialists committee newsletter.

<sup>&</sup>lt;sup>2</sup> British Medical Association (2008) Your contract, your decision, BMA Staff and Associate Specialists Group.

<sup>&</sup>lt;sup>3</sup> British Medical Association (2009) Glossary of doctors, www.bma.org.uk/patients\_public/whos\_who\_healthcare/glossdoctors.jsp

<sup>&</sup>lt;sup>4</sup> Health & Social Care Information Centre (2013) NHS staff earnings estimates 2013 (not publicly available), Health & Social Care Information Centre, Leeds.

<sup>&</sup>lt;sup>5</sup> Health & Social Care Information Centre (2013) NHS staff earnings estimates 2013, Health & Social Care Information Centre, Leeds.

<sup>&</sup>lt;sup>6</sup> Netten, A., Knight, J., Dennett, J., Cooley, R. & Slight, A. (1998) *Development of a ready reckoner for staff costs in the NHS, Vols 1 & 2*, Personal Social Services Research Unit, University of Kent, Canterbury.

<sup>&</sup>lt;sup>7</sup> Personal communication with the Department of Health and Health Education England (HEE), 2013.

<sup>&</sup>lt;sup>8</sup> National Health Service (2008) *Modernising medical careers*, National Health Service, London.

<sup>&</sup>lt;sup>9</sup> Audit Commission (2012) *Summarised accounts 2011-2012*, NHS, London.

<sup>&</sup>lt;sup>10</sup>Personal communication with the London Deanery, 2006.

<sup>&</sup>lt;sup>11</sup>Building Cost Information Service (2013) Surveys of tender prices, Royal Institute of Chartered Surveyors, London.

<sup>&</sup>lt;sup>12</sup>Personal communication with the Department for Communities and Local Government, 2011.

<sup>&</sup>lt;sup>13</sup>Contracted hours are taken from NHS Careers (2012) Pay and benefits, National Health Service, London. <a href="http://www.nhscareers.nhs.uk/">http://www.nhscareers.nhs.uk/</a> [accessed 9 October 2013]. Working days and sickness absence rates as reported in Information Centre (2013) Sickness absence rates in the NHS: January 2013 – March 2013, Information Centre, Leeds.

<sup>&</sup>lt;sup>14</sup>NHS Employers (2011) *Specialty and associate specialist contracts*, British Medical Association, London.

http://www.nhsemployers.org/Aboutus/Publications/Documents/FAQs-Specialty-and-Associate-Specialist-Contracts.pdf [accessed 9 October 2013].

<sup>&</sup>lt;sup>15</sup>Department of Health (2013) based on the Market Forces Factor (MFF).

#### 15.5 Consultant: medical

Costs and unit	2012/2013	Notes
estimation	value	
A. Wages/salary	£86,144 per year	The mean basic salary for medical consultants, taken from the July 2012-June 2013 Electronic Staff Record (ESR). An additional 33.2 per cent can be added to reflect payments for activity such as over-time, shift work and geographic allowances. See the preface for information on changes to salaries, and section V for further information on pay scales.
B. Salary oncosts	£22,914 per year	Employer's national insurance is included plus 14 per cent of salary for employer's contribution to superannuation.
C. Qualifications	£72,092 per year	Qualification costs have been calculated using the method described in Netten et al. (1998). <sup>3</sup> Current cost information has been provided by the Department of Health and Health Education England (HEE). <sup>4</sup> See table 7.4 for more details. Consultants spend 2 years as a foundation house officer and 6 years as a specialty registrar in a hospital setting.
D. Overheads		Taken from NHS (England) Summarised accounts. <sup>5</sup>
Management, administration and estates staff	£21,059 per year	Management and other non-care staff costs were 19.31 per cent of direct care salary costs and included administration and estates staff.
Non-staff	£45,771 per year	Non-staff costs were 41.97 per cent of direct care salary costs. They include costs to the provider for office, travel/transport and telephone, education and training, supplies and services (clinical and general), as well as utilities such as water, gas and electricity.
E. Capital overheads	£4,023 per year	Based on the new-build and land requirements of NHS facilities. <sup>6,7</sup> Includes shared use of consultation and examination areas, and designated secretarial office space. Capital costs have been annuitised over 60 years at a discount rate of 3.5 per cent.
Working time	42.3 weeks per year 43.3 hours per week	Unit costs are based on 1,837 hours per year: 225 working days minus sickness absence and training/study days as reported for all NHS staff groups. The 'new' contract aimed to reduce the number of hours that consultants worked, including aligning with the Working Time Directive and based funding assumptions on consultants working an average 43.4 hour week. A typical contract is based on 10.83 programmed activities which are 4 hours in length.
Ratio of direct to indirect time on: patient-related activity		No current information available on patient-related activity. See previous editions of this publication for sources of information. Please complete our new time-use survey: <a href="https://www.surveymonkey.com/s/SZMF5YL">https://www.surveymonkey.com/s/SZMF5YL</a> .
London multiplier	1.19 x (A to B) 1.39 x E	Allows for the higher costs associated with London compared to the national average $\cos t$ . $^{6,7,10}$
Non-London multiplier	0.97 x (A to B) 0.97 x E	Allows for the lower costs associated with working outside London compared to the national average cost. 6,7,10
Unit costs available	2012/2013 (cos	ts including qualifications given in brackets)
£99 (£139) per contr	act hour.	

<sup>&</sup>lt;sup>2</sup> Health & Social Care Information Centre (2013) *NHS staff earnings estimates 2013*, Health & Social Care Information Centre, Leeds.

<sup>&</sup>lt;sup>3</sup> Netten, A., Knight, J., Dennett, J., Cooley, R. & Slight, A. (1998) *Development of a ready reckoner for staff costs in the NHS, Vols 1 & 2*, Personal Social Services Research Unit, University of Kent, Canterbury.

<sup>&</sup>lt;sup>4</sup> Personal communication with the Department of Health and Health Education England (HEE), 2013.

<sup>&</sup>lt;sup>5</sup> Audit Commission (2012) *Summarised accounts 2011-2012*, NHS, London.

<sup>&</sup>lt;sup>6</sup> Building Cost Information Service (2013) *Surveys of tender prices*, Royal Institute of Chartered Surveyors, London.

 $<sup>^{7}</sup>$  Based on personal communication with the Department for Communities and Local Government, 2011.

<sup>&</sup>lt;sup>8</sup> Contracted hours are taken from NHS Careers (2012) *Pay and benefits, National Health Service,* London. <a href="http://www.nhscareers.nhs.uk/">http://www.nhscareers.nhs.uk/</a> (accessed 9 October 2013]. Working days and sickness absence rates as reported in Health & Social Care Information Centre (2013) *Sickness absence rates in the NHS: January 2013 – March 2013*, Health & Social Care Information Centre, Leeds.

<sup>&</sup>lt;sup>9</sup> Information Centre (2006) *New consultant contract: implementation survey*, Information Centre, London.

<sup>&</sup>lt;sup>10</sup>Department of Health (2013) based on the Market Forces Factor (MFF).

# 15.6 Consultant: surgical

Costs and unit	2012/2013	Notes
estimation	value	
A. Wages/salary	£87,210 per year	The mean basic salary for surgical consultants, taken from the July 2012-June 2013 Electronic Staff Record (ESR). <sup>1</sup> An additional 33.2 per cent can be added to reflect payments for activity such as over-time, shift work and geographic allowances. <sup>2</sup> See the preface for information on changes to salaries, and section V for further information on pay scales.
B. Salary oncosts	£23,211 per year	Employer's national insurance is included plus 14 per cent of salary for employer's contribution to superannuation.
C. Qualifications	£72,091 per year	Qualification costs have been calculated using the method described in Netten et al. (1998). <sup>3</sup> Current cost information has been provided by the Department of Health and Health Education England (HEE). <sup>4</sup> See table 7.4 for more details. Consultants spend 2 years as a foundation house officer and 6 years as a specialty registrar in a hospital setting.
D. Overheads		Taken from NHS (England) Summarised accounts. <sup>5</sup>
Management, administration and estates staff	£21,322 per year	Management and other non-care staff costs were 19.31 per cent of direct care salary costs and included administration and estates staff.
Non-staff	£46,343 per year	Non-staff costs were 41.97 per cent of direct care salary costs. They include costs to the provider for office, travel/transport and telephone, education and training, supplies and services (clinical and general), as well as utilities such as water, gas and electricity.
E. Capital overheads	£4,023 per year	Based on the new-build and land requirements of NHS facilities. <sup>6,7</sup> Includes shared use of consultation and examination areas, and designated secretarial office space. Capital costs have been annuitised over 60 years at a discount rate of 3.5 per cent.
Working time	42.3 weeks per year 43.3 hours per week	Unit costs are based on 1,837 hours per year: 225 working days minus sickness absence and training/study days as reported for all NHS staff groups. The 'new' contract aimed to reduce the number of hours that consultants worked, including aligning with the Working Time Directive and based funding assumptions on consultants working an average 43.4 hour week. A typical contract is based on 10.83 programmed activities which are 4 hours in length.
Ratio of direct to indirect time on/in: patient-related activity operating theatre		No current information available on patient-related activity. See previous editions of this publication for sources of information. Please complete our new time-use survey: <a href="https://www.surveymonkey.com/s/SZMF5YL">https://www.surveymonkey.com/s/SZMF5YL</a> .
London multiplier	1.19 x (A to B) 1.39 x E	Allows for the higher costs associated with London compared to the national average cost. 6,7,10
Non-London multiplier	0.97 x (A to B) 0.97 x E	Allows for the lower costs associated with working outside London compared to the national average cost. <sup>6,7,10</sup>
Unit costs available	2012/2013 (costs i	ncluding qualifications given in brackets)
£100 (£140) per con	tract hour.	

<sup>&</sup>lt;sup>2</sup> Health & Social Care Information Centre (2013) *NHS staff earnings estimates 2013*, Health & Social Care Information Centre, Leeds.

<sup>&</sup>lt;sup>3</sup> Netten, A., Knight, J., Dennett, J., Cooley, R. & Slight, A. (1998) *Development of a ready reckoner for staff costs in the NHS, Vols 1 & 2*, Personal Social Services Research Unit, University of Kent, Canterbury.

<sup>&</sup>lt;sup>4</sup> Personal communication with the Department of Health and Health Education England (HEE), 2013.

<sup>&</sup>lt;sup>5</sup> Audit Commission (2012) *Summarised accounts 2011-2012*, NHS, London.

<sup>&</sup>lt;sup>6</sup> Building Cost Information Service (2013) *Surveys of tender prices*, Royal Institute of Chartered Surveyors, London.

<sup>&</sup>lt;sup>7</sup> Personal communication with the Department for Communities and Local Government, 2011.

<sup>8</sup> Contracted hours are taken from NHS Careers (2012) Pay and benefits, National Health Service, London. http://www.nhscareers.nhs.uk/ [accessed 9 October 2013]. Working days and sickness absence rates as reported in Health & Social Care Information Centre (2013) Sickness absence rates in the NHS: January 2013 – March 2013, Health & Social Care Information Centre, Leeds.

<sup>&</sup>lt;sup>9</sup> Information Centre (2006) New consultant contract: implementation survey, Information Centre, London.

<sup>&</sup>lt;sup>10</sup>Department of Health (2013) based on the Market Forces Factor (MFF).

## 15.7 Consultant: psychiatric

Costs and unit	2012/2013	Notes
estimation	value	
A. Wages/salary	£87,718 per	The mean basic salary for psychiatric consultants, taken from the July 2012-June
	year	2013 Electronic Staff Record (ESR). An additional 33.2 per cent can be added to
		reflect payments for activity such as over-time, shift work and geographic
		allowances. <sup>2</sup> See the preface for information on changes to salaries, and section V
		for further information on pay scales.
B. Salary oncosts	£23,352 per	Employer's national insurance is included plus 14 per cent of salary for employer's
	year	contribution to superannuation.
C. Qualifications	£72,092 per	Qualification costs have been calculated using the method described in Netten et
	year	al. (1998). <sup>3</sup> Current cost information has been provided by the Department of
		Health and Health Education England (HEE). <sup>4</sup> See table 7.4 for more details.
		Consultants spend 2 years as a foundation house officer and 6 years as a specialty
		registrar in a hospital setting.
D. Overheads		Taken from NHS (England) Summarised accounts. <sup>5</sup>
Management,	£21,447 per	Management and other non-care staff costs were 19.31 per cent of direct care
administration and	year	salary costs and included administration and estates staff.
estates staff	*	
Non-staff	£46,616 per	Non-staff costs were 41.97 per cent of direct care salary costs. They include costs
	year	to the provider for office, travel/transport and telephone, education and training,
	*	supplies and services (clinical and general), as well as utilities such as water, gas
		and electricity.
E. Capital	£4,023 per year	Based on the new-build and land requirements of NHS facilities. 6,7 Includes shared
overheads		use of consultation and examination areas, and designated secretarial office space.
		Capital costs have been annuitised over 60 years at a discount rate of 3.5 per cent.
Working time	42.3 weeks per	Unit costs are based on 1,837 hours per year: 225 working days minus sickness
	year	absence and training/study days as reported for all NHS staff groups.8 The 'new'
	43.3 hours per	contract aimed to reduce the number of hours that consultants worked, including
	week	aligning with the Working Time Directive and based funding assumptions on
		consultants working an average 43.3 hour week. A typical contract is based on
		10.83 programmed activities which are 4 hours in length. <sup>9</sup>
Ratio of direct to		Information taken from a sample of around 500 consultants. 10 The proportion of
indirect time on:		working time spent on face-to-face settings including contact with patients,
face-to-face	1:1.58	carrying out assessments and contact with family members was 34 per cent. Other
contacts		patient-related activities added a further 9.5 per cent for meetings with patients or
	1:0.95	family. Time spent teaching has been disregarded and non-contact time has been
patient-related		treated as an overhead on time spent in patient contact. Please complete our new
activity		time-use survey: <a href="https://www.surveymonkey.com/s/SZMF5YL">https://www.surveymonkey.com/s/SZMF5YL</a> .
London multiplier	1.19 x (A to B)	Allows for the higher costs associated with London compared to the national
	1.39 x E	average cost <sup>6,7,11</sup>
Non-London	0.97 x (A to E)	Allows for the lower costs associated with working outside London compared to
multiplier	0.97 x E	the national average cost. 6,7,11
		ncluding qualifications given in brackets)

£101 (£140) per contract hour; £261 (£362) per face-to-face contact; £197 (£273) per patient-related hour (includes A to F).

<sup>1</sup> Health & Social Care Information Centre (2013) NHS staff earnings estimates 2013 (not publicly available), Health & Social Care Information Centre,

<sup>&</sup>lt;sup>2</sup> Health & Social Care Information Centre (2013) NHS staff earnings estimates 2013, Health & Social Care Information Centre, Leeds.

<sup>&</sup>lt;sup>3</sup> Netten, A., Knight, J., Dennett, J., Cooley, R. & Slight, A. (1998) *Development of a ready reckoner for staff costs in the NHS, Vols 1 & 2*, Personal Social Services Research Unit, University of Kent, Canterbury.

<sup>&</sup>lt;sup>4</sup> Personal communication with the Department of Health and Health Education England (HEE), 2013.

<sup>&</sup>lt;sup>5</sup> Audit Commission (2012) *Summarised accounts 2011-2012*, NHS, London.

<sup>&</sup>lt;sup>6</sup> Building Cost Information Service (2013) *Surveys of tender prices*, Royal Institute of Chartered Surveyors, London.

<sup>&</sup>lt;sup>7</sup> Personal communication with the Department for Communities and Local Government, 2011.

<sup>&</sup>lt;sup>8</sup> Contracted hours are taken from NHS Careers (2012) *Pay and benefits, National Health Service,* London. <a href="http://www.nhscareers.nhs.uk/">http://www.nhscareers.nhs.uk/</a> [accessed 9 October 2013]. Working days and sickness absence rates as reported in Health & Social Care Information Centre (2013) *Sickness absence rates in the NHS: January 2013 – March 2013*, Health & Social Care Information Centre, Leeds.

 $<sup>^9</sup>$ Information Centre (2006) New consultant contract: implementation survey, Information Centre, London.

<sup>&</sup>lt;sup>10</sup>Royal College of Psychiatrists (2003) *Workload and working patterns in consultant psychiatrists*, College Research Unit, Royal College of Psychiatrists, London.

<sup>&</sup>lt;sup>11</sup>Department of Health (2013) based on the Market Forces Factor (MFF).