

I. SERVICES

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1.1 Private sector nursing homes for older people

Using PSS EX1 2010/11¹ returns updated by the PSS Pay & Prices inflator, the median cost per person for supporting older people in a nursing care home was £524 per week (unchanged from last year), with an interquartile range of £463 to £602. The mean cost was £544 per week. The standard NHS nursing care contribution is £108.70 and the higher level NHS nursing care contribution is £149.60.² When we add the standard NHS nursing care contribution to PSS expenditure, the total expected mean cost is £653 and the median cost is £633.

Costs and unit estimation	2011/2012 value	Notes
A. Fees	£736 per week	The direct unit cost of private sector nursing homes is assumed to be the fee. Where a market is fairly competitive, such as that for private sector nursing homes, it is reasonable to assume that the fee will approximate the societal cost of the service. ³ A weighted average fee for England reflecting the distribution of single and shared rooms was taken from the Laing & Buisson market survey. ⁴
External services B. Community nursing C. GP services D. Other external services		No current studies indicate how external services are used by nursing home residents. See previous editions of this volume for sources of information.
E. Personal living expenses	£22.60 per week	The Department for Work and Pensions (DWP) personal allowance for people in residential care or a nursing home is £22.60. ⁵ This has been used as a proxy for personal consumption.
Short-term care		No current information is available on whether residents in short-term care are less costly than those who live full-time in a nursing home. See previous editions of this volume for sources of information.
Dependency		No current information is available on the relationship of dependency with cost. See previous editions of this volume for sources of information.
London multiplier	1.16 x A	Fees in London nursing homes were 16 per cent higher than the national average. ⁴
Unit costs available 2011/2012		
£736 establishment cost per permanent resident week (A); £758 establishment cost plus personal living expenses per permanent resident week		

¹ The Information Centre (2012) *PSS EX1 2010/11*, The Information Centre, Leeds.

² Department of Health (2011) *Advice Note on Nursing Care Bands*, Department of Health, London.

³ Kavanagh, S., Schneider, J., Knapp, M., Beecham, J. & Netten, A. (1992) *Elderly people with cognitive impairment: costing possible changes in the balance of care*, PSSRU Discussion Paper 817/2, Personal Social Services Research Unit, University of Kent, Canterbury.

⁴ Laing & Buisson (2011) *Care of Elderly People: UK Market Survey 2011/2012*, Laing & Buisson, London.

⁵ Disability Alliance (2011) *Disability Rights Handbook, 36th Edition, April 2011-April 2012. A Guide to Benefits and Services for all Disabled People, Their Families, Carers and Advisers*, Disability Alliance, London.

1.2 Private sector residential care for older people

Using PSS EX1 2010/11¹ returns updated by the PSS Pay & Prices inflator, the median cost per person for supporting older people in a residential care home provided by other organisations was £538 per week and the mean cost was £533 per week.

Costs and unit estimation	2011/2012 value	Notes
A. Fees	£522 per week	The direct unit cost of private care homes is assumed to be the fee. Where a market is fairly competitive, such as that for private sector residential homes, it is reasonable to assume that the fee will approximate the societal cost of the service. ² A weighted average fee for England reflecting the distribution of single and shared rooms was taken from the Laing & Buisson market survey. ³
External service B. Community nursing C. GP services D. Other external services		No current studies indicate how external services are used by residential care home residents. See previous editions of this volume for sources of information.
E. Personal living expenses	£22.60 per week	The Department for Work and Pensions (DWP) personal allowance for people in residential care or a nursing home is £22.60. ⁴ This has been used as a proxy for personal consumption.
Short-term care		No current information is available on whether residents in short-term care are less costly than those who live full-time in a residential care home. See previous editions of this volume for sources of information.
Dependency		No current information is available on the relationship of dependency with cost. See previous editions of this volume for sources of information.
London multiplier	1.30 x A	Fees in London residential homes were 30 per cent higher than the national average. ³
Unit costs available 2011/2012		
£522 establishment cost per permanent resident week (A); £545 establishment cost plus personal living expenses per permanent resident week (A and E).		

¹ The Information Centre (2012) *PSS EX1 2010/11*, The Information Centre, Leeds.

² Kavanagh, S., Schneider, J., Knapp, M., Beecham, J. & Netten, A. (1992) *Elderly people with cognitive impairment: costing possible changes in the balance of care*, PSSRU Discussion Paper 817/2, Personal Social Services Research Unit, University of Kent, Canterbury.

³ Laing & Buisson (2012) *Care of Elderly People: UK Market Survey 2011/2012*, Laing & Buisson, London.

⁴ Disability Alliance (2011) *Disability Rights Handbook, 36th Edition, April 2011-April 2012. A Guide to Benefits and Services for all Disabled People, Their Families, Carers and Advisers*, Disability Alliance, London.

1.3 Local authority residential care for older people

This table uses the Personal Social Services Expenditure return (PSS EX1)¹ for local authority expenditure costs, which have been updated using the PSS Pay & Prices inflator.

Costs and unit estimation	2011/2012 value	Notes
Capital costs (A, B & C)		
A. Buildings and oncosts	£75 per week	Based on the new-build and land requirements for local authority residential care establishments. These allow for 57.3 square metres per person. ² Capital costs have been annuitised over 60 years at a discount rate of 3.5 per cent.
B. Land	£11.70 per week	Based on Department for Communities and Local Government statistics. ³ The cost of land has been annuitised at 3.5 per cent over 60 years.
C. Other capital costs.		Capital costs not relating to buildings and oncosts are included in the local authority expenditure costs so no additional cost has been added for items such as equipment and durables.
D. Total local authority expenditure (minus capital)	£920 per week	The median estimate is taken from PSS EX1 2010/11 updated using the PSS Pay & Prices Index. ¹ Capital charges relating to buildings and oncosts have been deducted. The mean cost is £836 per week (interquartile range £721 - £1,213).
E. Agency overheads		Social Services Management and Support Services (SSMSS) costs are included in PSS EX1 total expenditure figures so no additional overheads have been added.
External services		
F. Community nursing		
G. GP services		
H. Other external services		No current studies indicate how external services are used by residential care home residents. See previous editions of this volume for sources of information.
I. Personal living expenses	£22.60 per week	The Department for Work and Pensions (DWP) personal allowance for people in residential care or a nursing home is £22.60. ⁴ This has been used as a proxy for personal consumption.
Use of facility by client	52.18 weeks p.a.	
Occupancy	89%	Based on information reported by Laing & Buisson. ⁵
Short-term care		No current information is available on whether residents in short-term care are less costly than those who live full-time in a residential care home. See previous editions of this volume for sources of information.
Dependency		No current information is available on the relationship of dependency with cost. See previous editions of this volume for sources of information.
London multiplier	1.89 x (D)	Based on PSS EX1 2010/11 data. ¹
Unit costs available 2011/2012		
£1,007 establishment cost per permanent resident week (includes A to E); £1,030 establishment cost plus personal living expenses per permanent resident week (includes A to D and I).		

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¹ The Information Centre (2012) *PSS EX1 2010/11*, The Information Centre, Leeds.

² Building Cost Information Service (2012) *Surveys of Tender Prices*, Royal Institute of Chartered Surveyors, Kingston-upon-Thames.

³ Personal communication with the Department for Communities and Local Government, 2011.

⁴ Disability Alliance (2011) *Disability Rights Handbook, 36th Edition, April 2011-April 2012. A Guide to Benefits and Services for all Disabled People, Their Families, Carers and Advisers*, Disability Alliance, London.

⁵ Laing & Buisson (2010) *Councils set to shunt social care costs to the NHS and service users as cuts take effect*, Laing & Buisson, <http://www.laingbuisson.co.uk/LinkClick.aspx?fileticket=7NqbsCOgKA%3D&tabid=558&mid=1888>.

1.4 Local authority day care for older people

This table uses the Personal Social Services Expenditure return (PSS EX1)¹ for expenditure costs, which have been uprated using the PSS Pay & Prices inflator. In order to provide a cost per day care session, this table assumes that clients attend day care, on average, for three sessions per week. Inevitably, some service users will attend more often and others less often depending on individual circumstances.

Costs and unit estimation	2011/2012 value	Notes
Capital costs (A, B & C)		
A. Buildings and oncosts	£4.30 per session	Based on the new-build and land requirements for local authority day care facilities (which do not distinguish client group). These allow for 33.4 square metres per person. ² Capital costs have been annuitised over 60 years at a discount rate of 3.5 per cent.
B. Land	£0.70 per session	Based on Department for Communities and Local Government statistics. ³ The cost of land has been annuitised at 3.5 per cent over 60 years.
C. Other capital costs		Capital costs not relating to buildings and oncosts are included in the local authority expenditure figures so no additional cost has been added for items such as equipment and durables.
D. Total local authority expenditure (minus capital)	£35 per session	The median cost is taken from PSS EX1 2010/11 uprated using the PSS Pay & Prices index. The median and mean costs per client per week are £106 and £105 respectively. Capital charges relating to buildings have been deducted. Assuming older people attend 3 sessions per week, the median and mean cost per session is £35.
E. Agency overheads		Social Services Management and Support Services (SSMSS) costs are included in PSS EX1 total expenditure figures so no additional overheads have been added.
Use of facility by client		Assumes clients attend 3 sessions of day care per week.
Occupancy		Based on a study carried out by PSSRU on day care services for older people with dementia, the occupancy rate was 87%. ⁴
London multiplier	1.43 x A; 2.73 x B; 1.51 x (D)	Relative London costs are drawn from the same source as the base data for each cost element.
Unit costs available 2011/2012		
£40 per session (includes A to D).		

¹ The Information Centre (2012) *PSS EX1 2010/11*, The Information Centre, Leeds.

² Building Cost Information Service (2012) *Surveys of Tender Prices*, Royal Institute of Chartered Surveyors, Kingston-upon-Thames.

³ Personal communication with the Department for Communities and Local Government, 2011.

⁴ Reilly, S., Venables, D., Challis, D., Hughes, J. & Abendstern, M. (2004) *Day Care Services for Older People with dementia in the North West of England*, Personal Social Services Research Unit, University of Kent, Canterbury. <http://www.pssru.ac.uk/pdf/MCpdfs/Daycare1.pdf>

1.5 Extra care housing for older people

This is based on an evaluation of extra care housing which followed the development of 19 new-build extra care housing schemes located across England.¹

Extra care housing is primarily for older people, and the accommodation is (almost always) self-contained. Care can be delivered flexibly, usually by a team of staff on the premises for 24 hours a day. Domestic care and communal facilities are available. For more information, see the Bäumker & Netten article in the 2011 edition of this report.

All costs have been updated from 2008 to current prices using the appropriate inflators. The mean cost of living in extra care housing was estimated at £428 per resident per week, with a standard deviation of £187 and a range of £182 to £1,289. The median cost was £376 per resident per week.

Costs and unit estimation	2011/2012 value	Notes
A. Capital costs		
Building and land costs	£97 per resident per week	Based on detailed valuations for the buildings and the land provided by the housing associations operating the extra care schemes. For properties constructed before 2008, capital values were obtained from the BCIS, and downrated using the All-In Tender Price Index. Included is the cost of land, works including site development and landscaping, equipment and furniture, professional fees (architects, design and surveyors' fees). ¹
B. Housing management and support costs		
Housing management	£ 55 per resident per week	Information taken from the annual income and expenditure accounts for each individual scheme after at least one full operational year. Average running costs were calculated by dividing the adjusted total running cost by the number of units in the scheme. The cost includes management staff costs (salary and on-costs including national insurance and pension contributions, and office supplies), property maintenance and repairs, grounds maintenance and landscaping, cleaning of communal areas, utilities, and appropriate central establishment costs (excluding capital financing).
Support costs	£ 10 per resident per week	
C. Personal living expenses	£ 90 per resident per week	As significant variability existed in the approaches to meal provision in the schemes, items related to catering costs were removed from the financial accounts and the cost of food and other consumables was estimated using the Family Expenditure Survey (2011), tables 27 and 32. ²
D. Health and social service costs		
Health services	£70 per resident per week	Health care estimates ranged from £0-£660.
Social services	£106 per resident per week.	Social care estimates ranged from £0-£645.
Use of facility by client	52.18 weeks per annum	
Unit costs available 2011/2012		
£162 accommodation, housing management and support costs; £252 accommodation, housing management, support and living expenses; £428 total cost.		

¹ Darton, R., Bäumker, T., Callaghan, L. & Netten, A. (2011). *The PSSRU Evaluation of the extra care housing Initiative: Technical Report*. Personal Social Services Research Unit, University of Kent, Canterbury.

² Office for National Statistics (2011) *Family Spending 2011 edition*, Office for National Statistics, London, available at <http://www.ons.gov.uk/ons/rel/family-spending/family-spending-2011-edition/index.html>.

³ Curtis, L. (2008) *Unit Costs of Health and Social Care 2008*, Personal Social Services Research Unit, University of Kent, Canterbury.

1.6 Community rehabilitation unit

This table is based on a joint project between Kent County Council, Ashford Borough Council, Age Concern and Ashford Primary Care Trust (Curtis, 2005).¹ Home Bridge provides recuperative care in seven purpose-built self-contained units for older people who need a period of recuperation following an illness, fall or where people have had increasing problems managing daily living. It provides intensive therapy and support to rebuild mobility and confidence so they can return back home. Originally estimated in 2005, costs have been updated using the appropriate inflators.

Costs and unit estimation	2011/2012 value	Notes
A. Wages/salary and oncosts	£75,907 per year	The team comprises a scheme manager (20 %), a part time care manager (80 %) and support workers. Employers' national insurance is included plus 18 % of salary for employers' contribution to superannuation.
B. Direct overheads Administrative costs Management costs	£29,263 per year £4,879 per year £18,364 per year	This includes maintenance, running costs, repair/renewal of fixtures/fittings. Building expenses and equipment costs. Includes Project Manager (0.05), CART coordinator, social services team leader (0.08 %) and Agency fees.
C. Indirect overheads	£11,847 per year	To cover the finance function.
D. Capital: - building costs - land costs	£23,086 per year £10,613 per year	Based on actual cost of the 7 units, a lounge (shared by sheltered housing) and an office and updated using the Tender Price Index for Public Sector Building (non-housing). Capital costs have been annuitised over 60 years at a discount rate of 3.5 per cent.
Occupancy	71%	On average, 5 (5 places) units of the 7 (7 places) are occupied at any one time.
Case load	32 per year	The annual case load for January 2004 to January 2005 was 32 clients.
Average length of stay	33 nights	
Hours and length of service	7 days a week (to include weekends and bank holidays)	The service is available 7 days a week with support workers working 10.5 hours daily (3,832 per year). The scheme manager is available from Monday to Friday 7 am to 3 pm and in case of emergency there is cover during evenings, nights and weekends via the call centre.
Patient-related hours Typical episode Low cost episode High cost episode	 7 hours per week 5 hours per week 10 hours per week	All clients receive an initial assessment when referred to Home Bridge, usually in hospital. They are assessed on arrival by a community care manager, who continues to monitor them throughout their stay and discharges them at the end of their stay. 50 per cent of clients stay on average 29 nights and receive 41 hours of contact with a support worker per week. 25 per cent of clients stay 10 days and receive an additional 10 hours with a support worker each week. 25 per cent of clients stay on average 64 days and receive 137 hours with support workers.
Cost of hospital assessment and admission to Homebridge	£316	Between 3-5 hours of a hospital care manager's time who prepares the discharge from hospital and arranges the referral to Home Bridge. A further 3 hours is required by the social services duty desk to make the admission arrangements at Home Bridge. This is based on the salary of a social work assistant.
Cost of discharge from Homebridge	£466	This is carried out by a community care manager and takes 8.5 hours. It involves 7.5 hours face-to-face contact time for liaison with patient, professionals, families and services and also 1 hour administration.
Cost of Health Services provided by the Community Assessment and Rehabilitation Team (CART)	£363	On average, 7 hours of therapy or nursing care was provided by the CART team.
Unit costs available 2011/2012		
Full unit costs (all activities): Per person (actual occupancy) £34,792 per year, £667 weekly (includes A to D); Per person (full occupancy) £24,851 per year, £477 weekly. Cost per episode: £2,749 (typical episode), £1,809 (low-cost episode); £5,571 (high-cost episode).		

¹ Curtis, L. (2005) The costs of recuperative care housing, in L. Curtis (ed.) *Unit Costs of Health and Social Care 2005*, Personal Social Services Research Unit, University of Kent, Canterbury.

1.7 Intermediate care based in residential homes

This information is based on PSSRU research carried out with the Social Work and Social Care Section at the Institute of Psychiatry.¹ It provides the costs of comparative intermediate care schemes based in residential homes. The average weekly cost per client across the four schemes is £603, and the average annual cost per client is £3,443. All costs have been updated to present values using the appropriate PSS inflators. The National Evaluation of the Costs and Outcomes of Intermediate Care for Older People² should also be downloaded for comparative costs.

	Social care only			Social and health care
	Scheme A provides a therapeutic programme of recuperative care with 16 recuperative beds. Care staff include care workers, a senior night carer and rehabilitation workers.	Scheme B is provided by the local authority for people with dementia. A fee is paid by the local authority for care staff.	Scheme C is a short-stay residential home for people having difficulty managing at home, or who have been recently discharged from hospital or are considering entry to a residential care home. A fee is paid by the local authority for care staff.	Scheme D is run by the local authority in conjunction with the primary care trust and provides 6 weeks of support and rehabilitation to older people who have the potential to return to their own home after a stay in hospital. Staff include a care manager, therapists, a visiting medical officer and promoting independence assistants.
Wages/salary	£220,898	£151,473	£104,425	£163,522
Oncosts Employers' national insurance plus 14 per cent of salary for employers' contribution to superannuation	£47,493	£32,567	£22,451	£35,157
Direct overheads Includes salaries of supervisory staff, running costs and supplies	£250,712	£53,849	£49,497	£28,172
Indirect overheads Management fees (incl. premises' costs) Capital/premises Total costs ³	£162,706 £35,903 £717,712	£43,079 £280,968	£176,373	£9,295 £236,146
Caseload	196	51	64	67
Average length of stay	34 days	54 days	46 days	32 days
No. of beds	16	10	8	8
Weekly costs per resident	£860	£539	£423	£588
Average annual cost per client	£3,662	£5,509	£2,756	£3,525
Cost of typical client episode	£4,178	£4,157	£2,748	£2,689

¹ Baumann, M., Evans, S., Perkins, M., Curtis, L., Netten, A., Fernandez, J.L. & Huxley, P. (2007) Organisation and features of hospital, intermediate care and social services in English sites with low rates of delayed discharge, *Health & Social Care in the Community*, 2007 Jul;15(4): 295-305.

² Barton, P., Bryan, S., Glasby, J., Hewitt, G., Jagger, C., Kaambwa, B., Martin, G., Nancarrow, S., Parker, H., Parker, S., Regen, E. & Wilson, A. (2006) *A National Evaluation of the Costs and Outcomes of Intermediate Care for Older People. Executive Summary*, Intermediate Care National Evaluation Team (ICNET), University of Birmingham and University of Leicester.

³ Where the fee for providing the scheme was provided, 80 % was estimated by the service provider as the amount for care staff salaries. The remainder was allocated to overheads.

2. Services for people with mental health problems

- 2.1 NHS reference costs for mental health services
- 2.2 Local authority care homes for people with mental health problems
- 2.3 Private sector care homes for people with mental health problems
- 2.4 Local authority social services day care for people with mental health problems
- 2.5 Private sector day care for people with mental health problems
- 2.6 Cognitive behaviour therapy (CBT)
- 2.7 Behavioural activation delivered by the non-specialist
- 2.8 Counselling services in primary medical care
- 2.9 Individual placement and support
- 2.10 Deprivation of liberty safeguards in England: implementation costs
- 2.11 Mindfulness based cognitive therapy - group based intervention
- 2.12 Interventions for mental health promotion and mental illness prevention

2.1 NHS reference costs for mental health services

We have drawn on the *NHS Trust and Primary Care Trusts combined* to report from the NHS Reference Costs of selected mental health services.¹ All costs have been updated to 2011/12 prices using the HCHS Pay and Prices inflators. The costs of selected mental health care services for children can be found in schema 6.1.

	Mean	Lower quartile	Upper quartile
MENTAL HEALTH SERVICES			
Inpatient attendances (cost per bed day)			
Intensive care — adult	£654	£559	£743
Acute care — adult	£330	£300	£365
Rehabilitation — adult	£288	£237	£325
Elderly	£338	£292	£372
Weighted average of all adult mental health inpatient bed days.	£338	£299	£376
Specialist inpatient services (cost per bed day)			
Eating disorder (adults)	£488	£441	£536
Mother and baby units	£194	£177	£222
Day care facilities (cost per day — regular attendances)			
Weighted average of all attendances (adults excluding elderly)	£100	£65	£133
Weighted average of all attendances (elderly)	£165	£99	£202
Outpatient attendances, consultant services (follow-up face-to-face attendance)			
Drug and alcohol services — adult	£94	£69	£122
Other services — adult	£170	£128	£193
Elderly	£160	£106	£193
Weighted average of all adult outpatient attendances	£146	£108	£170
Community setting, consultant services (face-to-face contact)			
	£131	£114	£144
Weighted average of all contacts	£135	£100	£172

¹ Department of Health (2012) *NHS Reference Costs 2010-2011*, http://www.dh.gov.uk/en/Publicationsandstatistics/Publications/PublicationsPolicyAndGuidance/DH_131140.

2.2 Local authority care homes for people with mental health problems

This table uses the Personal Social Services Expenditure return (PSS EX1)¹ for expenditure costs, which have been updated using the PSS Pay & Prices inflator.

Costs and unit estimation	2011/2012 value	Notes
Capital costs		
A. Buildings and oncosts	£86 per resident week	Based on the new-build and land requirements for homes for people with mental health problems. ² Capital costs have been annuitised over 60 years at a discount rate of 3.5 per cent.
B. Total local authority expenditure (minus capital)	£697 per resident week	The median revenue weekly cost estimate (£697) for supporting adults in own provision residential care (includes full cost paying and preserved rights residents). Capital costs relating to buildings and land have been deducted. The mean cost per client per week is reported as being £1,096. Councils reporting costs of over £2,000 per client week have not been included in this estimate.
C. Agency overheads		Social Services Management and Support Services (SSMSS) costs are included in PSS EX1 expenditure figures so no additional overheads have been added.
Other costs		
D. Personal living expenses	£22.60 per week	The DWP personal allowance for people in residential care or a nursing home is £22.60. ³ This has been used as a proxy for personal consumption.
E. External services		No information is available.
Use of facility by client	365.25 days per year	
Occupancy	100%	No statistics available, therefore 100 per cent occupancy assumed.
London multiplier	1.23 x (A to B)	Relative London costs are drawn from the same source as the base data for each cost element.
Unit costs available 2011/2012		
£783 per resident week establishment costs (includes A to B); £805 per resident week (includes A to D).		

¹ The Information Centre (2012) *PSS EX1 2010/11*, The Information Centre, Leeds.

² Building Cost Information Service (2012) *Surveys of Tender Prices*, Royal Institute of Chartered Surveyors, Kingston-upon-Thames.

³ Disability Alliance (2011) *Disability Rights Handbook, 36th Edition, April 2011-April 2012. A Guide to Benefits and Services for all Disabled People, Their Families, Carers and Advisers*, Disability Alliance, London.

2.3 Private sector care homes for people with mental health problems

This table uses the Personal Social Services Expenditure return (PSS EX1)¹ for local authority expenditure costs, which have been updated using the PSS Pay & Prices inflator.

Costs and unit estimation	2011/2012 value	Notes
Capital costs		
A. Buildings and oncosts	£86 per resident week	Based on the new-build and land requirements for homes for people with mental health problems. ² Capital costs have been annuitised over 60 years at a discount rate of 3.5 per cent.
B. Total local authority expenditure (minus capital)	£614 per resident week	The median cost estimate for supporting adults in residential care provided by others (includes full cost paying and preserved rights residents). Capital charges relating to building and oncosts have been deducted. The mean cost per client per week is £635.
C. Agency overheads		Social Services Management and Support Services (SSMSS) costs are included in PSS EX1 expenditure figures so no additional overheads have been added.
Other costs		
D. Personal living expenses	£22.60 per week	The DWP allowance is used as a proxy for personal consumption. ³
E. Service use		No information available on service use.
Use of facility by client	365.25 days per year	
Occupancy	100%	No statistics available, therefore 100 per cent occupancy assumed.
London multiplier	1.19 x (A to B)	Relative London costs are drawn from the same source as the base data for each cost element.
Unit costs available 2011/2012		
£700 per resident week establishment costs (includes A to B); £723 per resident week (includes A to D).		

¹ The Information Centre (2012) *PSS EX1 2010/11*, The Information Centre, Leeds.

² Building Cost Information Service (2012) *Surveys of Tender Prices*, Royal Institute of Chartered Surveyors, Kingston-upon-Thames.

³ Disability Alliance (2011) *Disability Rights Handbook, 36th Edition, April 2011-April 2012. A Guide to Benefits and Services for all Disabled People, Their Families, Carers and Advisers*, Disability Alliance, London.

2.4 Local authority social services day care for people with mental health problems

This table uses the Personal Social Services Expenditure return (PSS EX1)¹ for local authority expenditure costs, which have been updated using the PSS Pay & Prices inflator. Councils reporting costs of more than £500 per client week have been excluded from these estimates. In order to provide a cost per day care session, it is assumed that clients attend day care on average for three sessions per week as this is recommended as part of a total recovery programme.²

Costs and unit estimation	2011/2012 value	Notes
Capital costs		
A. Buildings and oncosts	£4.30 per session	Based on the new-build and land requirements for day care facilities (which do not distinguish by client group). These allow for 33.4 square metres per person. ³ Capital costs have been annuitised over 60 years at a discount rate of 3.5 per cent.
B. Land	£0.70 per session	Based on information provided by the Department for Communities and Local Government, 2011. ⁴ Land costs have been discounted at 3.5 per cent over 60 years.
C. Other capital		Capital costs not relating to buildings and oncosts are included in the local authority expenditure figures so no additional cost has been added for other items such as equipment and durables.
D. Total local authority expenditure (minus capital)	£32 per session	This is the median cost per session (£32) for own provision day care for people with mental health problems. Capital charges relating to buildings have been deducted. The mean cost per client session is £28.
E. Agency overheads		Social Services Management and Support Services (SSMSS) costs are included in PSS EX1 expenditure figures so no additional overheads have been added.
Occupancy	87%	Based on a study carried out by PSSRU. ⁵
London multiplier	1.43 x A; 2.73 x B; 2.39 x D	Relative London costs are drawn from the same source as the base data.
Unit costs available 2011/2012		
£37 per user session (includes A to D).		

¹ The Information Centre (2012) *PSS EX1 2010/11*, The Information Centre, Leeds.

² Salford City Council (2011) *Mental Health*, Salford City Council, www.salford.gov.uk/mh-partnership.htm

³ Building Cost Information Service (2012) *Surveys of Tender Prices*, Royal Institute of Chartered Surveyors, Kingston-upon-Thames.

⁴ Personal communication with the Department for Communities and Local Government, 2011.

⁵ Reilly, S., Venables, D., Challis, D., Hughes, J. & Abendstern, M. (2004) *Day Care Services for Older People with dementia in the North West of England*, Personal Social Services Research Unit, University of Kent, Canterbury. www.pssru.ac.uk/pdf/MCpdfs/Daycare1.pdf.

2.5 Private sector day care for people with mental health problems

This table uses the Personal Social Services Expenditure return (PSS EX1)¹ for local authority expenditure costs, which have been updated using the PSS Pay & Prices inflator. In order to provide a cost per day care session, it is assumed that clients attend day care on average for three sessions per week as this is recommended as part of a total recovery programme.²

Costs and unit estimation	2011/2012 value	Notes
Capital costs		
A. Buildings and oncosts	£4.30 per session	Based on the new- build and land requirements for day care facilities, which do not distinguish by client group. These allow for 33.4 square metres per person. ³ Capital costs have been annuitised over 60 years at a discount rate of 3.5 per cent.
B. Land	£0.70 per session	Based on information provided by the Department for Communities and Local Government, 2011. ⁴ Land costs have been discounted at 3.5 per cent over 60 years.
C. Other capital		Capital costs not relating to buildings are included in the local authority expenditure figures so no additional cost has been added for other items such as equipment and durables.
D. Total local authority expenditure (minus capital)	£27 per session	The median cost per session for day care (£27) provided by other organisations. Capital charges relating to buildings have been deducted. The mean cost per client session is £21.
E. Agency overheads		Social Services Management and Support Services (SSMSS) costs are included in PSS EX1 expenditure figures so no additional overheads have been added.
Occupancy	87%	Based on study carried out by PSSRU. ⁵
London multiplier	1.43 x A; 2.73 x B 2.39 x D	Relative London costs are drawn from the same source as the base data.
Unit costs available 2011/2012		
£32 per user session (includes A to E).		

¹ The Information Centre (2012) *PSS EX1 2010/11*, The Information Centre, Leeds.

² Salford City Council (2011) *Mental Health*, Salford City Council, www.salford.gov.uk/mentalhealth.htm.

³ Building Cost Information Service (2012) *Surveys of Tender Prices*, Royal Institute of Chartered Surveyors, Kingston-upon-Thames.

⁴ Personal communication with the Department for Communities and Local Government, 2011.

⁵ Reilly, S., Venables, D., Challis, D., Hughes, J., & Abendstern, M. (2004) *Day Care Services for Older People with dementia in the North West of England*, Personal Social Services Research Unit, University of Kent, Canterbury. www.pssru.ac.uk/pdf/MCpdfs/Daycare1.pdf.

2.6 Behavioural activation delivered by the non-specialist

Behavioural activation provides a simple, effective treatment for depression. It is delivered over 12 one-hour sessions by two mental health nurses on post-qualification pay bands with no previous formal therapy training. They received 5 days training in behavioural activation and 1 hour clinical supervision fortnightly from the principal investigator.¹ Sessions are usually attended by 10 people. Costs are based on Agenda for Change band 7, the grade normally used for this service. However if we base the costs on Agenda for Change band 5, the cost per session per person is £10 (£12 with qualifications) and for 12 sessions £124 (£146 with qualifications).¹

Costs and unit estimation	2011/2012 value	Notes
A. Wages/salary	£77,800 per year	Based on the median full-time equivalent basic salary for Agenda for Change Band 7 (2 qualified mental health nurses) of the April-June 2012 NHS Staff Earnings estimates.
B. Salary oncosts	£19,677 per year	Employers' national insurance is included plus 14 per cent of salary for contribution to superannuation.
C. Qualifications	£19,559 per year	Qualification costs have been calculated using the method described in Netten et al (1998). ² Current cost information has been provided by the Department of Health and the Higher Education Funding Council for England (HEFCE). ³ This is for 2 mental health nurses
D. Training for behavioural activation	£624 per year	Training costs were calculated by facilitators' hourly rate for the duration of the training (35 hours) divided by the number of participants attending (n=10) (£194.7 per therapist). Supervision costs were based on 1 hour fortnightly contact for 40 weeks (£2,856 per therapist). 12 session behavioural protocol (£219.96 per therapist). These costs have been annuitized over the working life of the nurse.
D. Overheads		Taken from NHS (England) Summarised Accounts. ⁴
Management, administration and estates staff	£18,823 per year	Management and other non-care staff costs were 19.31 per cent of direct care salary costs and included administration and estates staff.
Non-staff	£40,911 per year	Non-staff costs were 41.97 per cent of direct care salary costs. They include costs to the provider for office, travel/transport and telephone, education and training, supplies and services (clinical and general), as well as utilities such as water, gas and electricity.
E. Capital overheads	£4,632 per year	Based on the new-build and land requirements of NHS facilities (2 offices) but adjusted to reflect shared use of both treatment and non-treatment space. ^{5,6} Capital costs have been annuitised over 60 years at a discount rate of 3.5 per cent.
Working time	42 weeks per annum 37.5 hours per week	Unit costs are based on 1,572 hours per annum: 225 working days minus sickness absence and training/study days as reported for all NHS staff groups. ⁷
Ratio of direct to indirect time		Based on the National Child and Adolescent Mental Health Service Mapping data and returns from over 500 grade G nurses, 45 per cent of time was spent on direct clinical work, 13 per cent on consultation and liaison, 8 per cent on training and education, 4 per cent on research and evaluation, 23 per cent on admin and management, 7 per cent on other work. Seventeen per cent was spent on tier 1 work and this was assumed to be spread across all types of activity for the purpose of the analysis.
Face-to-face contacts	1:0.89	
Patient related work	1:0.33	
Duration of contact		One-hour sessions included direct treatment time of 40-50 minutes and administration.
Unit costs available 2011/2012 (costs including qualifications given in brackets)		
Cost per hour £103 (£116); Cost per hour face-to-face contact £195 (£219); Cost per hour of patient related work £137 (£154); Cost per session per hour £137 (£154) (allowing for 45 minutes of face to face time and 15 minutes of patient related time); Cost per session per person £15 (£17); Cost per 12 sessions per person £181 (£202)		

¹ Ekers, D., Godfrey, C., Gilbody, S., Parrott, S., Richards, D., Hammond, D. & Hayes, A. (2011) Cost utility of behavioural activation delivered by the non-specialist, *British Journal of Psychology*, 199, 510-511, doi:10.1192/bjp.bp.110.090266

² Netten, A., Knight, J., Dennett, J., Cooley, R. & Slight, A. (1998) *Development of a Ready Reckoner for Staff Costs in the NHS, Vols 1 & 2*, Personal Social Services Research Unit, University of Kent, Canterbury.

³ Personal communication with the Department of Health and the Higher Education Funding Council for England (HEFCE) (2012).

⁴ The Audit Commission (2011) *NHS Summarised Accounts 2010-2011*, NHS, London.

⁵ Building Cost Information Service (2012) *Surveys of Tender Prices*, Royal Institute of Chartered Surveyors, Kingston-upon-Thames.

⁶ Personal communication with the Department for Communities and Local Government, 2011.

⁷ Contracted hours are taken from NHS Careers (2012) *Pay and Benefits, National Health Service*, London. <http://www.nhs Careers.nhs.uk/>. Training days as recommended by professional bodies. Working days and sickness absence rates as reported in The Information Centre (2012) *Sickness Absence Rates in the NHS: January-March 2012 and Annual Summary 2009-10 to 2011-12*, The Information Centre, Leeds.

2.7 Counselling services in primary medical care

Counselling and psychotherapy are umbrella terms that cover a range of talking therapies. They are delivered by trained practitioners who work with people over a short or long term to help them bring about effective change or enhance their wellbeing (British Association for Counselling and Psychotherapy, 2011).¹

Costs and unit estimation	2011/2012 value	Notes
A. Wages/salary	£37,800 per year	Based on the median full-time equivalent basic salary for Agenda for Change Band 7 of the April-June 2012 NHS Staff Earnings estimates. ² See Section V for information on mean salaries.
B. Salary oncosts	£9,532 per year	Employers' national insurance is included plus 14 per cent of salary for employers' contribution to superannuation.
C. Overheads		Taken from NHS (England) Summarised Accounts. ³
Management, administrative and estates staff	£9,141 per year	Management and other non-care staff costs were 19.31 per cent of direct care salary costs and included administration and estates staff.
Non-staff	£19,866 per year	Non-staff costs were 41.97 per cent of direct care salary costs. They include costs to the provider for office, travel/transport and telephone, education and training, supplies and services (clinical and general), as well as utilities such as water, gas and electricity.
D. Capital overheads	£3,282 per year	Based on new-build and land requirements for a practice nurse non-treatment space. Capital costs have been annuitised over 60 years at a discount rate of 3.5 per cent. ⁴
E. Travel		No information available.
Ratio of direct to indirect time on client contact	1:0.30	A study of nine practices found that the mean number of sessions was 7 (median 6). ⁵ Seventy-seven per cent of the time was spent on face-to-face contact, and 23 per cent of the time on other work.
Consultations	55 minutes	Average length of surgery consultation. ⁶
Working time	42.7 weeks per year 37.5 hours per week	Unit costs are based on 1,602 hours per annum: 225 working days minus sickness absence and training/study days as reported for all NHS staff groups. ⁷ Each practice in the study employed counsellors for between 6 and 49 hours per week.
Unit costs available 2011/2012		
£50 per hour (includes A to D); £65 per hour of client contact (A to D); £59 per consultation.		

¹ British Association for Counselling and Psychotherapy (2011) *BACP definition of Counselling*, BACP. www.bacp.co.uk/.

² The Information Centre (2012) *NHS Staff Earnings Estimates September 2012*, The Information Centre, Leeds.

³ The Audit Commission (2011) *NHS Summarised Accounts 2010-2011*, NHS, London.

⁴ Personal communication with the Department for Communities and Local Government, 2012.

⁵ Simpson, S., Corney, R., Fitzgerald, P. & Beecham, J. (2000) *A Randomised Controlled Trial to Evaluate the Efficacy and Cost-Effectiveness of Counselling with Patients with Chronic Depression*, Report to the NHS Health Technology Assessment Programme, Vol. 4, No. 36.

⁶ Crossroads Counselling Practice (2012) see: <http://www.crossroadscounsellingpractice.com.au/index.php/questions>.

⁷ Contracted hours are taken from NHS Careers (2012) *Pay and Benefits, National Health Service*, London. <http://www.nhscareers.nhs.uk/>. Training days as recommended by professional bodies. Working days and sickness absence rates as reported in The Information Centre (2012) *Sickness Absence Rates in the NHS: January-March 2012 and Annual Summary 2009-10 to 2011-12*, The Information Centre, Leeds.

2.8 Individual placement and support

Provided by Justine Schneider and Sheila Durie

Description of IPS

People with severe mental health problems face particular barriers to employment, both in relation to their impairments¹ and as a result of stigma and prejudice.² To overcome these, an approach known as Individual Placement and Support (IPS) has been developed³ and has strong evidence to support it.^{4,5} There are 25 criteria for 'fidelity' of IPS to the standards of best practice. The management ratio and the caseload sizes used here are within the bounds of 'good to exemplary' scores; most of the other fidelity criteria have little or no direct impact on service costs. Caseload capacity is determined both by size, and by turnover. There is evidence from the US that each place on a caseload serves about 1.8 clients over a year so a caseload of 20 has a throughput of 38 individuals per year on average. Although caseload size is used here to estimate a range of unit costs for IPS, turnover has not been factored in because it is likely to vary according to the skills of the post-holder.

Necessary conditions for IPS to operate

Successful operation of IPS requires work-oriented mental health services, through cross-sector engagement and partnership working. The specialist skills of IPS staff and managers provide direct interventions with service users and employers to place people in work and support them as required. Responsibility for the maintenance of work-oriented mental health is shared more widely across professionals in the field.

Variations in the costs presented

The IPS approach requires employment specialists to be integrated into the mental health team. However there is a wide range of levels at which the specialists are currently appointed. Therefore in Table 2.8.1, we offer costs for four grades of staff, two with professional qualifications (e.g. psychology, occupational therapy) and two with no particular qualifications. These different levels of pay, combined with a range of caseload sizes, yield a range of unit costs, as shown in Table 2.8.2. To the salary costs are added the usual overheads, plus a cost for a team leader, who according to IPS wisdom should not supervise more than 10 staff and should be available to provide practical support. A small marketing budget is included here, but annual costs for training were not available. We were advised by experienced IPS services that no other costs are commonly incurred. The unit cost per year shown in Table 2.8.2 ranges from £1,902 to £7,188, depending on caseload size and salary level of the worker. This does not take account of turnover in clients who are unlikely to remain in the service for a full year.

Comparative costs of day care

Unit costs of IPS may be compared to the costs of private sector day care. In Table 2.5 of this volume, the cost of private sector day care was £32 per session outside of London. Table 2.8.3 shows the number of day care sessions at this cost which would correspond to each level of IPS costs from Table 2.8.2. This ranges from 34 sessions – less than one day per week, to 131 sessions, or just under three days per week. Whereas day care is often allocated in perpetuity, IPS is geared to finding a person paid work, and therefore the amount consumed by a given individual is likely to decrease over time. Moreover, there is some evidence that those individuals who attain work gain self-esteem⁶ and reduce their reliance on mental health services, though not necessarily on social security benefits.⁷

¹ McGurk, S. & Mueser, K. (2004) Cognitive functioning, symptoms and work in supported employment; A review and heuristic model, *Schizophrenia Research*, 70, 147-174.

² Thornicroft, G. (2006) *Shunned: Discrimination Against People With Mental Illness*, Oxford University Press, Oxford.

³ Department of Health (2006) *Vocational Services for People with Severe Mental Health Problems: Commissioning Guidance*, CSIP for Department of Work and Pensions and Department of Health.

⁴ Bond, G.R., Drake, R.E. & Becker, D.R. (2008) An update on randomized controlled trials of evidence based supported employment, *Psychiatric Rehabilitation Journal*, 31, 280-289.

⁵ Burns, T., Catty, J., Becker, T., Drake, R., Fioritti, A., Knapp, M., Lauber, C., Rossler, W., Tomov, T., van Busschbach, J., White, S. & Wiersma, D. (2007) The effectiveness of supported employment for people with severe mental illness: a randomised controlled trial, *The Lancet*, 370, 1146-1152.

⁶ Sesami Research and Practice Partnership (2007) The SESAMI evaluation of employment support in the UK: Background and baseline data, *Journal of Mental Health*, 16, 3, 375-388.

⁷ Schneider, J., Boyce, M., Johnson, R., Secker, J., Grove, B. & Floyd, M. (2009) Impact of supported employment on service costs and income of people, *Journal of Mental Health*, 18, 6, 533-542.

2.8.1 Cost components

	Unqualified	Unqualified	Qualified	Qualified
	Band 3	Band 4	Band 5	Band 6
Salary	£18,700	£21,100	£22,700	£30,500
Salary oncosts	£4,223	£4,890	£5,335	£7,503
Overheads – staff	£4,427	£5,020	£5,414	£7,340
Overheads – other	£9,621	£10,909	£11,767	£15,951
Capital	£2,305	£2,305	£2,305	£2,305
Team leader	£7,224	£7,224	£7,224	£7,224
Marketing budget	£1,056	£1,056	£1,056	£1,056
Total	£47,556	£52,504	£55,801	£71,879

2.8.2 Unit costs per person per year

	Unqualified	Unqualified	Qualified	Qualified
Caseload size	Band 3	Band 4	Band 5	Band 6
10 people	£4,756	£5,250	£5,580	£7,188
15 people	£3,170	£3,500	£3,720	£4,792
20 people	£2,378	£2,625	£2,790	£3,594
25 people	£1,902	£2,100	£2,232	£2,875

2.8.3 Equivalent cost in day care days

	Unqualified	Unqualified	Qualified	Qualified
Caseload size	Band 3	Band 4	Band 5	Band 6
10 people	£113	£125	£133	£171
15 people	£75	£83	£89	£114
20 people	£57	£63	£66	£86
25 people	£45	£50	£53	£68

2.9 Deprivation of liberty safeguards in England: implementation costs

In 2009, the government provided additional funding of £10 million for local authorities and £2.2 million for the National Health Service (NHS) for the implementation of deprivation of liberty safeguards (DoLS), which was fully implemented on 1 April 2009 in England and Wales. This amends a breach of the European Convention on Human Rights and provides for the lawful deprivation of liberty of those people who lack the capacity to consent to arrangements made for their care or treatment in either hospitals or care homes, but who need to be deprived of liberty in their own best interests, to protect them from harm.

In 2009, a study was carried out to estimate the costs likely to be incurred with the implementation of the DoLS in England, and data on resource utilisation were collected from professionals conducting the six formal assessments required.¹ These are: age assessment, mental health assessment, mental capacity assessment, best-interest assessment, eligibility assessment and no refusal assessment, the latter of which establishes whether authorisation of deprivation of liberty would conflict with other authorities (for example, power of attorney) for decision making for that individual.

A total of 40 interviews were planned to include professionals conducting the six DoLS assessments, the secretarial staff in DoLS offices and the independent mental capacity advocates. Each professional provided the average time taken for an individual DoLS assessment or for combined assessments, when more than one of the six DoLS assessments were conducted together. Average travelling time and distance were also provided. Total assessment time for each individual (including travelling time) was multiplied by the unit cost for that professional and a travelling allowance.

The average cost for a single DoLS assessment across the five DoLS offices was £1,357. The standard deviation around the estimated cost of a single DoLS assessment was £406, and the 95 per cent confidence interval was £522 to £2,114. All costs have been updated to 2011/2012 prices using the appropriate inflators.

Costs for a single deprivation of liberty safeguards (DoLS) assessment.

All assessments include travel time	DoLS office 1	DoLS office 2	DoLS office 3	DoLS office 4	DoLS office 5	Average of the five offices
Assessments by mental health assessor	£484	£220	£564	£280	£240	£358
Assessments by best-interest assessor	£680	£408	£286	£994	£554	£584
Secretarial costs	£317	£178	£125	£571	£300	£298
Independent mental capacity advocates assessments	£110	£84	£60	£57	£71	£76
Court protection costs	£41	£41	£41	£41	£41	£41
Total costs	£1,632	£931	£1,076	£1,943	£1,206	£1,357

¹ Shah, A., Pennington, M., Heginbotham, C. & Donaldson, C. (2011) Deprivation of Liberty Safeguards in England: Implementation costs, *British Journal of Psychiatry*, 199,232-238, doi: 10.1192/bjp.bp.110.089474.

2.10 Mindfulness based cognitive therapy - group based intervention

Mindfulness-based cognitive therapy (MBCT) is a manualised, group-based skills training programme designed to enable patients to learn skills that prevent the recurrence of depression. It is derived from mindfulness-based stress reduction, a programme with proven efficacy in ameliorating distress in people suffering chronic disease.

In order to provide the unit costs of this service, we have drawn on information provided by Kuyken et al (2008)¹ which was based on data from three mindfulness-based cognitive therapy therapists who took part in the study. There were 12 individuals in each group.

Costs and unit estimation	Unit cost 2011/2012	Notes
A. Wages/salary	£37,800 per year	Based on the mean basic salary for Agenda for Change Band 7 of the April-June 2012 NHS Staff Earnings estimates for qualified Allied Health Professionals. ² See section V for further information on median salaries.
B. Salary oncosts	£9,532 per year	Employers' national insurance is included plus 14 per cent of salary for employers' contribution to superannuation.
C. Qualifications		No information available
D. Overheads		Taken from NHS (England) Summarised Accounts. ³
Management, administration and estates staff	£9,140 per year	Management and other non-care staff costs were 19.31 per cent of direct care salary costs and included administration and estates staff.
Non-staff	£19,865 per year	Non-staff costs were 41.97 per cent of direct care salary costs. They include costs to the provider for office, travel/transport and telephone, education and training, supplies and services (clinical and general), as well as utilities such as water, gas and electricity.
E. Capital overheads	£2,682 per year	Based on the new-build requirements of NHS facilities, but adjusted to reflect shared use of both treatment and non-treatment space. ^{4,5}
Working time	42.7 weeks per annum 37.5 hours per week	Unit costs are based on 1,602 hours per annum: 225 working days minus sickness absence and training/study days as reported for all NHS staff groups. ⁶
Face-to-face time	1:0.67	Based on data from the three MBCT therapists who took part in the study.
Length of sessions	2 hours	Therapy sessions lasted two hours.
Unit costs available 2011/2012		
£49 per hour, £82 per direct contact hour, £165 per session, £14 per service user.		

¹ Kuyken, W., Byford, S., Taylor, R.S., Watkins, E., Holden, E., White, K., Barrett, B., Byng, R., Evans, A Mullan, E. & Teasdale, J.D. (2008) Mindfulness-based cognitive therapy to prevent relapse in recurrent depression, *Journal of Consulting and Clinical Psychology*, 76, 966-978.

² The Information Centre (2012) *NHS Staff Earnings Estimates September 2012*, The Information Centre, Leeds.

³ The Audit Commission (2011) *NHS Summarised Accounts 2010-2011*, NHS, London.

⁴ Building Cost Information Service (2012) *Surveys of Tender Prices*, March, Royal Institute of Chartered Surveyors, London.

⁵ Personal communication with the Department for Communities and Local Government, 2011.

⁶ Contracted hours are taken from NHS Careers (2012) *Pay and Benefits, National Health Service*, London. <http://www.nhscareers.nhs.uk/>. Training days as recommended by professional bodies. Working days and sickness absence rates as reported in The Information Centre (2012) *Sickness Absence Rates in the NHS: January-March 2012 and Annual Summary 2009-10 to 2011-12*, The Information Centre, Leeds.

2.11 Interventions for mental health promotion and mental illness prevention

Information has been drawn from Knapp et al (2011)¹ and provides a summary of the key findings of a study exploring the economic case for mental health promotion and prevention, based on a detailed analysis of costs and benefits for fifteen different interventions. All costs have been updated using the appropriate inflators.

The full report can be downloaded at:

http://www.dh.gov.uk/en/Publicationsandstatistics/Publications/PublicationsPolicyAndGuidance/DH_126085/.

Health visiting and reducing post natal depression

Context: Moderate-to-severe post natal depression affects around one in eight women in the early months following childbirth. The National Institute for Health and Clinical Excellence (NICE) recommends the screening of post-natal depression as part of routine care, and the use of psychosocial interventions and psychological therapy for women depending on the severity of depressive symptoms.

Intervention: Health visitors are well placed to identify mothers suffering from post natal depression and to provide preventative screening and early interventions. A number of UK trials of health visitor interventions have found positive effects: women were more likely to recover fully after three months; targeted ante-natal intervention with high-risk groups was shown to reduce the average time mothers spent in a depressed state; and a combination of screening and psychologically informed sessions with health visitors was clinically effective 6 and 12 months after childbirth.

Cost: The biggest direct costs of the intervention were associated with training (estimated at £1,426 per health visitor), plus the additional time spent by health visitors providing screening and counselling for mothers.

Parenting interventions for the prevention of persistent conduct disorders

Context: Conduct disorders are the most common childhood psychiatric disorders, with a UK prevalence of 4.9 per cent for children aged 5-10 years. The condition leads to adulthood antisocial personality disorder in about 50 per cent of cases, and is associated with a wide range of adverse long-term outcomes, particularly delinquency and criminality. The costs to society are high, with average potential savings from early intervention previously estimated at £150,000 per case.

Intervention: Parenting programmes can be targeted at parents of children with, or at risk of, developing conduct disorder, and are designed to improve parenting styles and parent-child relationships. Reviews have found parent training to have positive effects on children's behaviour, and that benefits remain one year later. Longer-term studies show sustained effects but lack control groups; cost-effectiveness data are limited, but in one trial, health and social services costs were found to reduce over time.

Cost: The median cost of an 8-12 week group-based parenting programme is estimated at £970 per family, while that of individual interventions is £2,117. Assuming 80 per cent of people receive group-based interventions and 20 per cent individual interventions, in line with NICE guidance, the average cost of the intervention can be estimated at £1,199 per family.

School-based social and emotional learning programmes to prevent conduct problems in childhood.

Context: Conduct problems in childhood cover a range of oppositional or anti-social forms of behaviour, such as disobedience, lying, fighting and stealing, and are associated with a range of poor outcomes, including increased risk of criminal activity, fewer school qualifications, parenthood at a young age, unemployment, divorce or separation, substance abuse, and psychiatric disorders, many of which lead to increased costs across several agencies.

Intervention: School-based Social and Emotional Learning (SEL) programmes help children and young people to recognise and manage emotions, and to set and achieve positive goals. International evidence shows that SEL participants

¹ Knapp, M., McDaid, D. & Parsonage, M. (2011) *Mental health promotion and mental illness prevention: The economic case*, Department of Health, London. www.lse.ac.uk/LSEHealthAndSocialCare/pdf/MHPP%20The%20Economic%20Case.pdf.

demonstrate significantly improved social and emotional skills, attitudes, behaviour and academic performance.

Cost: The costs of a representative intervention, including teacher training, programme co-ordinator and materials, were estimated at £134 per child per year at current prices.

School-based interventions to reduce bullying

Context: Being bullied at school has adverse effects on both psychological well-being and educational attainment. There is evidence from longitudinal data that this has a negative long-term impact on employability and earnings; on average, lifetime earnings of a victim of bullying are reduced by around £50,000. According to an Ofsted survey,¹ 39 per cent of children reported being bullied in the previous 12 months.

Intervention: Anti-bullying programmes show mixed results. One high-quality evaluation of a school-based anti-bullying intervention found a 21-22 per cent reduction in the proportion of children victimised.

Cost: Information is limited on the cost of anti-bullying programmes, but one study estimates this at £16 per pupil per year at current prices.

Early detection for psychosis

Context: It is estimated that each year in England more than 15,000 people exhibit early symptoms before the onset of full psychosis. Progression of the disease is associated with higher costs to public services (including health, social care and criminal justice), lost employment, and greatly diminished quality of life for the individual and their family.

Intervention: Early detection services aim to identify the early symptoms of psychosis, reduce the risk of transition to full psychosis, and shorten the duration of untreated psychosis for those who develop it. Such services include cognitive behavioural therapy, psychotropic medication, and contact with psychiatrists. This contrasts with treatment as usual which typically consists of GP and counsellor contacts.

Cost: One year of an early detection intervention has been estimated to cost £2,948 per patient, compared with £743 for standard care (2009 prices).

Early intervention for psychosis

Context: Psychosis related to schizophrenia is associated with higher costs to public services (including health, social care and criminal justice), lost employment, and greatly diminished quality of life for the individual with the illness and their family.

Intervention: Early intervention teams aim to reduce relapse and readmission rates for patients who have suffered a first episode of psychosis, and to improve their chances of returning to employment, education or training, and more generally their future quality of life. This intervention involves a multidisciplinary team that could include a range of professionals (psychiatrists, psychologists, occupational therapists, community support workers, social workers, vocational workers).

Cost: The annual direct cost per patient of this type of service, plus other community psychiatric services and inpatient care, has been estimated at £11,620 at current prices. The first year of the early intervention team's input is estimated to cost £2,427 per patient.

Screening and brief intervention in primary care for alcohol misuse

Context: It is estimated that 6.6 million adults in England currently consume alcohol at hazardous levels, and 2.3 million at harmful levels.

Intervention: An inexpensive intervention in primary care combines universal screening by GPs of all patients, followed by a 5-minute advice session for those who screen positive.

¹ Ofsted (2008) *Children on Bullying*, Ofsted, <http://www.ofsted.gov.uk/resources/children-bullying/>

Cost: The total cost of the intervention averaged over all those screened was £17.70 at current prices.

Workplace screening for depression and anxiety disorders

Context: Labour Force Survey data suggest that 11.4 million working days were lost in Britain in 2008/09 due to work-related stress, depression or anxiety. This equates to 27.3 days lost per affected worker.

Intervention: Workplace-based enhanced depression care consists of employees completing a screening questionnaire, followed by care management for those found to be suffering from, or at risk of developing, depression and/or anxiety disorders. Those at risk of depression or anxiety disorders are offered a course of cognitive behavioural therapy (CBT) delivered in six sessions over 12 weeks.

Cost: It is estimated that £31 covers the cost of facilitating the completion of the screening questionnaire, follow-up assessment to confirm depression, and care management costs. For those identified as being at risk, the cost of six sessions of face-to-face CBT is £244.

Promoting well-being in the workplace

Context: Deteriorating well-being in the workplace is potentially costly for businesses as it may increase absenteeism and presenteeism (lost productivity while at work), and in the longer term potentially leads to premature withdrawal from the labour market.

Intervention: There are a wide range of approaches: flexible working arrangements; career progression opportunities; ergonomics and environment; stress audits; and improved recognition of risk factors for poor mental health by line managers. A multi-component health promotion intervention consists of personalised health and well-being information and advice; a health risk appraisal questionnaire; access to a tailored health improvement web portal; wellness literature, and seminars and workshops focused on identified wellness issues.

Cost: The cost of a multi-component intervention is estimated at £81 per employee per year at current prices.

Debt and mental health

Context: Only about half of all people with debt problems seek advice, and without intervention almost two-thirds of people with unmanageable debt problems will still face such problems 12 months later. Research has demonstrated a link between debt and mental health. On average, the lost employment costs of each case of poor mental health are £12,157 per annum, while the annual costs of health and social service use are £1,604.

Intervention: Current evidence suggests that there is potential for debt advice interventions to alleviate financial debt, and hence reduce mental health problems resulting from debt. For the general population, contact with face-to-face advice services is associated with a 5 per cent likelihood of debt becoming manageable, while telephone services achieve 47 per cent.

Cost: The costs of this type of intervention vary significantly, depending on whether it is through face-to-face, telephone or internet-based services. The Department for Business, Innovation and Skills suggests expenditure of £255 per client for face-face-debt advice; telephone and internet-based services are cheaper.

Population-level suicide awareness training and intervention

Context: The economic impacts of suicide are profound, although comparatively few studies have sought to quantify these costs. This is in part because a proportion of individuals who survive suicide attempts are likely to make further attempts, in some cases fatal.

Intervention: There is evidence that suicide prevention education for GPs can have an impact as a population-level intervention to prevent suicide. With greater identification of those at risk, individuals can receive cognitive behavioural therapy (CBT), followed by ongoing pharmaceutical and psychological support to help manage underlying depressive disorders.

Cost: A course of CBT in the first year is around £425 per person. Further ongoing pharmaceutical and psychological therapy is estimated to cost £1,257 a year. The cost of suicide prevention training for GPs, based on the Applied Suicide Intervention Skills Training (ASIST) course, is £213.

Bridge safety measures for suicide prevention

Context: Jumping from height accounts for around 3 per cent of completed suicides.

Intervention and cost: Following the installation of a safety barrier in 1998, at a cost of £319,030 at current prices, the number of suicides reduced from an average of 8.2 per annum in the five years before the barrier, to 4 per annum in the five years after it was installed.

Collaborative care for depression in individuals with Type II diabetes

Context: Depression is commonly associated with chronic physical health problems. US data indicate that 13 per cent of all new cases of Type II diabetes will also have clinical depression. These patterns are important as evidence shows that co-morbid depression exacerbates the complications and adverse consequences of diabetes, in part because patients may more poorly manage their diabetes. This has substantial economic consequences.

Intervention: 'Collaborative care', including GP advice and care, the use of antidepressants and cognitive behavioural therapy (CBT) for some patients, can be delivered in a primary care setting to individuals with co-morbid diabetes.

Cost: It is estimated that the total cost of six months of collaborative care is £725, compared with £368 for usual care.

Tackling medically unexplained symptoms

Context: Somatoform conditions present physical symptoms for which there is no identifiable physical cause. These medically unexplained symptoms are thought to be triggered or exacerbated by mental and emotional factors, such as psychosocial stress, depression or anxiety. The financial costs to public services and society are considerable.

Intervention: Cognitive behavioural therapy (CBT) has been found to be an effective intervention for tackling somatoform conditions and their underlying psychological causes.

Cost: A course of CBT may last for 10 sessions at £43 per session. Costs associated with the need to raise the awareness of GPs to the potential role of CBT treatment for somatoform conditions, either through e-learning or face-to-face training, are also included.

Befriending of older adults

Context: Befriending initiatives, often delivered by volunteers, provide an 'upstream' intervention that is potentially of value both to the person being befriended and the 'befriender'.

Intervention: The intervention is not usually structured and nor does it have formally-defined goals. Instead, an informal, natural relationship develops between the participants, who will usually have been matched for interests and preferences. This relationship facilitates improved mental health, reduced loneliness and greater social inclusion.

Cost: The contact is generally for an hour per week or fortnight. The cost to public services of 12 hours of befriending contact is estimated at £87, based on the lower end of the cost range for befriending interventions.

3. Services for people who misuse drugs or alcohol

3.1 Residential rehabilitation for people who misuse drugs or alcohol

3.2 Inpatient detoxification for people who misuse drugs or alcohol

3.3 Specialist prescribing

3.4 Alcohol health worker, Accident & Emergency Department

Services for people who misuse drugs or alcohol

Statistics produced by the National Drug Treatment Monitoring System (NDTMS), presented in the National Treatment Agency's (NTA) Annual Report 2008/09,¹ revealed the prevalence of people who misuse drugs or alcohol.

The information presented in Tables 3.1 to 3.3 was provided by the National Treatment Agency² and present the unit costs of three principle treatment interventions: (a) residential rehabilitation, (b) inpatient detoxification and (c) specialist prescribing. These interventions are described fully in *Business Definition for Adult Drug Treatment Providers* (National Treatment Agency, 2010).³

National average costs for the interventions were calculated. These excluded instances where the provider data fell in the top and bottom 5 per cent of unit costs for service users in treatment **OR** days in treatment, and the top and bottom 10 per cent of unit costs for service users in treatment **AND** days in treatment.

¹ National Treatment Agency for Substance Misuse (2009) *Annual Report, 2008/09*. www.nta.nhs.uk/uploads/nta_annual_report_08-09_2.pdf, Accessed 14 September 2010.

² Personal communication with the National Treatment Agency (2010).

³ National Treatment Agency for Substance Misuse (2010) *NDTMS Dataset G, Definition, Business Definition for Adult Drug Treatment Providers*, <http://www.nta.nhs.uk/core-data-set.aspx/>

3.1 Residential rehabilitation for people who misuse drugs or alcohol

Residential rehabilitation consists of a range of treatment delivery models or programmes to address drug and alcohol misuse, including abstinence orientated drug interventions within the context of residential accommodation. Other examples include inpatient treatment for the pharmacological management of substance misuse, and therapeutic residential services designed to address adolescent substance misuse. Of the 210,815 individuals receiving structured drug treatment in 2008/09,¹ 4,711 were in residential rehabilitation. The real figure is likely to be higher as only about two-thirds of residential providers sent data to the National Drug Treatment Monitoring System in 2008/09.

Information has been drawn from a sample of 34 residential rehabilitation programmes to produce a unit cost per resident week of £661 at 2011/2012 prices uprated from 2007/08. The Gross Domestic Product (GDP) index has been used, as suggested by the NTA. It was not possible to provide details of costs for this service due to the method of data collection.

¹ National Treatment Agency for Substance Misuse (2009) *Annual Report, 2008/09*, http://www.nta.nhs.uk/uploads/nta_annual_report_08-09_2.pdf, accessed 14 September 2010.

3.2 Inpatient detoxification for people who misuse drugs or alcohol

An Inpatient Unit (IPU) provides care to service users with substance-related problems (medical, psychological or social) that are so severe that they require medical, psychiatric and psychological care. The key feature of an IPU is the provision of these services with 24-hour cover, 7 days per week, from a multidisciplinary clinical team who have had specialist training in managing addictive behaviours.

Treatment in an inpatient setting may involve one or more of the following interventions: (a) assessment, (b) stabilisation and (c) assisted withdrawal (detoxification). A combination of all three may be provided, or one followed by another.

The three main settings for inpatient treatment are: (a) general hospital psychiatric units, (b) specialist drug misuse inpatient units in hospitals and (c) residential rehabilitation units (usually as a precursor to the rehabilitation programme). See *Business Definition for Adult Drug Treatment Providers*¹ for more detailed information on this intervention.

Based on information provided by the National Treatment Agency in 2010, the average cost for inpatient detoxification (NHS and voluntary organisations) is £147 per patient day, which is equivalent to £1,029 per patient week. All costs have been updated to 2011/12 prices using the Gross Domestic Product (GDP) index, as suggested by NTA.

Costs and unit estimation	2011/2012 value	Notes
A. Direct pay	£88 per patient day	Salaries plus oncosts for care staff.
B. Direct overheads	£16 per patient day	Includes drugs, pharmacy and dispensing costs. Also includes other treatment materials, toxicology and drug testing, medical supplies, rent and rates, staff travel, training, service user travel costs, volunteer expenses, contingency management, office costs specifically attributed to the provision of the service, non-pay administration (for example, telephones and information technology).
C. Indirect costs and overheads	£47 per patient day	Includes capital charges, expenditure on refurbishment, property and buildings, housekeeping, catering, portering, transport, waste disposal, security, finance, human resources, personnel, communications and corporate charges.
Unit costs available 2011/2012		
£150 per patient day or £1,054 per patient week		

¹ National Treatment Agency for Substance Misuse (2010) *NDTMS Dataset G, Definition, Business Definition for Adult Drug Treatment Providers*, <http://www.nta.nhs.uk/core-data-set.aspx>.

3.3 Specialist prescribing

Specialist prescribing is community prescribing for drug misuse in a specialist drug service setting, normally staffed by a multidisciplinary substance misuse team. Specialist prescribing interventions normally include comprehensive assessments of drug treatment need and the provision of a full range of prescribing treatments in the context of care-planned drug treatment. The specialist team should also provide or provide access to, a range of other care-planned healthcare interventions including psychosocial interventions, a wide range of harm reduction interventions, Blood Borne Virus (BBV) prevention and vaccination, and abstinence-oriented interventions.

The teams include specialist doctors who are usually consultant addiction psychiatrists 'with a Certificate of Completion of Training (CCT) in psychiatry, with endorsement in substance misuse working exclusively to provide a full range of services to substance misusers'. See *Business Definition for Adult Drug Treatment Providers*¹ for more detailed information on this intervention.

Based on information provided by the National Treatment Agency,² the average cost for specialist prescribing is £53 per patient week. All costs have been uprated from 2007/08 using the Gross Domestic Product (GDP) index, as suggested by the NTA.

Using reference costs 2010/2011,³ the mean cost per client contact in a NHS and PCT combined drugs and alcohol mental health team was £120 per face-to-face contact and £52 per non face-to-face contact. These costs have been uprated using the Hospital and Community Health Services (HCHS) inflator.

Costs and unit estimation	2011/2012 value	Notes
A. Direct pay	£25 per patient week	Salaries plus oncosts for care staff.
B. Direct overheads	£18 per patient week	Includes drugs, pharmacy and dispensing costs. Also includes other treatment materials, toxicology and drug testing, medical supplies, rent and rates, staff travel, training, service user travel costs, volunteer expenses, contingency management, office costs specifically attributed to the provision of the service, non-pay administration (for example, telephones and information technology).
C. Indirect costs and overheads	£10 per patient week	Includes capital charges, capital on refurbishment, property and buildings, housekeeping, catering, portorage, transport, waste disposal, security, finance, human resources, personnel, communications and corporate charges.
Unit costs available 2011/2012		
£53 per patient week		

¹ National Treatment Agency for Substance Misuse (2010) *NDTMS Dataset G, Definition, Business Definition for Adult Drug Treatment Providers*, www.nta.nhs.uk/uploads/yptreatmentbusinessdefinitionv7.05.pdf.

² Personal communication with the National Treatment Agency (2010).

³ Department of Health (2011) *NHS Reference Costs 2009-2010*,

http://www.dh.gov.uk/en/Publicationsandstatistics/Publications/PublicationsPolicyAndGuidance/DH_123459

3.4 Alcohol health worker, Accident & Emergency

Alcohol health workers (AHWs) are experienced mental health nurses who have undertaken specific training in counselling people who misuse alcohol. AHWs interact with people in a non-confrontational and patient-centred way and during an assessment may offer feedback about safe levels of drinking and suggest a range of strategies aimed at reducing levels of consumption.

Information for this table is based on a study carried out by the Centre for the Economics of Mental Health at the Institute of Psychiatry, London.¹

Costs and unit estimation	2011/2012 value	Notes
A. Wages/salary	£32,600 per year	Based on the median full-time equivalent basic salary for Agenda for Change Band 6 of the April-June 2012 NHS Staff Earnings estimates. Median full-time equivalent total earnings which include basic salary plus hours-related pay, overtime, occupation payments, location payments, and other payments such as redundancy pay or payment of notice periods were £34,300. ² See section V for further information on mean salaries.
B. Salary oncosts	£8,087 per year	Employers' national insurance contribution is included plus 14 per cent of salary for employers' contribution to superannuation.
C. Qualifications	£9,700 per year	Qualification costs have been calculated using the method described in Netten et al (1998). ³ Current cost information has been provided by the Department of Health and the Higher Education Funding Council for England (HEFCE). ⁴ See the preface for more information on qualifications and also schema 7.4 for details. It has been assumed that this health worker requires the same qualifications as a staff nurse/ward manager.
D. Overheads		Taken from NHS (England) Summarised Accounts. ⁵
Management, administration and estates Staff	£7,857 per year	Management and other non-care staff costs were 19.31 per cent of direct care salary costs and included administration and estates staff.
Non-staff	£17,077 per year	Non-staff costs were 41.97 per cent of direct care salary costs. They include costs to the provider for office, travel/transport and telephone, education and training, supplies and services (clinical and general), as well as utilities such as water, gas and electricity.
E. Capital overheads	£2,316 per year	Based on the new-build and land requirements of NHS facilities, but adjusted to reflect shared office space for administration, and recreational and changing facilities. ^{6,7} Treatment space has not been included.
Working time	41.9 weeks per annum 37.5 hours per week	Unit costs are based on 1,572 hours per annum: 225 working days minus sickness absence and training/study days as reported for all NHS staff groups. ⁸
Ratio of direct to indirect time on: clinic contacts	1:0.22	Based on a survey of AHWs in a London A&E department, ¹ 82 per cent of time is spent on face-to-face contact and 18 per cent on onward referral.
Length of contact	55 minutes	Per clinic contact. Based on survey of AHWs in London A&E department. ¹
Unit costs available 2011/2012 (costs including qualifications given in brackets)		
£43 (£49) per hour; £48 (£55) per clinic consultation		

¹ Barrett, B., Byford, S., Crawford, M.J., Patton, R., Drummond, C., Henry, J.A. & Touquet, R. (2006) Cost-effectiveness of screening and referral to an alcohol health worker in alcohol misusing patients attending an accident and emergency department: a decision-making approach, *Drug and Alcohol Dependence*, 81, 1, 47-54.

² The Information Centre (2011) *NHS Staff Earnings Estimates September 2012*, The Information Centre, Leeds.

³ Netten, A., Knight, J., Dennett, J., Cooley, R. & Slight, A. (1998) *Development of a Ready Reckoner for Staff Costs in the NHS, Vols 1 & 2*, Personal Social Services Research Unit, University of Kent, Canterbury.

⁴ Personal communication with the Department of Health and the Higher Education Funding Council for England (HEFCE), 2012.

⁵ The Audit Commission (2011) *NHS Summarised Accounts 2010-2011*, NHS, London.

⁶ Personal communication with the Department for Communities and Local Government, 2012.

⁷ Building Cost Information Service (2012) *Surveys of Tender Prices*, Royal Institute of Chartered Surveyors, Kingston-upon-Thames.

⁸ Contracted hours are taken from NHS Careers (2012) *Pay and Benefits, National Health Service*, London. <http://www.nhs Careers.nhs.uk/>. Training days as recommended by professional bodies. Working days and sickness absence rates as reported in The Information Centre (2012) *Sickness Absence Rates in the NHS: January-March 2012 and Annual Summary 2009-10 to 2011-12*, The Information Centre, Leeds.

4. Services for people with intellectual disabilities

- 4.1 Group homes for people with intellectual disabilities
- 4.2 Fully staffed living settings
- 4.3 Semi-independent living settings
- 4.4 Local authority day care for people with intellectual disabilities

4.1 Group homes for people with intellectual disabilities

The costs of group homes are based on the results of a study funded by the Wellcome Trust and conducted by Felce and colleagues in 2005.¹ The sample comprises residents living in fully-staffed and semi-independent living settings (53 service users). These costs have been updated using the appropriate inflators. See *Deinstitutionalisation and Community Living: outcomes and costs* (Mansell et al, 2007, chapter 3), which provides further details on service provision for people with intellectual disabilities.^{2,3}

Costs and unit estimation	2011/2012 value	Notes
A. Capital costs	£67 per week	Capital costs for buildings and land were calculated using market valuations of property. Capital costs have been annuitised over 60 years at a discount rate of 3.5 per cent. ¹
Revenue costs		
B. Staffing (direct and non-direct staffing)	£708 per week	Calculated using facility-specific accounts information. ¹
C. On-site administration	£22 per week	
D. Agency overheads	£126 per week	
Other costs		
E. Personal living expenses for items such as food, utilities, personal care and leisure	£264 per week	This cost has been based on the allowances received by a sample of residents living in fully-staffed and semi-independent living settings. It includes a Lower Disability Allowance (care component), Employment and Support Allowance 25 plus, Job Seekers Allowance (income based) and Housing Benefit as well as the Personal Allowances for a single person (25 plus) and Housing Benefit (premium single). ⁴
External services		
F. Hospital	£10 per week	Client-specific service use was recorded using the Client Service Receipt Inventory (CSRI) ⁵ with 35 residents in group homes interviewed. ¹
G. Community	£19 per week	
H. Day services	£208 per week	
Use of facility by client	52.18 weeks per annum	
Multiplier for level of disability	Higher levels of ability: 0.82 x (B to H) Lower levels of ability: 1.60 x (B to H)	The sample of service users used to derive the schema were of mild to moderate intellectual disability and therefore relate to those with higher levels of ability (ABS>145). ⁶ For lower levels of ability a multiplier of 1.60 could be applied (lower levels of ability: 1.60 x (B to H)). ⁶
Unit costs available 2011/2012		
£924 establishment cost per resident week (includes A to D), £1,425 care package costs (includes A to H).		

¹ Felce, D., Perry, J., Romeo, R., Robertson, J., Meek, A., Emerson, E. & Knapp, M. (2008) Outcomes and costs of community living semi-independent living and fully staffed group homes, *American Journal on Mental Retardation*, 113, 2, 87-101.

² Mansell, J., Knapp, M., Beadle-Brown, J. & Beecham, J. (2007) *Deinstitutionalisation and community living: outcomes and costs: report of a European study. Volume 2: Main Report*, Tizard Centre, University of Kent, Canterbury.

³ Mansell, J., Knapp, M., Beadle-Brown, J. & Beecham, J. (2007) *Deinstitutionalisation and community living: outcomes and costs: report of a European study, Country Report: United Kingdom*, Tizard Centre, University of Kent, Canterbury.

⁴ Department for Work and Pensions (2011) Benefits uprating, http://gmwrag.files.wordpress.com/2010/12/benefit_rates_2011_2012.pdf.

⁵ Beecham, J. & Knapp, M. (1992) Costing psychiatric interventions, in G. Thornicroft, C. Brewin & J. Wing (eds) *Measuring Mental Health Needs*, Oxford University Press, Oxford.

⁶ Nihira, K., Leland, H. & Lambert, N. (1993) *Adaptive Behavior Scale — Residential and Community*, 2nd Edition, Pro-Ed, Austin, Texas.

4.2 Fully-staffed living settings

The costs of fully-staffed living settings are based on the results of a study funded by the Wellcome Trust and conducted by Felce and colleagues in 2005.¹ All costs have been uprated using the appropriate inflators. See *Deinstitutionalisation and Community Living: outcomes and costs* (Mansell et al, 2007, chapter 3), which provides further details on service provision for people with intellectual disabilities.^{2,3}

Costs and unit estimation	2011/2012 value	Notes
A. Capital costs	£77 per week	Capital costs for buildings and land were calculated using market valuations of property. Capital costs have been annuitised over 60 years at a discount rate of 3.5 per cent.
Revenue costs B. Staffing (direct and non-direct staffing) C. On-site administration D. Agency overheads	£948 per week £29 per week £153 per week	Calculated using facility-specific accounts information. ¹
Other costs E. Personal living expenses for items such as food, utilities, personal care and leisure	£264 per week	This cost has been based on the allowances received by a sample of residents living in fully-staffed and semi-independent living settings. It includes a Lower Disability Allowance (care component), Employment and Support Allowance 25 plus, Job Seekers Allowance (income based) and Housing Benefit as well as the Personal Allowances for a single person (25 plus) and Housing Benefit (premium single). ⁴
External services F. Hospital G. Community H. Day services	£8 per week £18 per week £236 per week	Client-specific service use was recorded using the Client Service Receipt Inventory (CSRI), ⁵ with 35 residents in fully-staffed living settings interviewed. Costs for day services were estimated using accounts information, where available. ¹ Unit costs for all other services were taken from this volume.
Use of facility by client	52.18 weeks per annum	
Multiplier for level of disability	Higher levels of ability: 0.82 x (B to H) Lower levels of ability: 1.60 x (B to H)	Clients were grouped according to scores on the Adaptive Behaviour Scale (ABS). ⁶ Scores between zero and 145 were grouped as less able; scores higher than 145 were grouped as more able (145 was selected to allow relatively even distribution between groups.) All participants in the study were mild to moderate intellectual disability.
Unit costs available 2011/2012		
£1,208 establishment costs per resident week (includes A to D); £1,734 care package costs (includes A to H).		

¹ Felce, D., Perry, J., Romeo, R., Robertson, J., Meek, A., Emerson, E. & Knapp, M. (2008) Outcomes and costs of community living semi-independent living and fully staffed group homes, *American Journal on Mental Retardation*, 113, 2, 87-101.

² Mansell, J., Knapp, M., Beadle-Brown, J. & Beecham, J. (2007) *Deinstitutionalisation and community living: outcomes and costs: report of a European study. Volume 2: Main Report*, Tizard Centre, University of Kent, Canterbury.

³ Mansell, J., Knapp, M., Beadle-Brown, J. & Beecham, J. (2007) *Deinstitutionalisation and community living: outcomes and costs: report of a European study, Country Report: United Kingdom*, Tizard Centre, University of Kent, Canterbury.

⁴ Department for Work and Pensions (2011) Benefits uprating, http://gmwrag.files.wordpress.com/2010/12/benefit_rates_2011_2012.pdf.

⁵ Beecham, J. & Knapp, M. (1992) Costing psychiatric interventions, in G. Thornicroft, C. Brewin & J. Wing (eds) *Measuring Mental Health Needs*, Oxford University Press, Oxford.

⁶ Nihira, K., Leland, H. & Lambert, N. (1993) *Adaptive Behavior Scale — Residential and Community*, 2nd Edition, Pro-Ed, Austin, Texas.

4.3 Semi-independent living settings

The costs of semi-independent living settings are based on the results of a study funded by the Wellcome Trust and conducted by Felce and colleagues in 2005.¹ The sample comprised 35 service users who were resident in semi-independent living settings. These settings were partially staffed, having no paid support for at least 28 hours per week when service users were awake at home. These settings did not have any regular night-time support or sleep-over presence. All costs have been uprated using the appropriate inflators. See *Deinstitutionalisation and Community Living: outcomes and costs* (Mansell et al, 2007, chapter 3) which provides further details on service provision for people with intellectual disabilities.^{2,3}

Costs and unit estimation	2011/2012 value	Notes
A. Capital costs	£52 per week	Capital costs for buildings and land were calculated using market valuations of property. They have been annuitised over 60 years at a discount rate of 3.5 per cent.
Revenue costs B. Staffing (direct and non-direct staffing) C. On-site administration D. Agency overheads	£259 per week £10 per week £64 per week	Calculated using facility-specific accounts information. ¹
Other costs E. Personal living expenses for items such as food, utilities, personal care and leisure	£264 per week	This cost has been based on the allowances received by a sample of residents living in fully-staffed and semi-independent living settings. It includes a Lower Disability Allowance (care component), Employment and Support Allowance 25 plus, Job Seekers Allowance (income based) and Housing Benefit as well as the Personal Allowances for a single person (25 plus) and Housing Benefit (premium single). ⁴
External services F. Hospital G. Community H. Day services	£10 per week £15 per week £130 per week	Client-specific service use was recorded using the Client Service Receipt Inventory (CSRI), ⁵ with 35 residents in semi-independent living settings interviewed. Costs for day services were estimated using accounts information, where available. ¹ Unit costs for all other services were taken from this volume.
Use of facility by client	52.18 weeks per annum	
Multiplier for level of disability	Higher levels of ability: 0.82 x (B to H) Lower levels of ability: 1.60 x (B to H)	Clients were grouped according to scores on the Adaptive Behaviour Scale (ABS). ⁶ Scores between zero and 145 were grouped as less able; scores higher than 145 were grouped as more able. (145 were selected to allow relatively even distribution between groups). All participants in the study had mild to moderate intellectual disability.
Unit costs available 2011/2012		
£385 establishment costs per resident week (includes A to D); £804 care package costs (includes A to H).		

¹ Felce, D., Perry, J., Romeo, R., Robertson, J., Meek, A., Emerson, E. & Knapp, M. (2008) Outcomes and costs of community living semi-independent living and fully staffed group homes, *American Journal on Mental Retardation*, 113, 2, 87-101.

² Mansell, J., Knapp, M., Beadle-Brown, J. & Beecham, J. (2007) *Deinstitutionalisation and community living: outcomes and costs: report of a European study. Volume 2: Main Report*, Tizard Centre, University of Kent, Canterbury.

³ Mansell, J., Knapp, M., Beadle-Brown, J. & Beecham, J. (2007) *Deinstitutionalisation and community living: outcomes and costs: report of a European study, Country Report: United Kingdom*, Tizard Centre, University of Kent, Canterbury.

⁴ Department for Work and Pensions (2011) Benefits uprating, http://gmwrag.files.wordpress.com/2010/12/benefit_rates_2011_2012.pdf.

⁵ Beecham, J. & Knapp, M. (1992) Costing psychiatric interventions, in G. Thornicroft, C. Brewin & J. Wing (eds) *Measuring Mental Health Needs*, Oxford University Press, Oxford.

⁶ Nihira, K., Leland, H. & Lambert, N. (1993) *Adaptive Behavior Scale — Residential and Community*, 2nd Edition, Pro-Ed, Austin, Texas.

4.4 Local authority day care for people with intellectual disabilities

This table uses the Personal Social Services Expenditure return (PSS EX1)¹ for revenue costs, which have been updated using the PSS Pay & Prices inflator. The median cost was £308 per client week and the mean cost was £305 per client week (including capital costs). These data do not report on how many sessions clients attended each week.

Costs and unit estimation	2011/2012 value	Notes
Capital costs (A, B & C)		Based on the new-build and land requirements for local authority day care facilities (which do not distinguish by client group). These allow for 33.4 square metres per person. ² Capital costs have been annuitised over 60 years at a discount rate of 3.5 per cent.
A. Buildings and oncosts	£3.70 per day	
B. Land	£0.60 per day	Based on Department for Communities and Local Government statistics. ³ Land costs have been discounted at 3.5 per cent over 60 years.
C. Other capital		Capital costs not relating to buildings and oncosts are included in the revenue costs so no additional cost has been added for other capital such as equipment and durables.
Revenue costs		
D. Salary and other revenue costs	£60 per day	Assuming people with intellectual disabilities attend day care five days a week, the median and mean costs per day were £60 and £58 respectively. Capital charges on the revenue account which relate to buildings have been deducted.
E. Agency overheads		Social Services Management and Support Services (SSMSS) costs are included in PSS EX1 expenditure figures so no additional overheads have been added.
Use of facility by client		Assumes attendance of 5 sessions a week.
Occupancy		No current information is available.
London multiplier	1.20 x (A to B); 1.31 x (D to E)	Relative London costs are drawn from the same source as the base data for each cost element.
Unit costs available 2011/2012		
£64 per day (includes A to D).		

¹ The Information Centre (2012) *PSS EX1 2010/11*, The Information Centre, Leeds.

² Building Cost Information Service (2012) *Surveys of Tender Prices*, Royal Institute of Chartered Surveyors, Kingston-upon-Thames.

³ Personal communication with the Department for Communities and Local Government, 2012.

5. Services for younger adults with physical and sensory impairments

5.1 High-dependency care home for younger adults with physical and sensory impairments

5.2 Residential home for younger adults with physical and sensory impairments

5.3 Special needs flats for younger adults with physical and sensory impairments

5.4 Rehabilitation day centre for younger adults with brain injury

5.1 High-dependency care home for younger adults with physical and sensory impairments

This table is based on information received from John Grooms in 2002 detailing the costs of providing a high-dependency residential centre.¹ This registered nursing home provides 17 nursing places and one residential care place, for people with severe physical disabilities (commonly multiple sclerosis and brain injury) who are aged between 18 and 65 on admission. All of the residents use wheelchairs and many have communication problems. The emphasis is to enable people to develop their individuality and lifestyle in an environment that is acceptable to them as their long-term home. Each resident occupies an open-plan flatlet with en suite facilities and a simple food preparation area. The objective is to provide a living environment that offers privacy and reasonable space in which to live to those who do not have the option of community living because of the severity of their condition. Costs have been updated to 2011/2012 prices using the PSS inflators.

Costs and unit estimation	2011/2012 value	Notes
Capital Costs (A, B, C & D)		
A. Buildings	£205.80 per week	Capital costs for buildings and land were calculated using data which reflect Housing Corporation accessibility and build standards. Costs have been inflated using the BCIS/ABI House Rebuilding index. ² The value of the building was annuitised over a 60-year period and discounted at 3.5 per cent.
B. Land costs	£27.20 per week	Land costs have been discounted at 3.5 per cent over 60 years. ³
C. Equipment/durables:		
- wheelchairs	£8.90 per week	Cost of powered chair, see schema 7.2.
- furnishings/fittings	£8.30 per week	Depreciation on furniture/fittings, calculated using facility-specific accounts.
D. Vehicles	£5.70 per week	
Revenue costs		
E. Salary costs	£837 per week	Costs of direct management, administrative, maintenance, medical and care staff. Calculated using facility-specific accounts information.
F. Training	£16 per week	Calculated using facility-specific accounts.
G. Maintenance	£20 per week	Includes repairs and contracts and cyclical maintenance.
H. Medical costs	£12 per week	Calculated using facility-specific accounts.
I. Other revenue costs	£189 per week	Includes insurance, travel, staff adverts, uniforms, printing and stationery, telephone, postage, equipment replacement, household expenses, premises costs, cost of provisions, household, linen and laundry costs.
J. Overheads	£50 per week	Charges incurred for support from the linked national organisation.
K. External services		No information available.
Use of facility by resident	52.18 weeks per annum	
Number of residents	18	17 nursing home places and 1 residential home place.
Unit costs available 2011/2012		
£1,381 per resident week.		

¹ Information provided by David Newnham, Director of Services and Development at John Grooms in 2005.

² Building Cost Information Service (2012) *Surveys of Tender Prices*, Royal Institute of Chartered Surveyors, Kingston-upon-Thames.

³ Personal communication with the Department for Communities and Local Government, 2012.

5.2 Residential home for younger adults with physical and sensory impairments

This table is based on information received from John Grooms and is based on one residential home for younger adults with physical and sensory impairments.¹ The home has 20 places for people aged between 18 and 65 on admission. It does not specialise in providing a service for any particular type of disability, but many of the residents are people with cerebral palsy or brain injury. The residents occupy individual open-plan flatlets offering en suite and food preparation facilities. Many residents prepare their own meals, and activities of daily living skills are developed with the goal of enabling residents to live independently in the community. The aim is for about 50 per cent of residents to follow this route while the remainder will remain for long-term care. The rate of 'move on' is slow, with one or two people leaving to live in the community per year. Dependency of residents is increasing, presenting greater obstacles for them in gaining independent living skills and reducing the likelihood of their living independently in the community. Costs have been inflated to 2011/2012 prices using the PSS Pay and Prices inflators.

Using PSS EX1 2010/11 uprated using the PSS Pay & Prices inflator, the mean cost of local authority residential care for adults with a physical disability or sensory impairment is £1,351 and the median cost is £937.² The mean cost of residential care provided by others for adults with a physical disability or sensory impairment is £872 and the median cost is £866.²

Costs and unit estimation	2011/2012 value	Notes
Capital costs (A, B, C & D)		Capital costs for building and land were based on the actual cost of the building and uprated using the BCIS/ABI House Rebuilding index. The value of the building was annuitised over a 60-year period discounted at 3.5 per cent.
A. Buildings	£85 per week	
B. Land costs	£13 per week	Based on an approximate measurement of 0.35 acres provided by John Grooms. Land costs have been annuitised at 3.5 per cent over 60 years.
C. Equipment/durables: - wheelchairs - furnishings/fittings	£8.90 per week £7.00 per week	Cost of powered chair, see schema 7.2. Depreciation on furniture/fittings, calculated using facility-specific accounts.
D. Vehicles	£2.00 per week	Calculated using facility-specific accounts.
Revenue costs		
E. Salary costs	£511 per week	Costs of direct management, administrative, maintenance, medical and care staff. Calculated using facility-specific accounts.
F. Training	£8.30 per week	Calculated using facility-specific accounts.
G. Maintenance	£30 per week	Includes repairs and contracts and cyclical maintenance.
H. Other revenue costs	£72 per week	Includes insurance, travel, staff adverts, uniforms, printing and stationery, telephone, postage, equipment replacement, household expenses, medical, premises and household and laundry costs. Calculated using facility-specific accounts information.
I. Overheads	£24 per week	Charges incurred for support from the linked national organisation.
J. External services		No information available.
Use of facility by resident	52.18 weeks per annum	
Number of residents	20 places	
Unit costs available 2011/2012		
£762 per resident week.		

¹ Information provided by David Newnham, Director of Services and Development for John Grooms, London.

² The Information Centre (2010) *PSS EX1 2010/11*, The Information Centre, Leeds.

5.3 Special needs flats for younger adults with physical and sensory impairments

This table is based on information received from John Grooms in 2002 detailing the costs of providing a 24-hour on-site care service for five people with disabilities.¹ The service consists of three single flats, a double flat and office space which is also used at night to accommodate a sleeping-in member of staff. The service provides at least one person on duty both day and night, with two cross-over periods during the day when two people are on duty. The care provided may include personal care, domestic tasks (including meal preparation), and assistance in maintaining social contacts, monitoring well-being and teaching/encouraging daily living and social skills. Residents live as independently as possible, making use of external health and social care services as identified below. Costs have been inflated to 2011/2012 prices.

Costs and unit estimation	2011/2012 value	Notes
Capital costs (A, B & C)		
A. Buildings	£140 per week	Capital costs for buildings were calculated using data which reflect Housing Corporation accessibility and build standards. The cost has been updated using the BCIS/ABI House Rebuilding index. ² The value of the building was annuitised over a 60-year period discounted at 3.5 per cent.
B. Land costs	£21 per week	The cost of land has been annuitised at 3.5 per cent over 60 years.
C. Equipment/durables: - wheelchairs - furnishings/fittings	£8.90 per week £8.60 per week	Cost of powered chair, see schema 7.2. Depreciation on furniture/fittings.
Revenue costs		
D. Salary costs	£414 per week	Costs of direct management and care staff. Calculated using facility-specific accounts information.
E. Travel	£0.90 per week	Calculated using facility specific accounts.
F. Training	£2.10 per week	Includes insurance, staff adverts, uniforms, printing and stationery, telephone, postage, equipment replacement, household expenses, premises and cost of provisions.
G. Other revenue costs	£16 per week	
H. Overheads	£9.00 per week	Charges incurred for support from the linked national organisation.
Personal living expenses		Based on information taken from <i>the disabled people's costs of living</i> ³
I. Basic living costs	£209 per week	Basic living costs include food and drinks, clothing and footwear, health, and miscellaneous costs such as personal care and insurances. It is assumed that housing, fuel and power costs are covered by the fee.
J. Other living costs	£134 per week	This includes recreation, culture and education costs.
K. External services		
Resident A	£209 per week	Resident A attends a day centre workshop 3 days per week, funded by social services. In addition, has volunteer support.
Resident B	£241 per week	Resident B is attended by the district nurse each night and during the day on two occasions each week. Four additional hours' care per day provided by scheme's care staff.
Resident C	£464 per week	Residents C is independent and rarely has personal care input unless unwell. From time to time requests help with domestic tasks from LA social services.
Resident D	£7.10 per week	Resident D is independent and has no external input.
Use of facility by client	52.18 weeks per annum	
Number of clients	5	
Unit costs available 2011/2012		
£611 per week's accommodation and on-site support (includes A to G); £796 per week all service and accommodation costs (includes A to G & K); £1014 per week accommodation, support services and basic living (equivalent to care home costs) (A to I & K); £1,148 comprehensive package cost including external services and all living expenses (includes A to K).		

¹ Information provided by David Newnham, Director of Services and Development for John Grooms, London.

² Building Cost Information Service (2012) *Surveys of Tender Prices*, Royal Institute of Chartered Surveyors, Kingston-upon-Thames.

³ Smith, N., Middleton, S., Ashton-Brooks, K., Cox, L. & Dobson, B. with Reith, L. (2004) *Disabled People's Costs of Living. More Than You Would Think*, Joseph Rowntree Foundation, York.

5.4 Rehabilitation day centre for younger adults with brain injury

This table is based on information received from John Grooms in 2002, detailing the costs of providing a day rehabilitation centre for people with acquired brain injury,¹ including those with traumatic brain injury and younger people who have had strokes. The facility provides up to 30 places per day, with a current case load of approximately 160 people. The centre operates on an outpatient basis and offers a full and intensive rehabilitation programme. The service model relies on strong partnerships with health and social services, as well as Addenbrooke Hospital, who provide specialist traumatic brain injury services. The service enables people with brain injury to remain in their own homes and to receive specialist intensive rehabilitation, rather than being referred to specialist residential rehabilitation in other areas of the country. The service has enabled the development of multi-disciplinary teamwork with a focus on the treatment of people with brain injury in a non-health care setting. Costs have been inflated to 2011/2012 prices.

Costs and unit estimation	2011/2012 value	Notes
Capital costs (A, B, C & D)		
A. Buildings	£13 per day	The capital costs for the buildings and land were based on the actual costs of buildings in 2001/2002 and uprated using the BCIS/ABI House Rebuilding index. ² The value of the building was annuitised over a 60-year period discounted at 3.5 per cent.
B. Land costs	£1.30 per day	Based on 1,053 square metres. Data provided by John Grooms and annuitised at a discount rate of 3.5 per cent over 60 years.
C. Equipment/durables: - furnishings/fittings	£2.00 per day	Depreciation on furniture/fittings calculated using facility-specific accounts.
D. Capital costs for transport		
Revenue costs		
E. Salary costs	£52 per day	Costs of direct management, administrative, maintenance and medical. Calculated using facility-specific accounts information.
F. Travel	£1.40 per day	Calculated using facility-specific accounts.
G. Training	£0.40 per day	Calculated using facility-specific accounts.
H. Maintenance	£2.60 per day	Includes repairs and contracts and cyclical maintenance.
I. Other revenue costs	£14 per day	Includes insurance, staff adverts, uniforms, printing and stationery, telephone, postage, equipment replacement & household expenses and premises costs.
J. Overheads	£5.00 per day	Charges incurred for support from the linked national organisation.
Use of facility by client	253 days per year	The centre is closed at weekends and during public holidays.
Number of clients	30 places	160 clients attend the centre.
Unit costs available 2011/2012		
£91 per place per day.		

¹ Information provided by David Newnham, Director of Services and Development for John Grooms, London.

² Building Cost Information Service (2012) *Surveys of Tender Prices*, Royal Institute of Chartered Surveyors, Kingston-upon-Thames.

6. Services for children and their families

- 6.1 NHS reference costs for children's health services
- 6.2 Care home for children—local authority
- 6.3 Care home for children—non-statutory sector
- 6.4 Local authority foster care for children
- 6.5 Social services support for children in need
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- 6.10 Adoption
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- 6.12 Decision making panels
- 6.13 Short break provision for disabled children and their families
- 6.14 Local safeguarding children's boards
- 6.15 Incredible Years Parenting Programme

6.1 NHS reference costs for children's health services

We have drawn on the *NHS Trust and Primary Care Trusts combined* to report from the NHS Reference Costs of selected children's health services.¹ All costs have been updated to 2011/2012 levels using the HCHS Pay & Prices inflator.

	Lower quartile	Upper quartile	National average
COMMUNITY SERVICES			
Therapy services			
Physiotherapy group (one-to-one)	£30 (£52)	£160 (£89)	£93 (£77)
Occupational therapy group (one-to-one)	£84 (£76)	£175 (£148)	£155 (£118)
Speech therapy services group (one-to-one) ²	£48 (£63)	£101 (£101)	£78 (£84)
Other community services (includes child public health, safeguarding, statutory work for education and social services and other services, but excludes TFC 291 and other vaccination programmes)			
Weighted average of face-to-face contact	£196	£351	£290
Weighted average of non-face-to-face contact	£113	£198	£186
Community and outreach nursing			
School-based children's health services - group (one-to-one)	£25 (£22)	£42 (£46)	£38 (£36)
Vaccination programmes			
School-based children's health services	£18	£30	£28
Community nursing services — general	£41	£106	£82
OUTPATIENT ATTENDANCES			
Weighted average for all paediatric services	n/a	n/a	£187
MENTAL HEALTH			
Day care facilities — regular attendances	£216	£314	£284
Specialist inpatient services (weighted average of eating disorder, and mother and baby units)	£550	£784	£663
Consultant services — outpatient, weighted average of drugs and alcohol, and other services — follow-up face-to-face	£207	£266	£261
Child and adolescent medium secure services	£980	£1,340	£1,130

¹ Department of Health (2011) *NHS Reference Costs 2010-2011*, http://www.dh.gov.uk/en/Publicationsandstatistics/Publications/PublicationsPolicyAndGuidance/DH_131140.

² Law, J., Zeng, B., Lindsay, G. & Beecham, J. (2012) Cost-effectiveness of interventions for children with speech, language and communication needs (SLCN): a review using the Drummond and Jefferson (1996) 'Referee's Checklist', *International Journal of Language and Communication Disorders*, 47, 5, 477-486.

6.2 Care home for children – local authority

This table presents the costs per resident week for a local authority care home for children. Establishment costs are £2,999 per resident week. All costs have been uprated using the PSS Pay & Prices index. See *DfES Children's Services: Children's Homes and Fostering*, for more information on the market in children's care homes¹ and for information on secure children's homes, see Mooney et al (2012).²

Costs and unit estimation	2011/2012 value per resident week	Notes
Capital costs (A & B)		
A. Buildings	£116	Based on the new-build and land requirements for local authority children's homes. These allow for 59.95 m ² per person. ³ Capital costs are discounted at 3.5 per cent over 60 years.
B. Land	£13	Based on statistics provided by the Department for Communities and Local Government. ⁴ Land costs have been annuitised at 3.5 per cent over 60 years.
C. Total local authority expenditure (minus capital)	£2,870	Mean costs for children looked after in own provision children's homes are based on Section 251 ⁵ of the Department for Education's Financial Data collection for outturn 2010/11 and activity data taken from the Department for Education's statistical release for children looked after in England. ⁶ The cost for a week in an own provision residential care home for children was £2,870. This was calculated by dividing net current expenditure (£345,524,233) ⁶ for residential care for children (own provision), by the number of own provision days of care for residential care homes (R1) and children's homes and hostels (K2) (820,364) for both own provision (Local Authority) (PR1) and other Local Authority provision (PR2). ⁷ Local authorities reporting costs of more than £2,000 per day have been excluded. The mean and median cost per day was £410 and £405 when uprated using the PSS Pay and Prices inflator. Capital charges for buildings have been deducted.
D. Agency overheads		Social Services Management and Support Services (SSMSS) costs are included in Section 251 revenue cost figures so no additional overheads have been added.
E. Other costs		No current information available on the costs of external services received. See previous editions of this publication for sources of information.
Use of facility by client	52.18 weeks	
Occupancy		No current information available. See previous editions of this volume for sources of information.
London multiplier	1.06 x A; 2.73 x B	Relative London costs are drawn from the same source as the base data for each cost element. ^{4,5}
Unit costs available 2011/2012		
£2,999 establishment costs per resident week (includes A to C).		

¹ Department for Education (2006) *DfES Children's Services: Children's Homes and Fostering*, PricewaterhouseCoopers, London.

² Mooney, A., Statham, J., Knight, A. & Holmes, L. (2012) *Understanding the Market for Secure Children's Homes, Summary report, A rapid response study for the Department for Education*. Childhood Wellbeing Research Centre, Loughborough.

³ Building Cost Information Service (2012) *Surveys of Tender Prices*, Royal Institute of Chartered Surveyors, Kingston-upon-Thames.

⁴ Personal communication with the Department for Communities and Local Government, 2011.

⁵ Department for Education (2012) Section 251 data archive: Outturn data-detailed level 2008-09 onwards, outturn summary 2010-11, Department for Education, London.

www.education.gov.uk/schools/adminandfinance/financialmanagement/schoolsrevenuefunding/section251/archive/b0068383/section-251-data-archive/outturn-data---detailed-level-2008-09-onwards.

⁶ Department for Education (2011) Children looked after in England including adoption and care leavers, year ending 31 March 2011, SSDA903. Data provided by DfE, see <http://www.education.gov.uk/rsgateway/DB/SFR/s001084/sfr20-2012md.pdf>

6.3 Care home for children – non-statutory sector

This table presents the costs per resident week for a non-statutory care home for children. See *DfES Children's Services: Children's Homes and Fostering*, for information on the market in children's care homes.¹ Mean costs for children looked after in non-statutory care homes for children are based on Section 251² of the Department for Education's Financial Data collection for outturn 2010/11 and activity data taken from the Department for Education's statistical release for children looked after in England.³

Costs and unit estimation	2011/2012 value Per resident week	Notes
Capital costs (A & B)		
A. Buildings	£116	Based on the new-build and land requirements for local authority children's homes. These allow for 59.95 m ² per person. ⁴ Capital costs are discounted at 3.5 per cent over 60 years.
B. Land	£13	Based on Department for Communities and Local Government statistics. ⁵ Land costs have been annuitised at 3.5 per cent over 60 years.
C. Total expenditure (minus capital)	£3,838	Mean costs for children looked after in non-statutory (private and voluntary) children's homes are based on Section 251 ² of the Department for Education's Financial Data collection for outturn 2010/11 and activity data taken from the Department of Education's statistical release for children looked after in England. ³ The cost for a week in a non-statutory residential care home for children was £3,838. This was calculated by dividing net current expenditure for private sector and voluntary residential care homes for children (£617,440,508) ² by the number of private (PR4) and voluntary/third sector provision (PR5) days of care for residential care homes (R1) and children's homes and hostels (K2) (1,111,209). ³ Local authorities reporting costs of more than £2,000 per day have been excluded. The cost per day was £548 when uprated using the PSS Pay and Prices inflator and when capital was deducted. The median cost per day was £545. For private sector care homes, the mean and median cost per day was £566 and £544 respectively.
D. Agency overheads		Social Services Management and Support Services (SSMSS) costs are included in Section 251 expenditure figures so no additional overheads have been added.
E. Other costs		No current information available on the costs of external services received. See previous editions of this publication for sources of information.
External services		
Use of facility by client	52.18 weeks	
Occupancy		No current information available. See previous editions of this volume for sources of information.
London multiplier	1.06 x A; 2.73 x B; 0.84 x (C)	Relative London costs are drawn from the same source as the base data for each cost element. ^{4,5}
Unit costs available 2011/2012		
£3,967 establishment costs per resident week (includes A to C).		

¹ Department for Education (2006) *DfES Children's Services: Children's Homes and Fostering*, PricewaterhouseCoopers, London.
<https://www.education.gov.uk/publications/RSG/publicationDetail/Page1/RW74>.

² Department for Education (2012) *Section 251 data archive: Outturn data-detailed level 2008-09 onwards, outturn summary 2010-11*, Department for Education, London.
www.education.gov.uk/schools/adminandfinance/financialmanagement/schoolsrevenuefunding/section251/archive/b0068383/section-251-data-archive/outturn-data---detailed-level-2008-09-onwards.

³ Department for Education (2011) Children looked after in England including adoption and care leavers, year ending 31 March 2011, SSDA903. Data provided by DfE, see <http://www.education.gov.uk/rsgateway/DB/SFR/s001084/sfr20-2012md.pdf>

⁴ Building Cost Information Service (2012) *Surveys of Tender Prices*, Royal Institute of Chartered Surveyors, Kingston-upon-Thames.

⁵ Personal communication with the Department for Communities and Local Government, 2012.

6.4 Local authority foster care for children

This schema provides the cost of local authority foster care for children. For information on multidimensional treatment foster care, see schema 6.13 of this volume. See Holmes & Soper (2010)¹ and Department for Education (2006)² for more information on the costs of foster care.

Costs and unit estimation	2011/2012 value	Notes
A. Boarding out allowances and administration	£408 per child per week	Using Section 251 ³ and dividing total net expenditure for own provision foster care of £703,555,548 by the total number of days of care (12,269,635), ⁴ the cost per day for 2010/11 was £57 (£401 per week). When uprated using the PSS Pay and Prices inflator, this was £408 per child per week. Using Section 251 ² and dividing total net expenditure for all foster care (includes own provision, private, other public and voluntary foster care) of £1,274,214,039 ³ by the total number of activity days (17,329,252), ³ the cost per day for all provision foster care for 2010/11 was £74 (£515 per week). When uprated using the Personal Social Services PSS Pay and Prices inflator, this was £523 per week.
B. Social services (including cost of social worker and support)	£229 per child per week	The majority of children looked after are in foster placements and the mean cost of social services support from fieldwork teams and centres (costed staff/centre time) has been estimated from the Children in Need (CiN) Census 2005 ⁵ and uprated to current levels using the PSS Pay and Prices Inflators.
C. Other services, including education		No current information available on the costs of other external services received. See previous editions of this publication for sources of information.
Service use by client	52.18 weeks per year	
London multiplier		No multiplier available for London costs.
Unit costs available 2011/2012		
£637 per child per week (includes A to B).		

¹ Holmes, L. & Soper, J. (2010) *Update to The Cost of Foster Care*, Loughborough University, Loughborough.

http://www.fostering.net/sites/www.fostering.net/files/public/resources/reports/update_cost_foster_care.pdf.

² Department for Education (2006) *DfES Children's Services: Children's Homes and Fostering*, PricewaterhouseCoopers, London.

<https://www.education.gov.uk/publications/RSG/publicationDetail/Page1/RW74>.

³ Department for Education (2012) *Section 251 data archive: Outturn data-detailed level 2008-09 onwards, outturn summary 2010-11*, Department for Education, London.

www.education.gov.uk/schools/adminandfinance/financialmanagement/schoolsrevenuefunding/section251/archive/b0068383/section-251-data-archive/outturn-data---detailed-level-2008-09-onwards.

⁴ Department for Education (2011) *Children looked after in England including adoption and care leavers, year ending 31 March 2011, SSDA903*. Data provided by DfE, see <http://www.education.gov.uk/rsgateway/DB/SFR/s001084/sfr20-2012md.pdf>.

⁵ Department for Education and Skills (2005) *Children in Need in England: Results of a Survey of Activity and Expenditure as Reported by Local Authority Social Services' Children and Families Teams for a Survey Week in February 2005*, Department for Education and Skills, London.

6.5 Social services support for Children in Need

Until 2005, the Children in Need Census was a biennial survey which collected information on the numbers and characteristics of children in need: that is, children receiving social services support. The unit costs of these services were also published for a survey week in February 2005 which included 234,700 children.¹ Since 2008/09, the Children in Need Census has been annual, but has contained slightly different information. In 2008/09, although financial information was collected, rather than being for a sample week as in previous censuses, the collection covered six months. Further differences between these two surveys are discussed in Mahon (2008).²

In this schema, therefore, we present information collected in 2005 which is based on services received by each child seen during a survey week in February. These costs have been updated to 2011/2012 costs using the PSS Pay and Prices inflators. At 2011/2012 prices, the average weekly cost for looked-after children was £789, while for children supported in their families or independently, the cost was £161, with an average cost per Child In Need of £333.

Three types of expenditure are captured.

- 1) The costs of field and centre staff time carrying out social services activities with, or on behalf of, identified children in need and their families.
- 2) The costs of providing care and accommodation for children looked after (and similar regular, ongoing expenditure that can be treated in the same way).
- 3) One off or ad hoc payments and purchases for children in need or their families.

6.5.1 Social services' costs per child per week by region

Location	Children supported in families or independently		Children looked after		Total	
	Total no. of children	Average cost per child	Total no. of children	Average cost per child	Total no. of children	Average cost per child
All shire counties	60,265	£143	22,875	£732	83,140	£303
All unitary authorities	35,235	£143	12,115	£841	47,350	£320
All metropolitan districts	40,760	£154	18,685	£698	59,445	£326
All London authorities	32,490	£223	12,230	£938	44,720	£418
England	168,750	£160	65,900	£778	234,650	£332

¹ For further information on this survey <http://www.education.gov.uk/rsgateway/DB/SFR/s001084/sfr20-2012md.pdf>

² Mahon, J. (2008) *Towards the New Children in Need Census*, York Consulting, <https://www.education.gov.uk/publications/eOrderingDownload/DCSF-RBW039.pdf> accessed 15 September 2010.

6.5.2 Social services costs per child per week by need category

Need category ¹	Children supported in families or independently		Children looked after	
	Total no. of children	Mean cost per child	Total no. of children	Mean cost per child
Abuse/neglect	50,900	£160	36,000	£744
Disability	21,100	£183	8,700	£744
Parental illness or disability	8,400	£160	3,200	£698
Family in acute stress	20,000	£137	4,100	£972
Family dysfunction	23,400	£149	6,400	£881
Socially unacceptable behaviour	12,200	£183	1,800	£1,373
Low income	3,900	£172	270	£755
Absent parenting	5,500	£229	4,400	£686
Cases other than children in need	8,000	£149	460	£663
Cases not stated	15,400	£149	660	£538

6.5.3 Average cost (£ per week) per child receiving a service

	<i>Children supported in families or independently</i>	<i>Children looked after</i>	<i>Total</i>
	<i>Mean cost per child</i>	<i>Mean cost per child</i>	<i>Mean cost per child</i>
<i>Costs for staff/centre time</i>	<i>£132</i>	<i>£229</i>	<i>£160</i>
<i>Ongoing costs</i>	<i>£23</i>	<i>£543</i>	<i>£166</i>
<i>One-off costs</i>	<i>£6</i>	<i>£11</i>	<i>£5</i>
<i>Total costs</i>	<i>£161</i>	<i>£783</i>	<i>£331</i>

6.5.4 Average amounts spent on children receiving a service (£ per week)

	<i>Children supported in families or independently</i>		<i>Children looked after</i>		<i>Total</i>	
	<i>Mean hours per child</i>	<i>Mean cost per child</i>	<i>Mean hours per child</i>	<i>Mean cost per child</i>	<i>Mean hours per child</i>	<i>Mean cost per child</i>
Asylum seeking children	1.5	£252	2.4	£686	1.8	£406
Disabled children	2.5	£183	3.0	£812	2.7	£400
Autistic children	2.6	£189	2.8	£944	2.7	£480
All children	2.3	£160	3.5	£778	2.7	£332

¹ As specified in Department for Education and Skills (2005) Children in Need in England: Results of a Survey of Activity and Expenditure as Reported by Local Authority Social Services' Children and Families Teams for a Survey Week in February 2005, Department for Education and Skills, London.

6.8 Key worker services for disabled children and their families

Key workers provide a single point of contact for disabled children and their families, supporting them and facilitating access to other services. Both key workers and the families supported see the key worker role as providing information and advice, identifying and addressing needs, accessing and co-ordinating services for the family, providing emotional support, and acting as an advocate. The National Service Framework for Children, Young People and Maternity Services (Department of Health & Department for Education and Skills, 2004)¹ recommends provision of key workers to help families obtain the services they require. Research has shown that key worker services appear to generate good outcomes for families, and provision is encouraged through central government policy.

In 2004/05, research was carried out in seven service sites providing key worker services in order to explore the effectiveness of different models and also to calculate costs (Greco et al, 2005; Beecham et al, 2007).^{2,3} In total, 205 families returned questionnaires of which there were 189 valid responses. Predominately, key workers included in the study came from four professional backgrounds: health visiting, nursing, teaching and social work. However, parents, paediatricians, dieticians, speech therapists, occupational therapists, physiotherapists and early years workers also acted as key workers. The children supported by these seven key worker services had a range of diagnoses of which autistic spectrum disorders, cerebral palsy and developmental delay were the most common. Most children had more than one condition.

The table below shows that the average cost per working hour for the seven services was £35, ranging from £24 to £43. This has been calculated by dividing the total cost by the total number of hours for which staff members undertook key-working activities. The unit cost is therefore, weighted for the staff-mix on each service. Over a three-month period, the average and mean cost of contact, taking into account telephone calls and the costs of visits, were £154 and £89 respectively. All costs have been uprated to reflect 2011/2012 prices.

Assuming this level of contact to be constant over 12 months, annual average contact costs would be £712. Using information provided by 11 key workers reporting time use, the contact to other activity ratio is 1:2.6 (for each hour spent in contact with the family, two and a half hours are spent on activities such as travel, liaison, meetings etc.). At 2011/2012 prices, the total cost of all participating schemes was £2,289,926 and this total caseload was 1,237, giving an average annual cost per family across the schemes of £1,851.

Use and costs of key worker services in three months prior to survey					
Service	Cost per working hour (£)	Mean number of visits (range)	Mean number of telephone calls (range)	Mean cost of visits and telephone calls (£)	Median cost of visits and telephone calls (£)
A	£26	2.9 (0-8)	6.7 (1-16)	£146	£127
B	£43	2.7 (0-24)	5.0 (0-60)	£188	£92
C	£37	3.6 (0-10)	5.4 (1-80)	£192	£143
D	£39	1.9 (0-12)	2.5 (0-12)	£110	£61
E	£39	2.8 (0-20)	4.6 (0-50)	£187	£116
F	£33	4.4 (0-12)	2.5 (0-12)	£113	£76
G	£24	1.4 (0-6)	2.1 (0-6)	£40	£24
Total/average	£35	2.8 (0-24)	4.4 (0-60)	£154	£89

¹ Department of Health & Department for Education and Skills (2004) *National Service Framework for Children, Young People and Maternity Services*, Department of Health & Department for Education and Skills, London.

² Greco, V., Sloper, P., Webb, R. & Beecham, J. (2005) *An Exploration of Different Models of Multi-Agency Partnerships in Key Worker Services for Disabled Children: Effectiveness and Costs*, Social Policy Research Unit, University of York.

³ Beecham, J., Sloper, P., Greco, V. & Webb, R. (2007) The costs of key worker support for disabled children and their families, *Child: Care, Health and Development* (Online Early Articles), doi: 10.1111/j.1365-2214.2007.00740.x.

6.9 End-of-life care at home for children

Information for this schema has been provided by Rhiannon Edwards and Jane Noyes at Bangor University and was taken from the My Choices Project Report¹ which provided a summary of the proposed **additional costs** associated with providing palliative care at home (assuming care is provided for one week, twenty-four hours per day).

Costs and unit estimation	2011/2012 value	Notes
A. Wages/salary	£285,144 per year	Based on the salaries for 5.5 community nurses (Band 6), 1 specialist palliative care nurse (Band 7), 0.2 medical equipment technician (Band 6), 0.5 clinical psychologist (Band 7) and 15 Band 7 nurses, each working 100 hours per annum.
B. Salary oncosts	£71,306 per year	Employers' national insurance plus 14 per cent of salary for employers' contribution to superannuation.
C. Overheads		
Staff costs	£21,383 per year	Includes IT and administrative support, 0.5 WTE Band 7 and 0.5 WTE Band 5 respectively.
D. Travel costs	£23,454 per year	No travel costs available but the assumption is that they are equivalent to those reported in the Rapid Response Schema, table 7.5.
Working time	24 hours per day, 52.18 weeks	Unit costs based on 168 hours per week and 58.18 weeks per year.
Unit costs available 2011/2012		
Cost per week £7,690; cost per hour £46 (if working 24/7).		

¹ Noyes, J., Hain, R., Tudor Edwards, R., Spencer, L., Bennett, V., Hobson, L., & Thompson, A. (2010) *MyChoices Project Report*, Bangor University, CRC Cymru, Cardiff University School of Medicine, N Warwickshire PCT, Royal College of Paediatrics and Child Health, Public Health Wales NHS Trust, Bath and NE Somerset PCT, <http://www.bangor.ac.uk/healthcaresciences/research/My%20Choices%20Project%20Report%20-%202022-09-2011.pdf>

6.10 Multi-systemic therapy (MST)

This schema is based on a costing which was undertaken for a randomised controlled trial of interventions for adolescents aged 11-17 years at risk of continuing criminal activity.¹

Costs and unit estimation	Unit cost 2011/2012	Notes
A. Salary plus oncosts	£46,707 per year	Based on the salary of a chartered counselling psychologist. Employers' national insurance is included plus 14 per cent of salary for employers' contribution to superannuation.
B. Overheads		Taken from NHS (England) Summarised Accounts. ²
Management, administration and estates staff.	£9,021 per year	Management and other non-care staff costs were 19.31 per cent of direct care salary costs and included administration and estates staff.
Non-staff	£19,604 per year	Non-staff costs were 41.97 per cent of direct care salary costs. They include costs to the provider for office, travel/transport and telephone, education and training, supplies and services (clinical and general), as well as utilities such as water, gas and electricity.
C. Capital overheads	£2,316 per year	Based on the new-build and land requirements of NHS facilities and adjusted to reflect shared used of both treatment and non-treatment space. Capital costs have been annuitised over 60 years at a discount rate of 3.5 per cent.
Working time	42.7 weeks per annum 37.5 hours per week	Unit costs are based on 1,602 hours per annum: 225 working days minus sickness absence and training/study days as reported for NHS staff groups. ³
Face-to-face time	1:1.40	The direct: indirect ratio was based on a survey of the three MST therapists who took part in the trial.
Length of sessions	60 minutes	Therapy sessions lasted 60 minutes.
Unit costs available 2011/2012		
£48 per hour; £116 per therapy session.		

¹ Butler, S., Baruch, G., Hickey, N. & Fonagy, P. (published online November 2011). A randomized controlled trial of Multi systemic therapy and statutory therapeutic intervention for young offenders, *Journal of the American Academy of Child and Adolescent Psychiatry*.

² The Audit Commission (2011) *NHS Summarised Accounts 2010-2011*, NHS, London.

³ Contracted hours are taken from NHS Careers (2012) *Pay and Benefits, National Health Service*, London. <http://www.nhscareers.nhs.uk/>. Training days as recommended by professional bodies. Working days and sickness absence rates as reported in The Information Centre (2012) *Sickness Absence Rates in the NHS: January-March 2012 and Annual Summary 2009-10 to 2011-12*, The Information Centre, Leeds.

6.11 Cognitive behaviour therapy (CBT)

This table is based on costs estimated for a randomised controlled trial of interventions for adolescents with depression. The setting was two Child and Mental Health Services (CAMHS) teams in secondary care where CBT was delivered.¹

Costs and unit estimation	2011/2012 value	Notes
A. Wages/salary	£43,833 per year	Based on full-time equivalent basic salary of the April-June 2012 NHS Staff Earnings estimates ² for a specialty doctor (midpoint), clinical psychologist (band 8 median) and mental health nurse (band 5 median). An average has been taken of these salaries.
B. Oncosts	£11,182 per year	Employers' national insurance is included plus 14 per cent of salary for employers' contribution to superannuation.
C. Qualifications		No information available.
D. Overheads		Taken from NHS (England) Summarised Accounts. ³
Management, administrative and estates staff	£10,625 per year	Management and other non-care staff costs were 19.31 per cent of direct care salary costs and included administration and estates staff.
Non-staff	£23,091 per year	Non-staff costs were 41.97 per cent of direct care salary costs. They include costs to the provider for office, travel/transport and telephone, education and training, supplies and services (clinical and general), as well as utilities such as water, gas and electricity.
E. Ongoing training		Information not available for all care staff.
F. Capital overheads	£3,411 per year	Based on the new-build and land requirements of an NHS office and shared facilities, capital costs have been annuitised over 60 years at a discount rate of 3.5 per cent. ^{4,5} Based on the assumption that there is one office per team.
Working time	43.4 weeks per year, 37.5 hours per week	Unit costs are based on 1,626 hours per annum: 225 working days minus sickness absence and training/study days as reported for all NHS staff groups. ⁶
Ratio of direct to indirect time on face-to-face contact	1:1	Fifty per cent of time is spent on face-to-face contact and 50 per cent on other activities.
Length of contact	55 minutes	Average duration of CBT session.
Unit costs available 2011/2012		
£57 per hour; £113 per hour face-to-face contact; £104 cost of CBT session.		

¹ Goodyer, I.M., Harrington, R., Breen, S., Dubicka, B., Leech, A., Rothwell, J., White, L., Ford, C., Kelvin, R., Wilkinson, P., Barrett, B., Byford, S. & Roberts, C. (2007) A randomised controlled trial of SSRIs with and without cognitive behavioural therapy in adolescents with major depression, *British Medical Journal*, doi: 10.1136/bmj.39224.494340.55.

² The Information Centre (2012) *NHS Staff Earnings Estimates September 2012*, The Information Centre, Leeds.

³ The Audit Commission (2011) *NHS Summarised Accounts 2010-2011*, NHS, London.

⁴ Personal communication with the Department for Communities and Local Government, 2012.

⁵ Building Cost Information Service (2012) *Surveys of Tender Prices*, Royal Institute of Chartered Surveyors, Kingston-upon-Thames.

⁶ Contracted hours are taken from NHS Careers (2012) *Pay and Benefits, National Health Service*, London. <http://www.nhscareers.nhs.uk/>. Training days as recommended by professional bodies. Working days and sickness absence rates as reported in The Information Centre (2012) *Sickness Absence Rates in the NHS: January-March 2012 and Annual Summary 2009-10 to 2011-12*, The Information Centre, Leeds.

6.12 Adoption

There is currently no published information that provides an overview of the full costs of adoption, although several studies have explored the costs of adoption processes. Most of these studies were commissioned by the Department for Education (DfE) as part of the Adoption Research Initiative (ARI), to explore issues relating to the implementation of the Adoption and Children Act 2002 in England and Wales. For more information, see <http://www.adoptionresearchinitiative.org.uk/>.

This schema draws together information on various stages of the adoption process, from the fees to post adoption support for families. It also includes information from a routine source, Section 251 of the Department of Education's financial data collection. All costs have been updated using appropriate inflators.

Local Authority expenditure – Section 251

In the Section 251 financial accounts, adoption services include 'adoption allowances paid and other staff and overhead costs associated with adoption including the costs of social workers seeking new and supporting existing adoptive parents'.¹ Based on the outturn accounts for 2010/11² and activity data taken from the Department of Education's statistical release for children looked after in England,³ the average cost per day for own provision adoption services was £233. This was calculated by dividing total expenditure (£198,713,857) for own provision adoption services by the total number of days of care for both own provision (PR1) and other Local Authority provision (PR2) (854,114). At 2011/2012 prices, the cost per day for own provision adoption services is £237. The average cost per day across all adoption services (including the private and voluntary sector) at 2011/2012 prices is £246. This was calculated by dividing total expenditure (£231,087,531) by total number of days of care (929,194) and uprating by the PSS pay and prices index.

Interagency fees

Local authorities (LAs) and voluntary adoption agencies (VAAs) arrange adoptions in England. LAs place children for adoption with their own approved prospective adopters (an 'internal placement') or with approved prospective adopters provided by another local authority or by a VAA (an 'external placement'). VAAs also place a very small number of children relinquished into their care for adoption. Where an external placement is made, an inter-agency fee is charged. This fee enables an agency that has recruited and approved the prospective adopters to recoup their costs. Current fees (2012) are shown in Table 1 below (http://www.baaf.org.uk/webfm_send/2562/).

Table 1 – interagency fees

Local authorities	Costs for 2011/2012
Fees for one child	£13,138
Fees for two children	150% of the above fee
Fees for three or more children	200% of the above fee
Voluntary adoption agencies	
Fees for one child	£27,000 comprising £18,000 on placement, and £9,000 when the adoption order is made or 12 months from start of placement, whichever is sooner.
Ongoing support	£750 per month.

As part of the Adoption Research Initiative the DfE funded a study to establish whether the inter-agency fee was a good reflection of the expenditure incurred by LAs and VAAs in placing a child or sibling group (Selwyn et al, 2009, 2011).⁴ Financial accounts for 2007-08 from ten LAs and 17 VAAs were analysed and the average cost per adoptive placement was estimated as £37,200 for a VAA, and £35,000 for LAs, when expenditure on inter-agency fees had been excluded. The inter-agency fee in 2009 was £24,080 for a VAA, or around three-quarters of the estimated cost per placement in a typical VAA; a shortfall of around £10,000 per placement. 'Accounts submitted to the Charity Commission 2007-08 suggest VAAs contribute about £3.5 million to adoption services from the own income received from donations, legacies and investments' (Selwyn, 2011, p427).⁴

¹ www.education.gov.uk/childrenandyoungpeople/strategy/financeandfunding/section251/a00191786/outturn-guidance/.

² Department for Education (2012) *Section 251 data archive: Outturn data-detailed level 2008-09 onwards, outturn summary 2010-11*, Department for Education, London.

www.education.gov.uk/schools/adminandfinance/financialmanagement/schoolsrevenuefunding/section251/archive/b0068383/section-251-data-archive/outturn-data---detailed-level-2008-09-onwards.

³ Department for Education (2011) *Children looked after in England including adoption and care leavers, year ending 31 March 2011, SSDA903*. Data provided by DfE, see. <http://www.education.gov.uk/rsgateway/DB/SFR/s001084/sfr20-2012md.pdf>

⁴ Selwyn, J., Sempik, J., Thurston, P. & Wijedasa, D. (2009) *Adoption and the Inter-Agency Fee*, Centre for Child and Family Research, <http://www.bristol.ac.uk/sps/research/projects/current/rk6582a/rk6582afinalreport.pdf>. See also Selwyn, J & Sempik, J. (2011) Recruiting adoptive families: the costs of family finding and the failure of the inter-agency fee, *British Journal of Social Work*, 41, 415-431.

Family finding

Linking and matching in adoption is the process of identifying an adoptive family which might best be able to meet the needs of a specific child who is waiting for an adoptive placement. More specifically, linking refers to the process of investigating the suitability of one or more prospective adoptive families who might meet the needs of a certain child or sibling group, based on their prospective adopter reports. Matching refers to the process whereby a Local Authority decides which prospective adoptive family is the most suitable to adopt a particular child. This family will be identified as a 'match' for the child or sibling group at the Adoption Panel but the large variation in the way adoption panels are implemented means these costs are difficult to estimate.

Information has been drawn from a survey of adoption agencies (Dance et al, 2008)¹ and Table 3 shows how much social worker time was spent on the relevant activities in order to produce the assessment form for a prospective adoptive family. The number of hours spent on each activity was broadly in line with other research (Selwyn et al, 2006).² Many other activities are undertaken as part of the adoption process, including completing the various legal procedures, writing reports for adoption panel meetings, and preparing and introducing children and adoptive families. Each of these activities will involve considerable amounts of social work time and input from other professions, thereby adding to the costs shown here.³ The average cost to the adoption agency of these four sub-processes amounts to £6,344. Costs for participating teams were estimated during the study and have been updated from 2007/08 prices using the PSS pay and prices inflator.

Table 3 Cost estimation of adoption activities

		Costs 2011/2012
Child assessment	55 social work hours (over four months)	£2,622
Adopter's assessment	64 social work hours (over six months)	£2,308
Preparing child's profile	6 social work hours	£154
Family finding process – talking to children, families and professionals as part of the linking process	16 social work hours	£1,259
Total	141 social work hours	£6,344

Helping birth families

A study undertaken by Neil & colleagues (2010)⁴ and commissioned by the DfE aimed to estimate the cost of providing support services to birth relatives over 12 months. Seventy-three birth relatives were interviewed and 57 (78%) were re-interviewed approximately 15 months later. Case workers completed diaries to record time spent on each of the various services provided to birth relatives and other agencies provided information about the number and type of services provided for each person in the interview sample over one year. For each type of support, a unit cost was taken from the 2007 volume of the *Unit Costs of Health and Social Care*. The unit costs were combined with each person's use of support services to calculate the total costs of support. Costs have been updated using the PSS pay and prices inflator.

Birth relatives were reported to have used 8.35 support services (range 0 to 70) over the 12 month study period at an average cost of £560 (range £0 to £4,997). Services included a telephone line for out of hours support, drop-in sessions, duty sessions, following referrals by telephone, providing venues for meetings, and liaison with other service providers. All other services were excluded from the cost estimates. The research was completed before the current consultation on the review of contact arrangements <http://www.education.gov.uk/childrenandyoungpeople/families/adoption/a00212027/>.

Post adoption support for adoptive parents

A legal framework for the provision of adoption support is set out in the Adoption and Children Act 2002 and the Adoption Support Services Regulations 2005 (Department of Health, 2005).⁵ Families have a right to an assessment of their support needs and, may be entitled to (means tested) financial support, access to support groups, support for contact with birth relatives, and therapeutic services that support the relationship between children and their adoptive parents, including training to meet the child's needs, respite care and assistance in cases of disruption.

¹ Dance, C., Ouwejan, D., Beecham, J. & Farmer, E. (2008) *Adoption agency linking and matching practice in adoption in England and Wales, Survey Findings*, Department for Education, Research brief DCSF-RBX-16-08.

<https://www.education.gov.uk/publications/standard/publicationDetail/Page1/DCSF-RBX-16-08>.

² Selwyn, J., Sturgess, W., Quinton, D. and Baxter, C. (2006) *Costs and outcomes of non-infant adoptions*, BAAF, London.

³ Dance, C., Ouwejan, D., Beecham, J. and Farmer, E. (2010) *Linking and Matching: A survey of adoption agency practice in England and Wales*, BAAF, London.

⁴ Neil, E., Cossar, J., Lorgelly, P. & Young, J. (2010) *Helping birth families: a study of service provision, costs and outcomes*.

<http://www.adoptionresearchinitiative.org.uk/study5.html>. See also Consultation on the review of contact arrangements for children in care and adopted children and on the placement of sibling groups for adoption,

<http://www.education.gov.uk/childrenandyoungpeople/families/adoption/a00212027>

⁵ Department of Health (2005) *The Adoption Support Services (Local Authorities) (England) Regulations 2005*, in HMSO (ed.), Statutory Instrument No. 691, London.

Bonin et al (forthcoming)⁶ provide the costs of services over a six month period through data collected from 19 adoptive parents six months after a child (average age 23 months) had been placed with them. Table 4 shows that the total mean public sector cost for support services was £3,008 (uprated from 2007/08 prices), rising to £7,210 if financial support is included.

Table 4 Services received by adoptive parents

Service or support	Mean costs (sd)	Range (lower)	Range (upper)
Adoption support & social care	£2,370	£838	£6,381
Health care	£514	£0	£1,985
Education support	£11	£0	£ 116
Specialist services	£113	£0	£1,308
Total cost of services	£3,008	£1,037	£6,636
Financial support	£4,202	£0	£22,526
Total cost (services and financial support)	£7,210	£1,397	£23,563

Financial support includes Adoption Allowances (n=6 families), settling-in grants (n=7), reimbursed expenses at the introductory period (n=8), and benefits and tax credits. In a more recent study, 61 adoptive parents caring for 94 children were interviewed; 88% were reimbursed for expenses during introductions, 70% had received a settling-in grant, and 26% received an Adoption Allowance (Selwyn et al, 2009).⁷

Another study funded through the Adoption Research Initiative reported costs of £3,285 (uprated from 2006/07 prices using the PSS pay and prices inflator) for adopters of children with severe behavioural difficulties, estimated over an average of 12 months (Sharac et al, 2011).⁸ However, social work was at the heart of adoption support accounting for nearly half (44%) of costs. Use of education support (20% of total costs), health care (13%) and other services such as day care and home help (23%) were also recorded.

⁶ Bonin, E.M., Beecham, J., Dance, C., Farmer, E. (2012) *Support for adoption: the first six months*, forthcoming.

⁷ Selwyn, J., Sempik, J., Wijedasa, D. & Thurston, P. (2009) *Adoption and the Inter-agency Fee*, University of Bristol, Bristol.

⁸ Sharac, J., McCrone, P., Rushton, A. & Monck E. (2011) Enhancing adoptive parenting: a cost-effectiveness analysis, *Child and Adolescent Mental Health*, 16, 2, 110-115. See also <http://www.adoptionresearchinitiative.org.uk/study6.html>

6.13 Multidimensional treatment foster care

Multidimensional treatment foster care (MTFC) is a programme of intervention designed for young people who display emotional and behavioural difficulties. It is based on social learning and attachment theories, and provides intensive support in a family setting. A multidisciplinary team of professionals work with foster carers to change behaviour through the promotion of positive role models. Placements are intensive and tailored to the child's specific needs, with 24-hour support to carers. The specialised team of professionals is responsible for the planning and delivery of the programme, and each practitioner has a clearly defined role. The core team consists of a programme supervisor, individual therapist, birth family therapist, skills worker, administrator, foster carer recruiter and education worker; additional staff may be appointed in some local authorities (see table 6.4 for information on local authority foster care for children).

Research was carried out by the Centre for Child and Family Research, Loughborough University to calculate the costs of multidimensional treatment foster care¹ and to analyse how these costs compare with those of other types of provision for young people with similar needs. This research built on a previous study to explore the costs and outcomes of services provided to looked-after children, and the calculation of unit costs of eight social care processes.² The process costs shown below align with those in the tables for children in care (8.4.1-8.4.4), in particular the high-cost children. Costs per hour have been calculated using Curtis (2007)³ and include overheads and capital costs. For each process the salary and overhead costs have been multiplied by the time spent by the practitioners involved to calculate the unit costs. The costs tabulated below for providing and maintaining the placement account for over 90 per cent of the costs of a care episode, but exclude the set-up costs. Costs have been updated from 2006/2007 to 2011/2012 prices using the PSS Pay and Prices Inflation.

6.13.1 Costs of eight social care processes for MTFC

Process number	MTFC cost per child (2011/2012 prices)
Process one: decision to place and finding first MTFC placement	£9,595
Process two: care planning	£240
Process three: maintaining the placement (per month)	£7,256
Process four: leaving care/accommodation	£415
Process five: finding subsequent MTFC placement	£8,917
Process six: review	£678
Process seven: legal process	£4,186
Process eight: transition to leaving care services	£1,845

6.13.2 Process costs for other types of provision for young people

Process number	LA foster care in LA area (2011/2012 prices)	Agency/foster care in LA area (2011/2012 prices)	Agency residential in LA area (2011/2012 prices)
Process one	£1,200	£1,704	£1,513
Process two	£240	£240	£240
Process three	£3,760	£5,438	£10,426
Process four	£415	£415	£415
Process five	£538	£1,073	£1,094
Process six	£815	£815	£815
Process seven	£4,186	£4,186	£4,186
Process eight	£1,845	£1,845	£1,845

¹ Holmes, L., Westlake, D. & Ward, H. (2008) *Calculating and Comparing the Costs of Multidimensional Treatment Foster Care*, Report to the Department for Children, Schools and Families, Loughborough Centre for Child and Family Research, Loughborough University.

² Ward, H., Holmes, L. & Soper, J. (2008) *Costs and Consequences of Placing Children in Care*, Jessica Kingsley Publishers, London.

³ Curtis, L. (2007) *Unit Costs of Health and Social Care 2007*, Personal Social Services Research Unit, University of Kent, Canterbury.

6.14 Decision making panels

A number of studies carried out by the Centre for Child and Family Research, at Loughborough University have explored the costs of decision making panels across Children's Services, these include the Common Assessment Framework (CAF)¹, short break services for disabled children and their families,² and joint commissioning for children with additional needs.³ The joint commissioning panels were held to discuss both looked after children and children in need cases. Information was gathered from practitioners, managers and administrative staff on the time taken to complete activities prior to, during and after panel meetings. The costs of the Common Assessment Framework and short breaks panels are based on data provided by two local authorities. The joint commissioning panel is based on information gathered in one local authority. The activity times for each personnel type involved in the three panels are shown in the table below.

Activity times for CAF, short breaks for disabled children and their families and joint commissioning for children with additional needs panels by personnel type

Panel	Activity times				
	Panel member	Social Worker	Principle manager	Administrator	Lead Professional
CAF Panel	1 hour 10 minutes	N/A	N/A		5 hours
Short Breaks Panel	3 hours 20 minutes	1 hour 45 minutes	N/A	4 hours 40 minutes	N/A
Joint commissioning Panel	1 hour 45 minutes	2 hours	1 hour 45 minutes	3 hours 20 minutes	N/A

Unit costs are calculated by multiplying the number of hours carried out for each process by each type of personnel, by the relevant unit costs per hour. Unit costs per hour are based on average salaries for each staff type using national salary scales including salary oncosts (National insurance and superannuation). Direct, indirect and capital overheads are applied as outlined in the *Unit Costs of Health and Social Care* (2011).

Personnel type	Unit cost per hour (£)
Panel member (senior manager)	£46
Family Support Worker	£29
Social worker	£39
Team manager	£46
Admin	£28

The cost of the CAF panel is based on twelve panel members, discussing eight cases per meeting. The cost of the short breaks panel is based on five panel members, discussing four cases per meeting. The cost of the joint commissioning panel is based on four panel members, discussing eight cases per meeting.

Cost per case for CAF, short breaks and joint commissioning panels

Panel	Costs per case considered £					Total cost per case (£)
	Panel member	Social Worker	Principle manager	Administrator	Lead Professional	
CAF Panel	82.20				137.30	219.50
Short Breaks Panel	112.30	62.30		132.60		307.20
Joint commissioning Panel	41.30	70.00	82.60	94.40		288.30

¹ Holmes, L., McDermid, S., Padley, M. & Soper, J. (2012) *Exploration of the costs and impact of the Common Assessment Framework*, Department for Education, London.

² Holmes, L., McDermid, S. & Sempik, J. (2010) *The costs of short break provision*, Department for Children, Schools and Families, London.

³ Holmes, L. and Jones, A. (forthcoming) *Unit costs of decision making for looked after children and children in need*. Loughborough: Centre for Child and Family Research, Loughborough University.

6.15 Short break provision for disabled children and their families

The Centre for Child and Family Research were commissioned by the former Department for Children Schools and Families (now the Department for Education) to calculate the costs incurred by children's services departments of providing short-break provision for disabled children and their families.¹ The research sought to estimate the average cost of a range of different types short-break services, along with the costs of the routes by which families are able to access short break provision and the ongoing activity undertaken to support the child and family once in receipt of those services. The study used a bottom-up costing methodology,² which uses social care activity time data as the basis for building up unit costs. See Holmes & McDermid in Curtis (2010) for detailed information on the methods employed.³

The services

Short breaks can be delivered in the form of overnight stays, day, evening and weekend activities, and can take place in the child's own home, the home of an approved carer, or a residential or community setting.⁴ A range of services and their costs were identified in this study.

Service type	Unit	Average cost 2011/12 value		Range 2011/12 value
		Mean cost	Median cost	
Residential	Per child per night (24 hour period)	£268	£294	£71 - £413
Family-based overnight	Per child per night (24 hour period)	£174	£150	£143 - £230
Day care	Per child per session (8 hours)	£133	£124	£101 - £209
Home support	Per family per hour	£22	£22	£18 - £26
Home sitting	Per family per hour	£19	£19	£11 - £27
General groups	per session	£339	£387	£99 - £626
Afterschool clubs	per session	£285	£277	£244 - £337
Weekend clubs	per session	£317	£318	£302- £330
Activity holidays	Per child per break	£1,307	£844	£115 ^a – £3,770 ^b

^a Short break of two days

^b Short break of seven days

¹ Holmes, L., McDermid, S. & Sempik, J. (2009) *The costs of short break provision: report to the Department for Children, Schools and Families*. Loughborough: Centre for Child and Family Research, Loughborough University.

² Beecham, J.(2000) *Unit Costs – Not Exactly Child's Play: A Guide to Estimating Unit Costs for Children's Social Care*. University of Kent: Department of Health, Dartington Social Research Unit and the Personal Social Services Research Unit; Ward, H., Holmes, L. & Soper, J. (2008). *Costs and consequences of placing children in care*, Jessica Kingsley, London.

³ Holmes, L. & McDermid, S. (2010) The costs of short break provision, in L. Curtis (ed.) *Unit Costs of Health and Social Care 2011*, Personal Social Services Research Unit, University of Kent, Canterbury.

⁴ Department for Children Schools and Families (2008) *Aiming high for disabled children: short breaks implementation guidance*, Department for Children, Schools and Families, London.

The social care processes

The study also calculated the costs of social care activity associated with providing short-break services to disabled children and their families. This included the routes by which families were able to access short-break provision, and any ongoing activity undertaken to support the child and family once in receipt of short-break services.

Process	Out of London cost 2010/11 value	London cost 2010/11 value
Referral and assessment processes		
Local Core Offer eligibility models ¹	Not available	£12 ^a
Common Assessment Framework	£190 ^a	Not available
Initial Assessment	£342 ^a	£313 ^a
Core Assessment	£514 ^a	£723 ^a
Resource Panels for short break services ²	£97 ^a	£53 ^a
Ongoing support		
Ongoing support	£78 ^b	£101 ^b
Reviews	£197 ^a	£266 ^a

^a per process per child

^b per month per child

¹ 'Local core offer eligibility model' refers to an access route whereby a local authority offers the provision of a standardised package of short break services to a specific population of disabled children and young people, who meet an identified set of eligibility criteria.

² Two of the three participating authorities used panels in deciding how resources may be most usefully deployed to support families. The out of London authority held panels once a fortnight and the London authority held their panel monthly.

6.16 Local Safeguarding Children's Boards

Research carried out by the Centre for Child and Family Research examined the cost of local safeguarding children's boards (LSCBs) as part of a wider study commissioned by the Department for Children, Schools and Families to explore the effectiveness of the Boards in meeting their objectives¹.

To understand the costs of the LSCB meetings, information was gathered from practitioners, managers and administrative staff on the time taken to complete activities prior to, during and after LSCB meetings. Board Members were asked to complete a time use event record to indicate the time they spent on different LSCB activities in the month preceding the LSCB meeting. Activities included: travel to and from meetings, preparation for meetings and provision of feedback to their agency. Data was collected in relation to the main LSCB meetings and subgroup meetings. The activity times are outlined in the table below.

Average time spent by Board Members on LSCB meetings

Activity	Average Time Spent (per meeting in hours*)
Travel	0.89
Preparation for meetings	3.07
Feedback to own agency	1.33
Total	5.29 hours

*Figures do not include the time spent in the meeting.

Unit costs are calculated by multiplying the number of hours carried out for each activity by each type of personnel by the relevant unit costs per hour. Unit costs per hour are based on average salaries for each staff type using national salary scales and applying oncosts and overheads as presented in the *Unit Costs of Health and Social Care 2011*.

Six local authority areas contributed to the study. The structure and activities of the LSCBs in these six areas varied considerably. The costs for each of the areas and the overall average cost is shown below updated to 2011/12 using the appropriate inflators.

The costs of Local Safeguarding Children's Boards

LSCB	Infrastructure (staffing, including Chair) per annum	Estimated costs of Board Member attendance at LSCB meetings		Cost of subgroups
		Estimated Cost Per Meeting	Estimated Cost Per Annum	
Area One	£131,465	£11,283	£67,699	£65,592
Area Two	£102,468	£7,053	£42,317	£21,503
Area Three	£296,268	£17,092	£205,101	£144,023
Area Four	£95,102*	£15,742	£62,970	£78,304
Area Five	£111,492	£9,368	£56,211	Data not available
Area Six	£193,035	£16,361	£65,444	Data not available
Average cost	£154,971	£12,817	£83,291	£77,356

*Figures do not include the time spent in the meeting.

¹ France, A., Munro, E., and Waring, A. (2010) *The Evaluation of Arrangements for Effective Operation of the New Local Safeguarding Children Boards in England - Final Report*, Department for Education, London.

6.17 Incredible Years parenting programme

The Incredible Years series includes three interlocking training programmes for parents, children and teachers.¹ The parenting programmes are targeted on 0-12 years and the child and teacher programmes are for children aged 3–8 years. The schema below shows costs for the Webster-Stratton Incredible Years basic parenting programme which were collected in 2003/04 and have been updated using the hospital and community health services inflators (HCHS). The costs have been calculated using weekly diaries completed by leaders of four groups and the cost information supplied by the Incredible Years Welsh Office. The figures include costs of weekly attendance at supervision for group leaders. This was required because these leaders were participating in a randomised controlled trial and were relatively inexperienced and were not certified leaders. Generally, supervision for inexperienced leaders would be recommended on a termly basis, with encouragement to work for leader certification. Further details of the study are available from Edwards et al (2007).²

Set-up costs are not itemised in the table below. These include producing the programme kits and also the training of two leaders, and their travel and supervision time. The total cost for these activities was £4,588 and the total time taken was 53 hours.

Costs and unit estimation	2011/2012 value	Notes
A. Capital costs premises	£3,700	Capital costs were 25 per cent of total costs.
B. salaries and oncosts	£7,526	Direct salary and oncosts for running the group included the recruitment costs (£1,049), supervision costs (£4,449) and group running costs (£1,865). The activities included: - 2 group leaders to recruit parents including travel time - 2 leaders to run the group - salary in group session preparation time for 2 leaders - supervision time for 2 leaders including travel - trainer costs to deliver supervision
C. Overheads	£2,198	Telephone costs (£47), mileage costs (£750), clerical support costs (£100) and transport and creche costs (£1,300).
Venue costs and refreshments	£1,331	Venue costs and refreshments.
Working time Length of programme	379.25 hours	375.25 hours spent by 2 leaders to run the programme.
Unit costs available 2011/2012		
Based on 8 parents per group: total costs per child (including set-up costs) £1,844 (£2,418); Based on 12 parents per group: total cost per child (including set-up costs) £1,230 (£1,612).		

¹ Webster-Stratton, C. & Hancock, L. (1998) Training for parents of young children with conduct problems: content, methods and therapeutic processes, in C.E Schaefer & J.M. Briesmeister (eds) *Handbook of Parent Training*, John Wiley, New York. Vol. 9, September.

² Edwards, R.T., Céilleachair, A., Bywater, T., Hughes, D.A. & Hutchings, J. (2007) Parenting programme for parents of children at risk of developing conduct disorder: cost and effectiveness analysis, *British Medical Journal*, 334, 682-688.

6.18 Comparative costs of providing sexually abused children with individual and group psychotherapy

As part of the Children in Need research initiative, Paul McCrone and colleagues (2005) compared the costs of individual and group psychotherapy for children who have been sexually abused.¹ Subjects were recruited to two clinics in London and randomly allocated to the two treatments. Girls between the ages of six and 14 who, within the previous two years, had disclosed sexual abuse and had symptoms of emotional or behavioural disturbance that warranted treatment were eligible for inclusion. The girls who consented to participate in the study were randomly allocated either to individual (n=35) or group psychotherapy (n=36). The individual treatment comprised up to 30 sessions of focused psychoanalytical psychotherapy. Individual therapists received supervision from a senior child psychotherapist in pairs after every other session. The group treatment consisted of up to 18 sessions with about five girls of similar ages, and incorporated psychotherapeutic and psycho-educational components. Various professionals provided therapy, including child psychiatrists, psychotherapists, nurse practitioners and specialist, occupational therapists and social workers. The girls were assessed at baseline, and followed up at one and two years after treatment had commenced.

Research found that these therapies have similar outcomes and, although this is a single small study and further work is required to strengthen the evidence-base before change in practice is undertaken, results of the study suggest that group therapy is more cost-effective than individual therapy. The mean cost of group therapy uprated to 2011/2012 levels was £2,993, and the total mean cost of individual therapy uprated to 2011/2012 levels was £4,892.

Service use data extracted from case notes and therapists' files were combined with unit costs representing the long-run marginal opportunity costs of the professionals involved in providing the service. Some of these were obtained from *Unit Costs of Health and Social Care 1999*² while others were estimated from (national) pay scales and any additional elements were based on similar services reported in that publication. These unit costs consist of salary, employer superannuation and national insurance contributions, overheads and capital costs. Costs shown in the tables have been up-rated to 2011/2012 levels using the appropriate indices.

¹ McCrone, P., Weeramanthri, T., Knapp, M., Rushton, A., Trowell, J., Miles, G. & Kolvin, I. (2005) Cost-effectiveness of individual versus group psychotherapy for sexually abused girls, *Child and Adolescent Mental Health*, 10, 26-31. For further information contact Prof Paul McCrone, Centre for the Economics of Mental Health, Box PO24, Health Services Research Department, Institute of Psychiatry, De Crespigny Park, London SE5 8AF.

² Netten, A., Dennett, J. & Knight, J. (1999) *Unit Costs of Health and Social Care 1999*, Personal Social Services Research Unit, University of Kent, Canterbury.

6.18.1 Group therapy

Intervention	Sample size (n=36)	Provider	Duration (minutes)
Introductory meeting			
Mean (sd) no. of meetings	1 (0)	Consultant psychiatrist	16
Mean (sd) cost, £	£74 (£15)	Senior social worker	16
Initial assessment			
Mean (sd) no. of assessments	1 (0)	Research psychologist	120
		Consultant psychiatrist/senior registrar	90
Mean (sd) cost, £	£615 (£46)	Senior social worker	105
Therapy provided to girls			
Mean (sd) no. of sessions	13.3 (4)	Various professionals providing 18 sessions	75
Mean (sd) cost, £	£598 (£216)		
Carers' support			
Mean (sd) no. of sessions	10.1 (5.3)	Social worker providing 10 sessions	50
Mean (sd) cost, £	£555 (£395)		
Supervision of girls' therapists			
Mean (sd) number of sessions	13.3 (4.0)	Senior social worker/consultant psychiatrist providing 18 sessions	75
Mean (sd) cost, £	£470 (£158)		
Supervision of carers' workers			
Mean (sd) number of sessions	3.4 (1.8)	Senior social worker providing monthly sessions	60
Mean (sd) cost, £	£227 (£161)		
Follow-up assessments			
one year follow-up	1.5 (0.7)	Research psychologist	30
Mean (sd) number of assessments	£454 (£245)	Consultant psychiatrist/senior registrar	45
		Senior social worker	45
Mean (sd) cost £		All providing 1 session each	
Mean (sd) total cost, £	£2,993 (£1,236)		

6.18.2 Individual therapy

Intervention	Sample size (n=35)	Provider	Duration (minutes)
Introductory meeting Mean (sd) no. of meetings Mean (sd) cost, £	1 (0) £71 (£17)	Consultant psychiatrist Senior social worker	16 16
Initial assessment Mean (sd) no. of assessments Mean (sd) cost, £	1 (0) £605 (£48)	Research psychologist Consultant psychiatrist/senior registrar Senior social worker	120 90 105
Therapy provided to girls Mean (sd) no. of sessions Mean (sd) cost, £	26 (8.1) £1,450 (£539)	Various professionals providing 30 sessions	75
Carers' support Mean (sd) no. of sessions Mean (sd) cost, £	14.2 (9.3) £1,414 (£964)	Social worker providing 15 sessions	50
Supervision of girls' therapists Mean (sd) number of sessions Mean (sd) cost, £	13.0 (4.1) £536 (£168)	Senior child psychotherapist providing 15 sessions	60
Supervision of carers' workers Mean (sd) number of sessions Mean (sd) cost, £	4.7 (3.1) £400 (£296)	Senior social worker providing monthly sessions	60
Follow-up assessments One year follow-up Mean (sd) no. of assessments Mean (sd) cost £	1.4 (0.7) £415 (£255)	Research psychologist Consultant psychiatrist/senior registrar Senior social worker All providing 1 session each	30 45 45
Mean (sd) total cost, £	£4,891 (£2,287)		

7. Hospital and other services

7.1 NHS reference costs for hospital services

7.2 NHS wheelchairs

7.3 Local authority equipment and adaptations

7.4 Training costs of health service professionals

7.5 Rapid Response Service

7.6 Hospital-based rehabilitation care scheme

7.7 Expert Patients Programme

7.8 Re-ablement service

7.9 Public health interventions

7.10 Rehabilitation services

7.1 NHS reference costs for hospital services

We have drawn on the *NHS Trust and Primary Care Trusts combined* to report from the NHS Reference Costs of selected adult health services.¹ All costs have been uprated to 2010/11 levels using the HCHS Pay & Prices inflator.

	National average	Lower quartile	Upper quartile
Elective/non elective Health Care Resource Group (HRG) data (average cost per episode)			
Elective inpatient stays	£3,191	£2,259	£3,775
Non-elective inpatient stays (long stays)	£2,461	£1,771	£2,865
Non-elective inpatient stays (short stays)	£586	£386	£688
Day cases HRG data			
Weighted average of all stays	£680	£460	£837
Outpatient procedures			
Weighted average of all outpatient procedures	£139	£101	£163
PALLIATIVE CARE			
Specialist Inpatient palliative care (adults only)	£405	£265	£476
Hospital specialist palliative care support (inpatient adults)	£114	£63	£121
Outpatient medical specialist palliative care attendance (adults 19 years and over)	£65	Not available	Not available
Outpatient non-medical specialist palliative care attendance (19 years and over)	£157	Not available	Not available
A&E SERVICES (Weighted average of attendances)^a			
Accident and emergency treatments leading to admitted (not admitted)	£146 (£112)	£114 (£93)	£171 (£130)
Minor injury services leading to admitted (not admitted)	£66 (£63)	£51 (£47)	£77 (£71)
Walk in services leading to admitted (not admitted)	£32 (£41)	£28 (£31)	£34 (£46)
Non 24 hour A&E/Casualty Dept	£93 (£91)	£89 (£47)	£101 (£119)
PARAMEDIC SERVICES			
Emergency transfers	£263	£248	£277
Average of all paramedic services (categories A, B & C)	£230	£209	£250

^a See <http://www.performance.doh.gov.uk/hospitalactivity/nhsweb/qmaefg.htm/> for the definition of admitted/not admitted.

7.2 NHS wheelchairs

Information about wheelchair costs is based on the results of a study of six sites supplying wheelchairs (excluding wheelchairs for children).¹ The study information was supplemented with national data not available from the sites. Three main types are identified: those propelled by an attendant or self-propelled; a lighter type of chair especially designed for active users and powered wheelchairs. (Active users are difficult to define, but generally refers to individuals who are permanently restricted to a wheelchair but are otherwise well and have high mobility needs). The costs have allowed for the cost of modifications in the estimated capital value, but this is a very approximate mid-range figure so specific information should be used wherever possible. All costs have been updated using the HCHS prices inflator.

Although no further studies have been carried out on wheelchairs, current price information suggests that powered wheelchairs range from £700-£3,000 and self or attendant propelled wheelchairs range from £100-£650.

Type of chair	Total value 2011/2012	Annual cost 2011/2012	Notes
Capital costs			
Self or attendant propelled	£261	£58	Capital value has been annuitised over five years at a discount rate of 3.5 per cent to allow for the expected life of a new chair. In practice, 50 per cent of wheelchairs supplied have been reconditioned, not having been worn out by the time their first users ceased to need them.
Active user	£652	£144	
Powered	£1,304	£289	
Revenue costs			
Maintenance			Revenue costs exclude therapists' time but include the staff costs of maintenance. The costs include all costs for pressure relief. The cost of reconditioning has not been included in the cost of maintenance.
- non-powered		£28	
- powered		£111	
Agency overheads			No estimate of management overhead costs is available. They are likely to be minimal.
Unit costs available 2011/2012			
£86 per self or attendant propelled chair per year; £172 per active user per chair per year; £400 per powered chair per year.			

¹ Personal communication with Richard Murray, National Health Service Management Executive, 1995.

7.3 Local authority equipment and adaptations

Information about the capital cost of installing equipment and making adaptations to property is based on a benchmark study of the cost of aids and adaptations undertaken for the Department of the Environment by Ernst & Young.¹ The intention was to provide illustrative rather than statistically representative costs of installation. Forty local authorities provided information. Major variations were reported, probably reflecting differences in the scale of work undertaken. The median rather than the mean cost was used by Ernst & Young to overcome the spread of reported costs. All costs have been inflated from 1992 prices using the BCIS/ABI House Rebuilding Cost index.² Although this information is rather dated, the BCIS Access Audit Price Guide, 2002 suggested that 2002 prices were in line with updated costs. See <http://www.national-catalogue.org/smartassist/nationalcatalogue/national-tariff/tces/view-tariff/choose-area/full/> for equipment tariffs.

The period over which equipment and adaptations should be annuitised is open to debate. Ideally it should be annuitised over the useful life of the aid or adaptation. In many cases this is linked to the length of time the person using the appliance is expected to remain at home. Where it is expected that the house would be occupied by someone else who would also make use of the adaptation, a longer period would be appropriate. Clearly, this is difficult to do in practice. Many housing authorities have problems making sure that heavily adapted dwellings are occupied by people who can make use of the adaptations. According to government guidelines on the discount rate, this table shows the items annuitised over 10 years at 3.5 per cent.

Equipment or adaptation	Mean total cost	Median total cost	Range of costs		Median annual equipment cost 3.5% discount
			Minimum	Maximum	
Additional heating	£436	£403`	£147	£5,017	£48
Electrical modifications	£445	£521	£59	£3,971	£63
Joinery work (external door)	£515	£612	£266	£1,265	£74
Entry phones	£365	£495	£218	£3,102	£59
Individual alarm systems	£387	£453	£214	£973	£54
Grab rail	£95	£53	£4	£429	£6
Hoist	£950	£2,651	£389	£8,260	£319
Low level bath	£539	£676	£365	£1,481	£81
New bath/shower room	£7,903	£15,142	£3,890	£35,008	£1,820
Redesign bathroom	£1,446	£3,388	£486	£7,780	£407
Redesign kitchen	£2,920	£4,015	£713	£6,806	£483
Relocation of bath or shower	£1,076	£2,057	£183	£10,850	£247
Relocation of toilet	£878	£1,754	£174	£4,181	£211
Shower over bath	£961	£893	£214	£2,451	£107
Shower replacing bath	£2,625	£2,473	£480	£4,460	£297
Graduated floor shower	£2,434	£3,006	£1,313	£6,847	£361
Stair lift	£2,654	£3,347	£2,334	£7,481	£402
Simple concrete ramp	£656	£390	£68	£2,810	£47

¹ Ernst & Young (1994) *Benchmark Study of the Costs of Aids and Adaptations*, Report No. 4, Report to the Department of the Environment, London.

² Building Cost Information Service (2012) *Surveys of Tender Prices*, Royal Institute of Chartered Surveyors, Kingston-upon-Thames.

7.4 Training costs of health service professionals

This schema provides a breakdown of the training costs incurred using standard estimation approaches.¹ The investment costs of education should be included when evaluating the cost-effectiveness of different approaches to using health service staff so that all the costs implicit in changing the professional mix are considered. For the most part, these investment costs are borne by the wider NHS and individuals undertaking the training rather than trusts. In 2011, the costs were recalculated in liaison with the Department of Health and the Higher Education Funding Council for England (HEFCE).²

The components of the cost of training health service professionals are, for pre-registration and post-graduate training; the costs of tuition; infrastructure costs (such as libraries); costs or benefits from clinical placement activities; and lost production costs during the period of training where staff are away from their posts. Although further training is available to all professionals to enable them to progress to higher grades, the cost of post-graduate training is only known for doctors.

This table shows details of the total investment incurred during the working life of the professional after allowing for the distribution of the costs over time. The final column shows the expected annual cost.

	Pre-registration			Post-graduate training	Totals	
	Tuition £	Living expenses/ lost production costs £	Clinical placement £	Tuition and replacement costs £	Total investment £	Expected annual cost at 3.5% £
Scientific and professional						
Physiotherapist	24,442	37,418	Not known	NA	61,859	5,087
Occupational therapist	24,442	37,418	Not known	NA	61,859	5,070
Speech and language therapist	24,442	37,418	Not known	NA	61,859	5,251
Dietician	24,442	37,418	Not known	NA	61,859	5,260
Radiographer	29,287	37,418	Not known	NA	66,705	5,436
Hospital pharmacist	36,549	49,056	38,608	NA	124,214	9,788
Community pharmacist	36,549	49,056	27,436	NA	113,041	8,908
Nurses						
Nursing degree	23,151	49,890	0 ³	NA	73,041	9,700
Doctors						
Foundation officer 1	57,433	60,301	151,792	NA	269,527	20,189
Foundation officer 2	57,433	60,301	151,792	24,637	294,164,	22,458
Registrar group	57,433	60,301	151,792	73,924	343,451	26,996
Associate specialist	57,433	60,301	151,792	113,951	383,477	30,682
GP	57,433	60,301	151,792	228,962	498,489	41,272
Consultants	57,433	60,301	151,792	275,182	564,112	45,528
Social workers						
Social work degree	14,522	37,418	£6,817	NA	58,756	21,863

¹ Netten, A., Knight, J., Dennett, J., Cooley, R. & Slight, A. (1998) *Development of a Ready Reckoner for Staff Costs in the NHS, Vols 1 & 2*, Personal Social Services Research Unit, University of Kent, Canterbury.

² Provided by the Department of Health and the Higher Education Funding Council for England (HEFCE) 2011.

³ Currently the benefits obtained from the placements are assumed to be equivalent to the costs of providing the placement.

7.5 Rapid Response Service

This schema is based on a Rapid Response Service located at Folkestone Hospital which serves the Shepway Primary Care Trust Area. It is designed to provide the local community with an alternative to hospital admission or long-term care where appropriate. The information is based on a description of the service in 2002/2003.

Costs and unit estimation	2011/2012 value	Notes
A. Wages/salary	£165,375 per year	Based on median Agenda for Change (AfC) salaries. Includes a team of two nurses (Band 5), five clinical support assistants (Band 2), and two nurse managers (Band 7) (0.75 wte) ¹
B. Salary oncosts	£38,411 per year	Employers' national insurance is included plus 14 per cent of salary for employers' contribution to superannuation.
C. Qualifications	Not known	
D. Training	Not known	In-house training is provided. The health care assistants often study to NVQ level. No costs are available.
E. Overheads		Taken from NHS (England) Summarised Accounts. ²
Management, administration and estates staff.	£39,358	Management and other non-care staff costs were 19.31 per cent of direct care salary costs and included administration and estates staff.
Non-staff	£85,534	Non-staff costs were 41.97 per cent of direct care salary costs. They include costs to the provider for office, travel/transport and telephone, education and training, supplies and services (clinical and general), as well as utilities such as water, gas and electricity.
F. Capital overheads	£2,383 per year	Based on the new-build and land requirements of NHS facilities. ^{3,4} One office houses all the staff and 'hot-desking' is used. It is estimated that the office measures 25 square metres. Capital has been annuitised at 3.5 per cent.
G. Equipment costs	£1,485 per year	The service shares equipment with another so the total cost has been divided equally and annuitised over five years to allow for the expected life of the equipment. Equipment includes facsimile machines, computers etc. Prices have been updated from 2002/2003 using the retail price index.
H. Travel	£23,454 per year	Based on information provided by the Trust.
Caseload	7 per week	The average annual caseload is 364 patients.
Hours and length of service	7 days a week (to include weekends and bank holidays) 8.00 am – 9.00 pm (24 hours if required), 365 days per year	The service would provide an intensive package of care, if necessary, over a 24-hour period to meet care needs, and support carers experiencing difficulty due to illness. It would be available for 72 hours and reviewed daily, with the possibility of an extension, up to a maximum of 5 days in exceptional circumstances.
Patient contact hours	9,646 per annum 5 contact hours	Based on information about typical episodes delivered to patients in one year.
Low-cost episode	43 patient contact hours	A low-cost episode comprises, on average, a total of 5 contact hours.
High-cost episode	hours	A high-cost episode comprises, on average, a total of 43 patient contact hours.
Unit costs available 2011/2012		
£37 per delivered hour (excludes cost for enhanced payments, cost of assessments, discharge and travel costs); high-cost episode £1,587; low-cost episode £185; Average cost per case £978.		

¹ The Information Centre (2012) *NHS Staff Earnings Estimates September 2012*, The Information Centre, Leeds.

² The Audit Commission (2011) *NHS Summarised Accounts 2010-2011*, NHS, London.

³ Building Cost Information Service (2012) *Surveys of Tender Prices*, Royal Institute of Chartered Surveyors, Kingston-upon-Thames.

⁴ Personal communication with the Department for Communities and Local Government, 2012.

7.6 Hospital-based rehabilitation care scheme

This PCT-run rehabilitation unit, based in a hospital in Kent, is supervised by a nurse consultant. The information was collected in 2005/06 just after a quick redesign and costs reflect current prices. The unit is managed by a modern matron, but has a strong multi-professional team. The unit is divided into three sections. The first is the 'assessment area', where patients go for between 24-72 hours on admission to have their health care needs closely observed and identified. They then go to the 'progression area', which is for patients who need moderate to high nursing support and where they provide a rehabilitation programme. Finally, patients move to the 'independent area' before returning home. In total there are 38 beds in the unit.

Costs and unit estimation	2011/2012 value	Notes
A. Wages/salary	£922,407 per year	Based on salaries for a team of a modern matron (Band 8), 3 nurse team managers (Band 7), 7 (wte 5.34) nurse specialists (Band 6), 8 (wte 6.31) nurses (band 5), 21 (wte 17.09) higher-level clinical support workers (band 4), 4 (wte 3.2) clinical support workers (band 3) and a support physiotherapist (Band 3). ¹
B. Salary oncosts	£229,414 per year	Employers' national insurance is included plus 14 per cent of salary for employers' contribution to superannuation.
C. Qualifications	Not known	
D. Overheads		Taken from NHS (England) Summarised Accounts. ²
Management, administration and estates staff.	£222,457 per year	Management and other non-care staff costs were 19.31 per cent of direct care salary costs and included administration and estates staff.
Non-staff	£483,451 per year	Non-staff costs were 41.97 per cent of direct care salary costs. They include costs to the provider for office, travel/transport and telephone, education and training, supplies and services (clinical and general), as well as utilities such as water, gas and electricity.
E. Capital overheads	£89,364 per year	Includes capital overheads relating to the building and equipment which have been annuitized using the appropriate discount rate.
Hours and duration of service	7 days a week (to include weekends and bank holidays) 8.00 am - 9.00 pm (24 hours if required), 365 days per year.	If necessary, the service provides an intensive package of care over 24-hours.
Average duration of stay	14 days	Patients can stay up to six weeks, but average duration is 14 days.
Caseload per worker	30 per month	The total annual caseload was 358.
Unit costs available 2011/2012 (costs including qualifications given in brackets)		
Weekly service costs per bed £985; Average annual cost per patient £5,439; Cost of a typical client episode £1,965.		

¹ The Information Centre (2011) *NHS Staff Earnings Estimates September 2012*, The Information Centre, Leeds.

² The Audit Commission (2011) *NHS Summarised Accounts 2010-2011*, NHS, London.

7.7 Expert Patients Programme

Self-care support in England is provided through a broad initiative called the Expert Patients Programme. The programme focuses on five core self-management skills: problem-solving, decision-making, resource utilisation, developing effective partnerships with healthcare providers and taking action. It offers a toolkit of fundamental techniques that patients can use to improve their quality of life. It also enables patients who live with a long-term condition to develop their communication skills, manage their emotions, manage daily activities, interact with the healthcare system, find health resources, plan for the future, understand exercising and healthy eating, and manage fatigue, sleep, pain, anger and depression (Department of Health, 2001).^{1,2} Courses led by trainers who themselves have a chronic condition, were held for an optimum number of 16 people over six weekly sessions. The groups were led by two lay trainers or volunteers.

The information for this schema is based on research carried out by the University of York.^{3,4} The cost per participant is £289. These costs are based on 2005 data and have been updated using the appropriate inflators.

Costs and unit estimation	2011/2012 value	Notes
A. Staff salaries (including oncosts) and expenses	£4,423,081	Includes EPP trainers and coordinators.
B. Overheads:		
Publicity material	£472,359	Includes awareness raising, staff magazine, manuals, course books, website, intranet.
Office expenditure	£242,340	Includes IT and other office expenditure.
Assessment	£9,563	Assessment to ensure quality of trainers and programme.
C. Other overheads:	£414,813	Includes EPP staff days, venues (volunteers and staff).
Rental	£427,860	Rental of premises for EPP sessions.
D. Travel	£26,181	Volunteer travel expenses.
Number of participants	20,000	Participants were a range of people living with long-term conditions.
Length of programme	6 weeks	EPP courses take place over six weeks (2½ hours a week) and are led by people who have experience of living with a long-term condition.
Unit costs available 2011/2012		
Cost per participant £298.		

¹ Department of Health (2001) *The Expert Patient: A New Approach to Chronic Disease Management in the 21st Century*, The Stationery Office, London.

² Expert Patients Programme Community Interest Company, EPP Price Guide 2008/2009, London.

³ Richardson, G., Gravelle, H., Weatherly, H. & Richie, G. (2005) Cost-effectiveness of interventions to support self-care: a systematic review, *International Journal of Technology Assessment in Health Care*, 21, 4, 423-432.

⁴ Richardson, G., Kennedy, A., Reeves, D., Bower, P., Lee, V., Middleton, E., Gardner, C., Gately, C. & Rogers, A. (2008) Cost-effectiveness of the Expert Patients Programme (EPP) for patients with chronic conditions, *Journal of Epidemiology and Community Health*, 62, 361-367.

7.8 Re-ablement service

Adult social care services are increasingly establishing re-ablement services as part of their range of home care provision, sometimes alone, sometimes jointly with NHS partners. Typically, home care re-ablement is a short-term intervention, often provided to the user free of charge, and aims to maximise independent living skills. Information on the costs of re-ablement have been collected as part of an evaluation at the Personal Social Services Research Unit at the University of Kent, in collaboration with the Social Policy Research Unit, University of York (Glendinning et al, 2010).¹ The schema below provides the average costs across four re-ablement services participating in the evaluation.² All the services were based out of London and one service had occupational therapists (OTs) working closely with the team. Cost data were provided for 2008/09 and have been updated using the PSS inflators.

Costs per service user for the four sites ranged from £1,661 to £2,256 at 2011/2012 prices.

Costs and unit estimation	2011/2012 value	Notes
A. Salary plus oncosts	£2,395,032	Based on total salary costs ranging from £583,025 to £4,776,907 for re-ablement workers. Salary cost accounted for between 61 and 62 per cent of total costs. One site included OTs as well as re-ablement workers.
B. Direct overheads Administrative and management	£883,217	Administrative and management costs accounted for between 2 and 25 per cent of the total for the four sites.
Office and training costs	£47,565	The costs of uniforms and training costs are included here. These accounted for one per cent of the total.
C. Indirect overheads	£165,915	Indirect overheads include general management and support services such as finance and human resource departments. These were 4 per cent of total costs and ranged from 0.5 to 9 per cent.
D. Capital overheads Building and land costs	£6,558	Information supplied by the local authority and annuitised over 60 years at a discount rate of 3.5 per cent.
Equipment costs	£2,651	Based on information supplied by the local authority and costed following government guidelines (see schemas 7.2 and 7.3 of this volume).
E. Travel	£431,658	Average travel costs for the four local authorities were 10 per cent of total costs and ranged from 1 to 12 per cent.
Patient contact hours	49 hours	Average duration of episode for the four sites was 49 hours. Average episodes ranged from 35 to 55 hours.
Ratio of direct to indirect time on: Face-to-face contacts	1:0.94	Fifty-two per cent of time was spent in contact with service users. This was based on the average number of working hours of (179,174) and average of 92,566 contact hours.
Number of service users	1,886	The average number of service users for the four sites was 1,886 per annum ranging between 429 and 3,500 service users.
Unit costs available 2011/2012		
£22 per hour; £42 per hour of contact; £2,085 average cost per service user.		

¹ Glendinning, C., Jones, K., Baxter, K., Rabiee, P., Curtis, L., Wilde, A., Arksey, H. & Forder, J. (2010) *Home Care Re-ablement Services: Investigating the Longer-Term Impacts*, Final Report, University of York, PSSRU Kent, Department of Health, London.

² Although five sites participated in the evaluation, one of the sites had very different costs and did not provide complete information. The costs for this site have therefore been omitted. The costs contained in this table are considered to be typical of a re-ablement service.

7.9 Public health interventions

These costs are drawn from two reports: *Prioritising investments in public health* (Matrix Evidence and Bazian, 2008),¹ commissioned by the Department of Health, and *A review of the cost-effectiveness of individual level behaviour change interventions* commissioned by the Health and Well-Being Alliance group (North West Public Health Observatory, 2011).² Here we present the costs of interventions for which the economic evidence originated in the UK. Further information can be found on Public Health Interventions in the Cost Effectiveness Database (PHICED) <http://www.yhpho.org.uk/PHICED/>. All costs have been taken directly from the reports and updated to 2011/2012 prices using the appropriate inflators. Further information on the specific research studies can be found in the reports named above.

Intervention: Reducing long term absence in the workplace.

The NICE public health guidance on Management of Long-term Sickness and Incapacity for Work provides cost information for three types of intervention: physical activity and education (10 sessions of physiotherapy or physical activity and 10 sessions of Cognitive Behaviour Therapy, workplace intervention (usual care, workplace assessment and work modifications and communication between occupational physician and GP to reach a consensus on return to work) and physical activity and education along with a workplace visit (sessions as before plus half a day of line manager's time).

Intervention	Workplace intervention	Physiotherapy/physical activity	Cognitive behaviour therapy	Workplace visit	Total
Physical activity and education		£174	£662		£836
Workplace intervention	£563				£563
Physical activity education and workplace visit		£174	£662	£50	£886

Alcohol intervention

Intervention: Brief interventions have proven to be effective and have become increasingly valuable for the management of individuals with increasing and high-risk drinking, filling the gap between primary prevention efforts and more intensive treatment for persons with serious alcohol use disorders. The cost of delivering ten minutes brief advice for alcohol ranges from £8 for a practice nurse to £34 for a GP (see tables 10.6 and 10.8c of this publication).

Reducing the incidence of sexually transmitted infections (STIs) and teenage pregnancy

Intervention: Individual risk counselling, defined here as one-to-one interventions, delivered by a counsellor to at risk groups with the aim of reducing incidence of STIs or risky behaviour. Individual risk counselling can be delivered through clinics (genitourinary medicine, abortion, or drug and alcohol misuse clinics), community health services, GPs and other community and non-healthcare settings. The review suggested that counselling interventions cost between £82 and £182 per person.

Reducing smoking and the harms from smoking

Intervention: Media supported campaign: The review suggested that there is strong evidence that mass media campaigns for both young and adult population cost between £0.30 and £1.80 per person. Estimates of cost are higher when the unit receiving the intervention is defined as those potentially exposed to the campaign (£23-£44).

Intervention: Drug therapies for smoking cessation. This can include nicotine replacement therapy (NRT) (such as nicotine patches and gum), nicotine receptor partial antagonists (such as varenicline), opioid antagonists (such as naltrexone), clonidine, lobeline, or antidepressants (such as bupropion). There is evidence that drug therapy (bupropion, nicotine replacement therapy and varenicline) has a moderate effect on smoking cessation, particularly in people motivated to quit. There is economic evidence from the UK on the cost of NRT (£46-£158 per person) bupropion (£87-£92 per person), and combinations of NRT and bupropion (£173-£179 per person).

Intervention: A ten minute opportunistic brief advice session for smoking is £34 for a GP and £8 for a practice nurse (see Tables 10.6 and 10.8c of this publication).

¹ Matrix Evidence & Bazian (2008) *Prioritising Investments in Public Health*, Department of Health, London.

² North West Public Health Observatory (2011) *A Review of the Cost-effectiveness of Individual Level Behaviour Change Interventions*, Health and Wellbeing Alliance, Manchester. www.champspublichealth.com/writedir/0c65health_choices%20-%20FINAL.pdf

Well man services

Information has been drawn from the Liverpool Public Health Observatory Series³ and provides the costs of 18 well man pilots in Scotland funded between June 2004-March 2006, aimed to :

- Promote healthier lifestyles and attitudes among men;
- Provide men with an opportunity to undertake a health assessment and to obtain advice and support on health and lifestyle issues;
- Effectively engage all men and in particular, those who were hardest to reach as a consequence of social exclusion or discrimination. They were also intended to identify what worked in promoting and sustaining health awareness and improvement in men.

Staff variation was the main factor in different session costs and attendance rate was the main factor in cost per health assessment, particularly at drop-in services in community venues, where attendance was unpredictable. The costs did not include those incurred by patients.

Cost comparison of delivery modes – well man service pilots

Location	Cost per session		Cost per assessment	
	Number	Range	Number	Range
Health Clinics	9	£201-£889	9	£46-£302
Workplaces	2	£221-£234	3	£29-£110
Community venues (including pharmacies)	6	£107-£455	4	£67-£1,188

Health Action Area – community programme

Within the Wirral health Action Area (20% most deprived LSOAs or 35% of the population) specialist lifestyle advisor staff are co-located with Health Trainers and community health development staff. These teams work with individuals and groups and provide (or commission) a community programme of lifestyle activities including mental wellbeing. They work closely with employability programmes such as the Condition Management Programme and Wirral Working 4 Health. The teams are based in a variety of community venues including a Children's Centre and they also work closely with a wide network of other partner agencies particularly where there is a common interest e.g. in accessing particular groups such as men over 50 or homeless people. This is a model of wellness which takes a network approach within a particular neighbourhood potentially involving all aspects of the wellbeing of an individual or family through joint working rather than a discrete wellness service.

An evaluation of the community programme showed that the average cost per client is £35. Further information is available from Rebecca.mellor@wirral.nhs.uk.

³ Winters, L., Armitage, M., Stansfield, J. Scott-Samuel & Farrar, A. (2010) *Wellness Services – Evidence based review and examples of good practice*, Final Report, Liverpool Public Health Observatory.

7.10 Rehabilitation services

7.10.1 Tertiary 'specialised' rehabilitation services (Level 1)

These are high cost/low volume services, which provide for patients with highly complex rehabilitation needs that are beyond the scope of their local and district specialist services. These are normally provided in coordinated service networks planned over a regional population of 1-3 million through collaborative (specialised) commissioning arrangements.¹ The data below provides the annual cost per occupied bed and has been drawn from research carried out in 8 sites by Turner-Stokes & colleagues (2011).² Data was provided for 2009/2010 and has been updated using the HCHS inflators. The information has been calculated from budget statements and accounting costs. These averages include costs from a range of different service models, which are separated out in later versions of the Specialised Services National Definition Sets. The wide range in bed-day costs also reflects diversity in staffing/resource provision to meet differing case-load complexity which is factored into commissioning currencies using a costing model based on the Rehabilitation Complexity Scale.³

Costs and unit estimation	2011/2012 value	Notes
A. Wages/salary and oncosts	£122,650	Staff include (for every 20 beds): 2.5 WTE consultants accredited in rehabilitation medicine and/or neuropsychiatry, 2.5 WTE training grades doctors and 1.5 WTE Trust Grade doctor, 30 nurses, 6 physiotherapists and 6 occupational therapists, 3 speech and language therapists, 2.5 Clinical psychologists, 2 Social Workers/discharge coordinators and 0.75 WTE dieticians, 3 technical/clerical assistants, 1 service manager.
B. Direct overheads Non pay patient costs	£11,089	Includes the cost of diagnostic & clinical services, drugs/pharmacy, medical and therapy supplies, travel/transport, interpreters, equipment hire, clinical specialist support and the cost of minor procedures.
Ward costs	£16,292	Includes the cost of cleaning, portering, catering, laundry, provisions utilities, maintenance, replacement of bedding & rates.
Provision of equipment and facilities	£1,366	Includes the cost of wheelchairs, mobility and exercise equipment, electronic assistive technology, hydrotherapy and other therapy.
Rehabilitation Unit Office/Administrative costs	£2,689	Includes the cost of office consumables, computer hardware, computer software, IT support, telephones, filing, data and records.
Office (staff) costs	£1,868	Includes administrators and office management.
C. Indirect Costs	£21,660	Includes general capital depreciation (departmental and central resources). Also includes central costs relating to HR, Trust management, payroll, Finance and Estates.
D. Overheads	£18,975	Includes units contribution to Public Dividend Capital, interest charges and other costs not included above that are specific to unique factors associated with the rehabilitation service.
Number of beds per unit	26	Median number of beds per unit. Numbers ranged from 15-54.
Occupancy	90%	Average occupancy across the 8 units. Occupancy ranged from 70-99%.
Unit costs available 2011/2012		
Total annual costs per occupied bed £189,880;4 total daily cost per occupied bed £523 (range £425-£602).		

¹ Turner-Stokes, L. (2010) *Specialist neuro-rehabilitation services: providing for patients with complex rehabilitation needs*, British Society of Rehabilitation Medicine http://www.bsrm.co.uk/ClinicalGuidance/Levels_of_specialisation_in_rehabilitation_services5.pdf.

² Turner-Stokes, L., Bill, A. & Dredge, R. (2011) A cost analysis of specialist inpatient neurorehabilitation services in the UK, *Clinical Rehabilitation*, October 5, 0269215511417469. <http://cre.sagepub.com/content/26/3/256>.

³ Turner-Stokes, L., Sutch, S. & Dredge, R. (2012) Healthcare tariffs for specialist inpatient neurorehabilitation services: rationale and development of a UK casemix and costing methodology. *Clinical Rehabilitation* Mar 26(3):264-79. doi: 10.1177/0269215511417467. <http://cre.sagepub.com/content/26/3/264>.

⁴ NB missing data for one of the sites, therefore the averages do not add up to the total costs.

7.10.2 Local (district) specialist rehabilitation services (Level 2)

These are typically planned over a district-level population of 250-500,000 and are led or supported by a consultant trained and accredited in rehabilitation medicine, working both in hospital and the community setting. The specialist multidisciplinary rehabilitation team provides advice and support for local general rehabilitation teams.¹ The data below provides the annual cost per occupied bed and has been drawn from research carried out in 7 sites by Turner-Stokes & colleagues (2011).² Data was provided for 2009/2010 and has been updated using the HCHS inflators. The information has been calculated from budget statements and accounting costs. These averages include costs from a range of different service models. The wide range in bed-day costs reflects diversity in staffing/resource provision to meet differing case-load complexity which is factored into commissioning currencies using a costing model based on the Rehabilitation Complexity Scale.³

Costs and unit estimation	2011/2012 value	Notes
A. Wages/salary and oncosts	£96,696	Staff include (for every 20 beds): 1.5 WTE consultants accredited in rehabilitation medicine and/or neuropsychiatry, 2 WTE training grades doctors and 1.5 WTE Trust Grade doctor, 28 nurses, 4 physiotherapists and 4 occupational therapists, 2 WTE speech and language therapists, 2 WTE Clinical psychologists, 1.5 Social Workers/discharge coordinators and 0.5 WTE dieticians, 2 technical/clerical assistant, 0.5 service manager.
B. Direct overheads Non pay patient costs	£10,301	Includes the cost of diagnostic & clinical services, drugs/pharmacy, medical and therapy supplies, travel/transport, interpreters, equipment hire, clinical specialist support and the cost of minor procedures.
Ward costs	£14,279	Includes the cost of cleaning, portering, catering, laundry, provisions utilities, maintenance, replacement of bedding & rates.
Provision of equipment and facilities	£1,099	Includes the cost of wheelchairs, mobility and exercise equipment, electronic assistive technology, hydrotherapy and other therapy.
Rehabilitation Unit Office/Administrative costs	£2,344	Includes the cost of office consumables, computer hardware, computer software, IT support, telephones, filing, data and records.
Office (staff) costs	£1,473	Includes administrators and office management.
C. Indirect Costs	£12,237	Includes general capital depreciation (departmental and central resources). Also includes central costs relating to HR, Trust management, payroll, Finance and Estates.
D. Overheads	£12,358	Includes units contribution to Public Dividend Capital, interest charges and other costs not included above that are specific to unique costs factors associated with the rehabilitation service.
Number of beds per unit	20	Median number of beds per unit. Numbers ranged from 12-30.
Occupancy	96%	Average occupancy across the 7 units. Occupancy ranged from 84-100%.
Unit costs available 2011/2012		
Total annual cost per bed £150,785; average cost per occupied bed day £413 (range £309-£508).		

¹ Turner-Stokes, L. (2010) *Specialist neuro-rehabilitation services: providing for patients with complex rehabilitation needs*, British Society of Rehabilitation Medicine http://www.bsrm.co.uk/ClinicalGuidance/Levels_of_specialisation_in_rehabilitation_services5.pdf.

² Turner-Stokes, L., Bill, A. & Dredge, R. (2011) A cost analysis of specialist inpatient neurorehabilitation services in the UK, *Clinical Rehabilitation*, October 5, 0269215511417469. <http://cre.sagepub.com/content/26/3/256>.

³ Turner-Stokes, L., Sutch, S. & Dredge, R. (2012) Healthcare tariffs for specialist inpatient neurorehabilitation services: rationale and development of a UK casemix and costing methodology, *Clinical Rehabilitation*, Mar 26, 3, 264-79. doi: 10.1177/0269215511417467. <http://cre.sagepub.com/content/26/3/264>.

7.10.3 Specialist children's rehabilitation services

These are high cost/low volume services, which provide for children with highly complex rehabilitation needs that are beyond the scope of their local and district specialist services.¹ The data below provides the annual cost per occupied bed and has been drawn from research carried out in 2 sites by Turner-Stokes & colleagues (2011)² Data was provided for 2009/2010 and has been updated using the HCHS inflators. The information has been calculated from budget statements and accounting costs.

Costs and unit estimation	2011/2012 value	Notes
A. Wages/salary and oncosts	£293,938	Staff include (for every 20 beds): 2.5 WTE consultants accredited in rehabilitation medicine and/or neuropsychiatry, 2.5 WTE training grades doctors and 1.5 WTE Trust Grade doctor, 60 nurses, 6 physiotherapists and 4 occupational therapists, 2 play therapists, 3 speech and language therapists, 2.5 Clinical psychologists, 2 Social Workers/discharge coordinators and 0.75 WTE dieticians, 3 technical/clerical assistants, 1 service manager.
B. Direct overheads Non pay patient costs	£17,756	Includes the cost of diagnostic & clinical services, drugs/pharmacy, medical and therapy supplies, travel/transport, interpreters, equipment hire, clinical specialist support and the cost of minor procedures.
Ward costs	£16,052	Includes the cost of cleaning, portering, catering, laundry, provisions utilities, maintenance, replacement of bedding & rates.
Provision of equipment and facilities	£9,154	Includes the cost of wheelchairs, mobility and exercise equipment, electronic assistive technology, hydrotherapy and other therapy.
Rehabilitation Unit Office/Administrative costs	£2,891	Includes the cost of office consumables, computer hardware, computer software, IT support, telephones, filing, data and records.
Office (staff) costs	£4,476	Includes administrators and office management.
C. Indirect Costs	£65,170	Includes general capital depreciation (departmental and central resources). Also includes central costs relating to HR, Trust management, payroll, Finance and Estates.
D. Overheads	£2,123	Includes units contribution to Public Dividend Capital, interest charges and other costs not included above that are specific to unique factors associated with the rehabilitation service.
Number of beds per unit	9	Median number of beds per unit. Numbers ranged from 5-13.
Occupancy	76%	Average occupancy across the 2 units. Occupancy ranged from 73-78%.
Unit costs available 2011/2012 Total annual cost per bed £411,559; average cost per occupied bed day £1,128 (range £1,045-£1,210).		

¹ Turner-Stokes, L. (2010) *Specialist neuro-rehabilitation services: providing for patients with complex rehabilitation needs*, British Society of Rehabilitation Medicine. http://www.bsrn.co.uk/ClinicalGuidance/Levels_of_specialisation_in_rehabilitation_services5.pdf.

² Turner-Stokes, L., Bill, A. & Dredge, R. (2011) A cost analysis of specialist inpatient neurohabilitation services in the UK, *Clinical Rehabilitation*, October 5, 0269215511417469. <http://cre.sagepub.com/content/26/3/256>.

8. Care packages

8.1 Community care packages for older people

8.2 Social care support for older people, people with intellectual disabilities, people with mental health problems and people with physical disabilities

8.3 The cost of autism

8.4 Services for children in care

8.5 Services for children in need

8.6 Transition services for children with complex needs when transferring to adulthood

8.7 Common Assessment Framework

8.8 Young adults with acquired brain injury in the UK

8.9 Palliative care for children and young people

8.1 Community care packages for older people

8.1.1 Community care package for older people: very low cost

The care package described in this schema is an example of a case where the costs to the public purse for health and social care support were in the lowest decile in a 2005 home care sample of 365 cases.¹ In this sample, which had 35 per cent of 'intensive' cases with 10 or more home care hours per week compared with 26 per cent in England as a whole, 10 per cent of cases incurred gross public community care costs of less than £50 per week. Care package costs exclude the costs of hospital and any use of care homes for respite care. Social work/care management costs were included only where visits from a social worker during the previous three months were reported by the individual. GP visits data were not collected so estimates based on national data have been added. Costs for all professionals exclude qualifications.

Prior to services being allocated, the service user's needs were assessed and these costs are excluded from these care packages. Information on the Common Assessment Framework (CAF) used for children and families can be found in 8.7. All costs have been updated with the appropriate inflators.

Typical case Mrs A was an 83 year old widow who lived alone in sheltered accommodation but received help from two people, with most help coming from another family member.			
Functional ability Mrs A. had problems with three activities of daily living: using the stairs, getting around outside, and bathing. Her problems stemmed from a previous stroke.			
Services	Average weekly cost (2011/2012)	Level of service	Description
Social care Home care	£34	1 hour	Taken from PSS EX1 2010/11, ² the average cost for one hour of local authority home care costs £34 (See table 11.5 of this volume).
Meals on wheels	£46		Taken from PSS EX1 2010/11, ² the average cost per meal on wheels was £6.00 for the Local Authority and £4.00 for the independent sector.
Health care GP	£9.10	11.7 minutes	Surgery visits estimated at once every four weeks based on the General Practitioner Workload Survey, July 2007. ³
Accommodation	£162		Based on the weekly cost of extra care housing. See table 1.5.
Living expenses	£161.10		Taken from the Family Expenditure Survey (2011). ⁴ Based on one retired adult household, mainly dependent on state pensions.
Total weekly cost of health and social care package	£89 £412		Excludes accommodation and living expenses. All costs.

¹ Darton, R., Forder, J., Bebbington, A., Netten, A., Towers, A-M. & Williams, J. (2006) *Analysis to support the development of the Relative Needs Formula for Older People*, PSSRU Discussion Paper 2265/3, Personal Social Services Research Unit, University of Kent, Canterbury.

² The Information Centre (2012) *PSS EX1 2010/11*, The Information Centre, Leeds.

³ The Information Centre (2007) *2006/07 UK General Practice Workload Survey, Primary Care Statistics*, The Information Centre, Leeds.

⁴ Office for National Statistics (2011) *Family Spending 2011 edition*, Office for National Statistics, London, available at <http://www.ons.gov.uk/ons/rel/family-spending/family-spending/family-spending-2011-edition/index.html>.

8.1.2 Community care package for older people: low cost

The care package described in this schema is an example of a case where the costs to the public purse for health and social care support were in the bottom quartile in a 2005 home care sample of 365 cases.¹ In this sample, which had 35 per cent of 'intensive' cases with 10 or more home care hours per week compared with 26 per cent in England as a whole, 25 per cent of cases incurred gross public community care costs of less than £95 per week. Care package costs exclude the costs of hospital and any use of care homes for respite care. Social work/care management costs were included only where visits from a social worker during the previous three months were reported by the individual. GP visits data were not collected so estimates based on national data have been added. Costs for all professionals exclude qualifications.

Prior to services being allocated, the service user's needs were assessed and these costs are excluded from these care packages. Information on the Common Assessment Framework (CAF) used for children and families can be found in 8.7. All costs have been updated using the appropriate inflators.

Typical case Mrs B was a 79 year old widow who lived alone but received help from two people, most help being provided by a family member.			
Functional ability Mrs B had problems with three activities of daily living: using the stairs, getting around outside and bathing. Her problems stemmed from arthritic conditions and cardiovascular disease.			
Services	Average weekly cost	Level of service	Description
Social care Home care	£136	4 hours per week	Based on 4 hours of local authority-organised home care (See table 11.5 of this volume).
Private home care	£45	3 hours per week	Based on 3 hours of independently provided home care (See table 11.5 of this volume).
Health care Community nurse	£4.20	20 minutes	Community nurse visits once a month (see table 10.1 of this volume).
GP	£23	23.4 minutes	Home visits estimated at once every four weeks based on the General Practitioner Workload Survey, July 2007. ²
Accommodation	£83		The national average weekly gross rent for a two bedroom house in the social housing sector. ³
Living expenses	£161.10		Taken from the Family Expenditure Survey (2011, table 3.9E). ⁴ Based on one retired person household, mainly dependent on state pensions.
Total weekly cost of health and social care package	£185 £452		Excludes accommodation and living expenses. All costs.

¹ Darton, R., Forder, J., Bebbington, A., Netten, A., Towers, A-M. & Williams, J. (2006) *Analysis to support the development of the Relative Needs Formula for Older People*, PSSRU Discussion Paper 2265/3, Personal Social Services Research Unit, University of Kent, Canterbury.

² The Information Centre (2007) *2006/07 UK General Practice Workload Survey, Primary Care Statistics*, The Information Centre, Leeds.

³ Dataspring (2011) *Review of Residential Rent and Service Charge*, The Cambridge Centre for Housing and Planning Research, University of Cambridge.

⁴ Office for National Statistics (2011) *Family Spending 2011 edition*, Office for National Statistics, London, available at <http://www.ons.gov.uk/ons/rel/family-spending/family-spending/family-spending-2011-edition/index.html>.

8.1.3 Community care package for older people: median cost

The care package described in this schema illustrates the median public sector costs per week for health and social care support in a 2005 home care sample of 365 cases.¹ In this sample there were 35 per cent of 'intensive' cases with 10 or more home care hours per week compared with 26 per cent in England as a whole. Care package costs exclude the costs of hospital and any use of care homes for respite care. Social work/care management costs were included only where visits from a social worker during the previous three months were reported by the individual. GP visits data were not collected so estimates based on national data have been added. Costs for all professionals exclude qualifications.

Prior to services being allocated, the service user's needs were assessed and these costs are excluded from these care packages. Information on the Common Assessment Framework (CAF) used for children and families can be found in 8.7. All costs have been updated using the appropriate inflators.

Typical case Mrs D was an 80 year old widow living with two other relatives.			
Functional ability Mrs D had problems with four activities of daily living: using the stairs, getting around outside, dressing and bathing.			
Services	Average weekly cost	Level of service	Description
Social care Home care	£340	10 hours per week	Based on the cost of local authority-organised home care (See table 11.5 of this volume).
Health care GP	£9.10	11.7 minutes	Surgery visits estimated at once every four weeks based on the General Practitioner Workload Survey, July 2007. ²
Accommodation	£171		Privately rented shared three-bedroom house/bungalow. Based on the average (private) rental income in England in September 2012 and adjusted to take account of shared situation. ³
Living expenses	£161.10		Living expenses taken from the Family Expenditure Survey (2011, table 3.9E). ⁴ Based on one-person retired household mainly dependent on state pensions.
Total weekly cost of health and social care package	£349 £681		Excludes accommodation and living expenses. All costs.

¹ Darton, R., Forder, J., Bebbington, A., Netten, A., Towers, A-M. & Williams, J. (2006) Analysis to support the development of the Relative Needs Formula for Older People, PSSRU Discussion Paper 2265/3, Personal Social Services Research Unit, University of Kent, Canterbury.

² The Information Centre (2007) 2006/07 UK General Practice Workload Survey, Primary Care Statistics, The Information Centre, Leeds.

³ Rentright, Average price for England, www.rentright.co.uk/00_00_00_3_00_rrpi.aspx

⁴ Office for National Statistics (2011) Family Spending, 2011, Office for National Statistics, London, available at <http://www.ons.gov.uk/ons/rel/family-spending/family-spending/family-spending-2011-edition/index.html>.

8.1.4 Community care package for older people: high cost

The care package described in this schema is an example of where the costs to the public purse for health and social care support were in the top quartile in a 2005 home care sample of 365 cases.¹ In this sample, which had 35 per cent of 'intensive' cases with 10 or more home care hours per week compared with 26 per cent in England as a whole, 25 per cent of cases incurred gross public community care costs of over £283 per week. Care package costs exclude the costs of hospital and any use of care homes for respite care. Social work/care management costs were included only where visits from a social worker during the previous three months were reported by the individual. GP visits data were not collected so estimates based on national data have been added. Costs for all professionals exclude qualifications.

Prior to services being allocated, the service user's needs were assessed and these costs are excluded from these care packages. Information on the Common Assessment Framework (CAF) used for children and families can be found in 8.7. All costs have been uprated using the appropriate inflators.

Typical case Mr D was a 79 year old widower who owned his own home and lived with two other friends. One of these friends provided him with help.			
Functional ability Mr D had problems with seven activities of daily living: using the stairs, getting around outside and inside the house, using the toilet, transferring between chair and bed, dressing and bathing. His problems stemmed from arthritic conditions and a previous stroke.			
Services	Average weekly cost	Level of service	Description
Social care			
Home care	£340		10 hours per week. Based on local authority-organised home care (See schema 11.5 of this volume).
Day care	£41		Attended a day centre about once a week. (See schema 1.4 of this volume).
Private home care	£356		Based on PSS EX1 2010/11 uprated using the PSS Pay & Prices Inflater. Cost of 24 hours of independently provided home care (See schema 11.5 of this volume).
Health care			
Community nurse	£17	20 mins	Once a week visit from a community nurse (see schema 10.1 of this volume).
OT	£59		Two visits were made by the OT (see schema 9.2 of this volume).
GP	£9.10	11.7 mins	Visits (surgery) estimated at once every four weeks based on the General Practitioner Workload Survey, July 2007. ²
Accommodation	£52		Based on the annuitised value of a detached house and shared between three people. Taken from the Halifax Price Index, 2nd quarter 2012 and uprated using the BCIS/ABI House Building Price Index.
Living expenses	£214.20		Living expenses taken from the Family Expenditure Survey (2011, table 3.5). ³ Based on one man and one woman retired household, mainly dependent on state pensions.
Total weekly cost of health and social care package	£822 £1,088		Excludes accommodation and living expenses and privately purchased home care. All costs

¹ Darton, R., Forder, J., Bebbington, A., Netten, A., Towers, A-M. & Williams, J. (2006) *Analysis to support the development of the Relative Needs Formula for Older People*, PSSRU Discussion Paper 2265/3, Personal Social Services Research Unit, University of Kent, Canterbury.

² The Information Centre (2007) *2006/07 UK General Practice Workload Survey, Primary Care Statistics*, The Information Centre, Leeds.

³ Office for National Statistics (2011) *Family Spending 2011 edition*, Office for National Statistics, London, available at <http://www.ons.gov.uk/ons/rel/family-spending/family-spending/family-spending-2011-edition/index.html>.

8.1.5 Community care package for older people: very high cost

The care package costs described in this schema are an example of a case where the costs to the public purse for health and social care support were in the top decile in a 2005 home care sample of 365 cases.¹ In this sample, which had 35 per cent of 'intensive' cases with 10 or more home care hours per week compared with 26 per cent in England as a whole, 10 per cent of cases incurred gross public community care costs of over £390 per week. Package costs exclude the costs of hospital and any use of care homes for respite care. Social work/care management costs were included only where visits from a social worker during the previous three months were reported by the individual. GP visits data were not collected so estimates based on national data have been added. Costs for all professionals exclude qualifications.

Prior to services being allocated, the service user's needs were assessed and these costs are excluded from these care packages. Information on the Common Assessment Framework (CAF) used for children and families can be found in 8.7. All costs have been uprated using the appropriate inflators.

Typical case Mrs E was an 82 year old woman who was married and lived with her husband and another relative in her own home. Her husband provided most support.			
Functional ability Mrs E suffered from dementia and needed help with nine activities of daily living: stairs, getting around outside and inside the house, using the toilet, transferring between chair and bed, dressing, bathing, washing and feeding.			
Services	Average weekly costs	Level of service	Description
Social services Home care	£1,020		30 hours per week of local authority-organised home care (See schema 11.5 of this volume).
Health care Community nurse	£17	20 mins	Once a week visit from a community nurse (see schema 10.1 of this volume).
GP	£9.10	11.7mins	Visits (surgery) estimated at once every four weeks based on the General Practitioner Workload Survey, July 2007. ²
Accommodation	£96		Based on the annuitised value of a terraced house and shared between three people. Taken from the Halifax Price Index, 2nd quarter 2012 and uprated using the BCIS/ABI Housebuilding Price Index.
Living expenses	£214.20		Living expenses taken from the Family Expenditure Survey (2011, table 3.5). ³ Based on one-man retired household, not mainly dependent on state pension.
Total weekly cost of health and social care package	£1,046 £1,356		Excludes accommodation and living expenses. All costs.

¹ Darton, R., Forder, J., Bebbington, A., Netten, A., Towers, A-M. & Williams, J. (2006) *Analysis to support the development of the Relative Needs Formula for Older People*, PSSRU Discussion Paper 2265/3, Personal Social Services Research Unit, University of Kent, Canterbury.

² The Information Centre (2007) *2006/07 UK General Practice Workload Survey, Primary Care Statistics*, The Information Centre, Leeds.

³ Office for National Statistics (2011) *Family Spending 2011 edition*, Office for National Statistics, London, available at <http://www.ons.gov.uk/ons/rel/family-spending/family-spending/family-spending-2011-edition/index.html>.

8.2 Social care support for older people, people with intellectual disabilities, people with mental health problems and people with physical disabilities

The care packages described in the following schema (8.2.1-8.2.4) are drawn from the National Evaluation of the Individual Budgets Pilot Projects (IBSEN).¹ This study collected information on the social care service use of 1001 people representing four client groups: older people, people with intellectual disabilities, people with mental health problems and people with physical disabilities. For the study, the service users' needs were categorised as critical, substantial or moderate and information was collected on a pre-specified set of services; the type of accommodation in which they usually lived, the number of hours of home care and day care received each week and the social security benefits they received. The services were costed using information contained in this volume where possible (see details below) otherwise they have been taken from the Personal Social Services Expenditure return (PSS EX1) (2010/2011)² and uprated using the PSS pay and prices inflator. As the study database did not specify whether the services had been provided by the local authority or private organisations, we have used the weighted average price.

Home care: The cost per hour for a home care worker is £23 (face-to-face) (see table 11.5). As the PSS EX1 return does not distinguish between client groups for home care, the cost of home care for adults and older people has been used for all client groups. This cost is likely to be an under estimate for certain client groups.

Day care: For day care, assumptions have to be made about the number of times service users attend per week as the PSS EX1 expenditure return provides the average weekly cost for day care. It has therefore been assumed that older people, people with mental health problems and people with physical disabilities attend on average three days per week, and that people with intellectual disabilities attend five days per week. Based on these assumptions, the average cost per client session for older people and people with mental health problems (local authority and independent provision) is £30.² For people with intellectual disabilities the cost is £64 per session² and for people with physical disabilities, the cost of a day care session is £70.²

Benefit receipt: All benefit receipt was costed using information taken from the Department for Work and Pensions (DWP)³ and summed to provide a total for each service user. Benefits included long term incapacity benefit (£94.25 per week), severe disability benefit (£58.20 per week), disability (mobility) benefit (£54.05 per week), disability care allowance (£51.85 per week), attendance allowance, (lower/higher rate, £51.85/£77.45 per week), carer's allowance (£58.45 per week) and housing benefit (£71 per week).

Accommodation: Information was available on whether the service user lived in a registered care home, sheltered accommodation, supported living, flats, private accommodation or rented accommodation, whether the service user lived alone or in shared accommodation and how many bedrooms were in the accommodation. The data do not state whether the service user lived in accommodation provided by the local authority or private organisations. We have taken the lower cost assumption that the accommodation was provided by a private sector organisation. For each client group, the appropriate cost was taken from this volume or other national sources such as Rentright (<http://www.rent-right.co.uk/>), a website which provides the average rental costs for England for each month, or the Halifax Price Index which provides average prices for privately owned accommodation in England. Sometimes judgements were made about the type of accommodation according to the level of need of the service user. For example, for people with physical disabilities, where a care home was specified, it was assumed that this was a high dependency care home (see table 5.1). Similarly, when a 'flat' was specified and the level of need was 'critical' or 'substantial', the cost of special needs flats were applied (see table 5.3). When the accommodation type was 'supported living', when the level of need was 'critical', it was assumed that this also was a care home, otherwise the cost of 'extra care housing' was used. Costs for residential care and supported living for all client groups were taken from the relevant sections of this volume.

¹ Glendinning, C., Challis, D., Fernandez, J., Jacobs, S., Jones, K., Knapp, M., Manthorpe, J., Moran, N., Netten, A., Stevens, M. and Wilberforce, M. (2008) Evaluation of the Individual Budgets Pilot Programme: Final Report, Social Policy Research Unit, University of York, York.

² The Information Centre (2012) *PSS EX1 2010/11*, The Information Centre, Leeds.

³ Department for Work and Pensions (2012) *Social Security Benefit Uprating*, <http://www.dwp.gov.uk/docs/benefitrates2012.pdf>

8.2.1 Social care support for older people

Two hundred and eighty one people in the IBSEN study were over 65 (28% of the whole sample), with 39 having critical needs, 171 having substantial needs and 71 moderate needs. The average total cost for the whole sample was £273 per week with 10 per cent incurring costs of less than £117 and 10 per cent more than £523.			
Service/need group	Average weekly costs 2011/2012	Number of users	Description
Home care			
Critical	£285	18 users	Forty-two per cent of the sample of older people reported the use of home care. The average weekly cost for critical users was £285 compared to £151 for those with moderate needs. The average weekly cost for all 118 service users was £169 (9 hours per week).
Substantial	£148	74 users	
Moderate	£151	26 users	
Total average	£169	118 users	
Day care			
Critical:	£103	4 users	Twelve per cent of the older participants reported the use of day care. The average weekly cost for all 35 users was £68 per week.
Substantial	£66	24 users	
Moderate	£53	7 users	
Total average	£68	35 users	
Benefits			
Critical	£123	15 users	Thirty-seven per cent reported receiving benefits. In total, the cost of benefits received by critical service users was £123 compared to £95 for moderate service users. The total average weekly cost for all 105 users was £93.
Substantial	£85	66 users	
Moderate	£95	24 users	
Total average	£93	105 users	
Accommodation			
Critical	£169	39 users	The cost of accommodation for those with moderate needs was 6 per higher than those with critical needs. The average weekly cost for accommodation was £158.
Substantial	£139	171 users	
Moderate	£179	71 users	
Total average	£158	281 users	
Total Costs			
Critical	£363	39 users	The average weekly cost for all service users was £273. Support costs for critical service users were 32 per cent higher than costs for moderate service users.
Substantial	£251	171 users	
Moderate	£276	71 users	
Total average	£273	281 users	

8.2.2 Social care support for people with intellectual disabilities

Two hundred and sixty people in the IBSEN study had intellectual disabilities (26% of the whole sample), with 76 having critical needs, 159 substantial needs and 25 moderate needs. The average cost for this sample was £313 per week with 10 per cent incurring costs of less than £190 and 10 per cent more than £1,305.			
Service/need group	Average weekly costs 2011/2012	Number of users	Description
Home care Critical Substantial Moderate Total average	£378 £371 £263 £371	28 users 47 users 2 users 77 users	Forty-six per cent of the sample of people with intellectual disabilities reported the use of home care. Of those, the average weekly cost for critical users was £378 compared to £263 for those with moderate needs. The average weekly cost for all 77 service users was £371.
Day care Critical Substantial Moderate Total average	£324 £48 £34 £54	18 users 51 users 3 user 72 users	Twenty-eight per cent of the whole sample of people with intellectual disabilities reported the use of day care. The average weekly cost was £54 across the 72 users.
Benefits Critical Substantial Moderate Total average	£140 £138 £146 £139	68 users 119 users 12 users 199 users	Seventy-seven per cent reported receiving benefits. In total, the value of benefits received by critical service users was £140 compared to £146 for moderate service users. The total average weekly cost for all 199 users was £139.
Accommodation Critical Substantial: Moderate Total average	£188 £162 £67 £161	76 users 159 users 25 users 260 users	The cost of accommodation for those with critical needs was £188 compared to the cost of those with moderate needs of £67. The average weekly cost for the whole sample of people with intellectual disabilities was £161.
Total Costs Critical Substantial Moderate Total average	£387 £301 £165 £313	76 users 159 users 25 users 260 users	The average weekly cost for all service users was £313. Support costs for critical users were 135 per cent higher than costs for moderate service users.

8.2.3 Social care support for people with mental health problems

One hundred and forty three people in the IBSEN study had mental health problems (14% of the whole sample), with 22 having critical needs, 96 having substantial needs and 25 moderate needs. The average cost for these 143 people was £446 per week with 10 per cent incurring costs of less than £194 and 10 per cent incurring costs of more than £503 per week.

Service/need group	Average weekly costs 2011/2012	Number of users	Description
Home care			
Critical	£99	4 users	Seven per cent of people with mental health problems were receiving home care. The average weekly cost for critical users was £99 compared to £75 for moderate users. The average weekly cost for all 10 service users was £169.
Substantial	£243	5 users	
Moderate	£75	1 user	
Total average	£169	10 users	
Day care			
Critical	£65	5 users	Fourteen per cent of people with mental health problems were receiving day care. The average weekly cost was £67 across all users of day care.
Substantial	£68	13 users	
Moderate	£62	2 users	
Total average	£67	20 users	
Benefits			
Critical	£144	17 users	Seventy-seven per cent service users were receiving benefits. In total, the value of benefits received by critical service users was £144 compared to £111 for moderate service users. The total average weekly cost for all 110 users was £145.
Substantial	£156	73 users	
Moderate	£111	20 users	
Total average	£145	110 users	
Accommodation			
Critical	£195	22 users	The cost of accommodation for those with critical needs was £195 compared to the cost of those with moderate needs of £167. The average weekly cost across all users was £196.
Substantial	£207	96 users	
Moderate	£167	25 users	
Total average	£196	143 users	
Total Costs			
Critical	£320	22 users	The average weekly cost for all service users was £446. Critical service users had costs of £320 compared to moderate service users whose weekly costs were £261.
Substantial	£523	96 users	
Moderate	£261	25 users	
Total average	£446	143 users	

8.2.4 Social care support for people with physical disabilities

Three hundred and seventeen people in the IBSEN study had physical disabilities (32% of the whole sample), with 52 having critical needs, 245 having substantial needs and 20 moderate needs. The average cost for this group was £670 per week, with 10 per cent of service users incurring costs of less than £281 and 10 per cent more than £1,143.			
Service/need group	Average weekly costs 2011/2012	Number of users	Description
Home care Critical Substantial Moderate Total average	£364 £269 £120 £277	31 users 136 users 9 user 176 users	Fifty-six per cent of the total sample of people with physical disabilities received home care. The average weekly cost for users with critical needs was £364 compared to £120 for those with moderate needs. The average weekly cost for all users of home care (176 people) was £277.
Day care Critical Substantial Moderate Total average	£151 £159 £235 £161	8 users 27 users 2 users 37 users	Twelve per cent of the people with physical disabilities were receiving day care. The value of day care received by moderate users was 56 per cent higher than critical users. The average weekly cost was £161 for all 37 users of day care.
Benefits Critical Substantial Moderate Total average	£129 £175 £165 £175	72 users 230 users 17 users 297 users	Ninety-four per cent of service users were receiving benefits. In total, the cost of benefits received by critical service users was £129 per week compared to £165 for moderate service users. The total average weekly cost for all 297 service users was £175.
Accommodation Critical Substantial Moderate Total average	£746 £235 £235 £319	52 users 245 users 20 users 317 users	The average weekly cost of accommodation for those with critical needs was £746 compared to £234 for those with moderate needs. The average weekly cost was £319.
Total Costs Critical Substantial Moderate Total average	£1,194 £571 £458 £670	52 users 245 users 20 users 317 users	The average weekly care package cost for all service users was £670 per week. Critical service users had costs of £1,194 compared to moderate service users whose weekly costs were £458.

8.3 The cost of autism

There is growing evidence on the economic burden of autism spectrum disorders (ASD). Autism has life-time consequences with a range of impacts on the health, economic well-being, social integration and quality of life of individuals with the disorder, their families and potentially the rest of society. Many of those impacts can be expressed as economic costs.

Interventions and services currently used to treat or support children and adults with ASD include services provided by medical practitioners, nurses, dieticians, psychologists, speech and language therapists, teachers and various providers of complementary and alternative medicine, such as music therapy, aromatherapy, homeopathic remedies, naturopathic remedies, manipulative body therapies and spiritual healing. These treatments, services and supports all impose costs either to the state or to a voluntary sector organisation or to the families of people with ASD who have to pay for them from their own pockets.

Here we present cost information taken from two research studies, the first of which focuses on pre-school children and provides the service and wider societal costs in the UK (Barrett et al, 2010).¹ It looked at the services received by 152 pre-school children with autism, reported family out-of-pocket expenses and productivity losses, and explored the relationship between family characteristics and costs.

Service use data were collected using a modified version of the Child and Adolescent Service Use Schedule (CA-SUS) to collect data on the use of specialist accommodation such as foster and respite care, education or day care facilities attended, all medication prescribed for the individual child, all hospital contacts, and all community health, education and social care services, including non-statutory provision. School based services were not recorded separately to avoid double-counting the costs of those services included in the overall cost of the education facility and because parents may not always be aware of their use. In addition, parents were asked to report details of time off work due to their child's illness, and expenditure on any specialist equipment or other extraordinary costs, such as home adaptations, conference or training attendance and overseas travel that were a direct result of their child's autism. Information from this study is found in 8.3.1.

The second study provides the annual costs for children and adults with low-functioning and high-functioning ASD (i.e. with and without an intellectual disability). The research carried out by Knapp et al (2007, 2009)^{2,3} estimated the full costs of autism spectrum disorders (ASDs) in the United Kingdom drawing on previous research, national surveys, expert advice and supplemented with using data on 146 children and 91 adults. In the sample of children with autism, ages ranged from 3 to 17, with a mean of 10.28 years (standard deviation 3.17) and a median age of 10. The purpose of the study was to examine the service, family and other economic consequences of autism in the UK for children and adults with ASD. See Tables 8.3.2 to 8.3.4 for costs from this study.

¹ Barrett, B., Byford, S., Sharac, J., Hudry, K., Leadbitter, K., Temple, K., Aldred, C., Slonims, V., Green, J. & the PACT group (2012) *Service and Wider Societal Costs of Very Young Children with Autism*, the *Journal of Autism and Developmental Disorders*, 42,5,797-804.

² Knapp, M., Romeo, R. & Beecham, J. (2007) *The Economic Consequences of Autism in the UK*, Report to the Foundation for People with Learning Disabilities, London.

³ Knapp, M., Romeo, R. & Beecham, J. (2009) Economic cost of autism in the UK, *Autism*, 13, 3, May, 317-336.

8.3.1 Children with autism (pre-school)

Information for this schema has been taken from Barrett et al (2012).¹ All costs presented were for 2006/2007 and have therefore been updated to 2011/2012 using the appropriate inflators.

This table reports the service and wider societal costs for the six months prior to interview for pre-school children with autism. The mean total service costs were £2,825, equivalent to £471 per month and over £5,650 per year. Almost half the costs (44 per cent) were for education and childcare, 41 per cent were for community health and social services, and 12 per cent for hospital services. Total costs varied substantially between the children in the study (range £345 to £7,289 over six months). Box 1 below presents case studies of low- and high-cost cases.

On average, families spent an additional £275 as a result of their child's illness over the six months prior to interview (range £0 to £4,059). Fifty-one per cent of families reported taking some time off work due to their child's illness over the six months, associated with productivity losses of £299 per family. Total costs including all services, family costs and productivity losses were estimated over £3,399 over six months, equivalent to over £567 per month.

Total costs per child for the six months prior to interview (£, n=152)

	Mean	SD	Total service cost %	Total cost %
Accommodation	£16	£206	0.58	0.49
Hospital-based health services	£344	£504	12.19	10.13
Community health and social services	£1,160	£972	41.06	34.12
Medication	£18	£90	0.64	0.53
Voluntary sector services	£33	£89	1.16	0.96
Education and child care	£1,254	£897	44.37	36.88
Total service costs	£2,825	£1,357	100.00	83.11
Out-of-pocket expenses	£275	£583		8.09
Productivity losses	£299	£654		8.80
Total costs	£3,399	£1,817		100.00

Box 1 Case studies of low and high cost cases

High cost — £7,289 over six months

Child H attends a mainstream nursery part-time and a specialist playgroup one day a week. He spent three nights in hospital following a grommet operation, and had two outpatient appointments with the ear, nose and throat specialist before and after the operation. Child H had monthly visits to his GP, regular contact with the practice nurse and his health visitor, and weekly contacts with a speech and language therapist at the local health centre. In addition, he had contact with a community paediatrician and a portage worker.

Low cost — £345 over six months

Child I does not attend any formal education or childcare, spending all his time at home with his mother. He had one visit to a paediatrician at the local hospital, but did not have any other hospital contacts or use any services in the community.

¹ Barrett, B., Byford, S., Sharac, J., Hudry, K., Leadbitter, K., Temple, K., Aldred, C., Slonims, V., Green, J. & the PACT consortium (2012) Service and wider societal costs of very young children with autism, *Journal of Autism and Developmental Disorders*, 42,5,797-804.

8.3.2 Children with low-functioning autism (ages 0 –17)

The research carried out by Knapp et al (2007, 2009)^{1,2} estimated the full costs of autism spectrum disorders (ASDs) in the United Kingdom using data on 146 children.

The table below summarises the average cost per child with low-functioning ASD, whether living with their families or living in a residential or foster care placement. Costs are organised under a number of different service and support headings. Family expenses were also included and, where appropriate, costs were imputed for the lost employment of parents. The table distinguishes children in three different age groups. The annual costs for children with low-functioning ASD who live in residential or foster placements are estimated to be £18,039 (if aged 0-3), £45,226 (aged 4-11) and £69,699 (aged 12-17). For the two older age groups, the largest contributors to these totals are the care placements themselves, and special education. The authors noted that, given the availability of data, residential special school costs may have been underestimated.

Costs for children with low-functioning ASD who live with families are much lower: £4,839 (if aged 0-3), £31,061 (aged 4-11) and £45,110 (aged 12-17). For the two older age groups the largest contributors to these totals are special education, and health and social care services (including hospital and respite care).

Average annual cost per child with low-functioning ASD

	Living in residential or foster care placement			Living in private households with family		
	Ages 0-3	Ages 4-11	Ages 12-17	Ages 0-3	Ages 4-11	Ages 12-17
Residential/foster care placement	£17,387	£25,037	£35,585	-	-	-
Hospital services	-	961	£1,769	-	£961	£1,769
Other health and social services	£652	£7,699	£446	£652	£7,699	£446
Respite care	-	-	-	-	£3,150	£4,106
Special education	-	£10,189	£30,772	-	£10,189	£30,772
Education support	-	£1,320	£1,111	-	£1,320	£1,111
Treatments	-	£20	£17	-	£20	£17
Help from voluntary organisations	-	-	-	-	£940	£107
Benefits	-	-	-	£4,187	£4,458	£4,458
Lost employment (parents)	-	-	-	-	£2,325	£2,325
Total annual cost (excluding benefits)	£18,039	£45,226	£69,699	£652	£26,603	£40,652
Total annual cost (including benefits)	£18,039	£45,226	£69,699	£4,839	£31,061	£45,110

Note: Expenditure on social security/welfare benefits could partly double-count the costs of lost employment for parents, which is why two totals are provided above.

¹ Knapp, M., Romeo, R. & Beecham, J. (2007) *The Economic Consequences of Autism in the UK*, Report to the Foundation for People with Learning Disabilities, London.

² Knapp, M., Romeo, R. & Beecham, J. (2009) Economic cost of autism in the UK, *Autism*, 13, 3, May, 317-336.

8.3.3 Children with high-functioning autism (ages 0–17)

The research carried out by Knapp et al (2007, 2009)^{1,2} estimated the full costs of autism spectrum disorders (ASDs) in the United Kingdom.

As in schema 8.3.2, the table below distinguishes costs under a number of different service and support headings. The study assumed that all children with high-functioning ASD live with their parents. Average costs range from £1,876 to £24,029 per annum.

Average annual cost per child with high functioning ASD

	Living in private household with family		
	Ages 0-3	Ages 4-11	Ages 12-17
Hospital services	-	£866	£866
Other health and social services	£1,353	£1,353	£1,353
Respite care	-	£7,256	£7,256
Special education	-	£13,018	£13,018
Education support	-	£607	£607
Treatments	-	£165	£165
Help from voluntary organisations	-	-	-
Benefits	£523	£523	£523
Lost employment (parents)	-	£241	£241
Total annual cost (excluding benefits)	£1,353	£23,506	£23,506
Total annual cost (including benefits)	£1,876	£24,029	£24,029

Note 1. Note that the costs for children aged 4-11 and aged 12-17 are the same.

Note 2. Expenditure on social security/welfare benefits could partly double-count the costs of lost employment for parents, which is why two totals are provided above.

¹ Knapp, M., Romeo, R. & Beecham, J. (2007) *The Economic Consequences of Autism in the UK*, Report to the Foundation for People with Learning Disabilities, London.

² Knapp, M., Romeo, R. & Beecham, J. (2009) Economic cost of autism in the UK, *Autism*, 13, 3, May, 317-336.

8.3.4 Adults with autism

The research carried out by Knapp et al (2007, 2009)^{1,2} estimated the full costs of autism spectrum disorders (ASDs) in the United Kingdom. The estimated annual costs for adults with high-and low-functioning ASD are presented below. Imputed costs for lost employment are included for both the individuals with ASD and for parents, where these are appropriate. Costs are arranged by place of residence.

For an adult with high-functioning ASD, it is estimated that the annual cost of living in a private household (with or without family) is £37,194. A sizeable part of this (£22,051) is the imputed cost of lost employment for the individual with ASD (and hence also lost productivity to the economy). Part of that (not separately identified here) would be lost tax revenue to the Exchequer.

Costs for high-functioning adults in supported living settings or care homes are much higher (£95,105 and £98,127 per annum respectively) and the proportion attributable to lost employment is lower. The largest cost element in each case is for accommodation, and includes the costs of staff employed in those settings or supporting the residents.

For low-functioning adults, the mean annual costs (excluding benefits but including lost employment) rise with increased support in the accommodation for those living in private households from £47,959 to £110,104 for those in hospital care.

Average annual cost per adult with ASD

	Adults with high-functioning ASD			Adults with low-functioning ASD			
	Private household	Supporting People	Residential care	Private household	Supporting People	Residential care	Hospital
Accommodation	£1,658	£65,783	£68,806	-	£65,783	£68,806	-
Hospital services	£866	£866	£866	£97	£167	£38	£84,126
Other health and social services	£542	£542	£542	£788	£522	£645	-
Respite care	-	-	-	£1,712	-	-	-
Day services	£2,481	£2,481	£2,481	£4,182	£4,038	£924	-
Adult education	£3,217	£3,217	£3,217	£1,599	£948	£3,696	-
Employment support	-	-	-	£562	£1,218	-	-
Treatments	£165	£165	£165	£69	£69	£69	-
Family expenses	£2,108	-	-	£2,426	-	-	-
Lost employment (parents)	£4,106	-	-	£4,106	-	-	-
Subtotal	£15,142	£73,053	£76,076	£15,541	£72,746	£74,178	£84,126
Lost employment (person with ASD)	£22,051	£22,051	£22,051	£24,947	£24,947	£24,947	£24,947
Total (excluding benefits)	£37,194	£95,105	£98,127	£40,488	£97,693	£99,125	£109,073
Benefits	-	-	-	£7,471	£4,815	£4,815	£1,031
Total (including benefits)	£37,194	£95,105	£98,127	£47,959	£102,507	£103,940	£110,104

¹ Knapp, M., Romeo, R. & Beecham, J. (2007) *The Economic Consequences of Autism in the UK*, Report to the Foundation for People with Learning Disabilities, London.

² Knapp, M., Romeo, R. & Beecham, J. (2009) Economic cost of autism in the UK, *Autism*, 13, 3, May, 317-336.

8.4 Services for children in care

The following tables present illustrative costs of children in care reflecting a range of circumstances. Information from practitioners and managers, gathered in the course of developing unit costs for social work processes, indicated that some needs — or combinations of them — are likely to have an impact on the cost of placements: disabilities; emotional or behavioural difficulties; and offending behaviour.¹ Unaccompanied asylum-seeking children comprise a further group whose circumstances, rather than their attributes, engender a different pattern of costs. In any population of looked-after children, there will be some children who have none of these additional support needs. Authorities with a higher proportion of children without additional needs will incur lower average costs per looked-after child. However, in reality their overall expenditure on children's services may be greater, for such authorities may place a higher proportion of their whole population of children in need away from home than do those with better developed family support services.

The study by Ward and colleagues identified different combinations of additional support needs. There were five simple groups of children who display none or one of the attributes expected to affect costs, and six complex groups of children who display two or more additional support needs. In the sample of 478 children, 129 (27 per cent) showed no evidence of additional support needs, 215 (45 per cent) displayed one; 124 (26 per cent) children displayed combinations of two; and a very small group of children (2 per cent) displayed combinations of three or more.

The care package costs for children described in the tables (8.4.1 – 8.4.4) illustrate an example of the support received by a child in some of these groups, taken from the study sample. Costs relate to time periods stated in each table.

¹ Ward, H., Holmes, L. & Soper, J. (2008) *Costs and Consequences of Placing Children in Care*, Jessica Kingsley Publishers, London.

8.4.1 Children in care: low-cost — with no evidence of additional support needs

Child A is a boy aged fourteen with no evidence of additional support needs. The table shows the total cost incurred by social services and other agencies from February 2005 to October 2006, uprated using the PSS Pay & Prices inflator. Child A became looked after at the age of six, as the result of neglect. A care order was obtained in 2002. Since then he has been placed with the same local authority foster carers, a placement that had lasted eight years by the start of the study. In June 2006, his case was transferred to the leaving care team. Reviews were held at six-monthly intervals and his care plan was updated every six months. He attended six-monthly dental appointments and an annual looked-after child medical. During the time period shown above, this young person attended weekly, hour-long physiotherapy sessions as a result of a neck injury. He completed his statutory schooling in summer 2008 and obtained seven GCSEs. He then progressed to further education to start an A level course.

Child A had a relatively inexpensive placement with local authority foster carers. He incurred some educational costs, in that he attended school, and some health care costs, but there was no exceptional expenditure. Please note that these figures have been rounded. Where appropriate, the original information has been adjusted to take account of Agenda for Change salaries.

Process	Cost to LA	Total	Cost to others	Total
Care planning	£240 x 3	£720	£172 x 3	£517
Maintaining the placement	£795 x 87 weeks minus £9,695 ¹	£59,470	£55 x 3	£165
Review	£815 x 3 + £19 ²	£2,464		
Legal	£8 ³ x 87 weeks	£691	£12.30 ⁴ x 87 weeks	£1,075
Transition to leaving care	£1,845	£1,845		
Cost of services				
Mainstream schooling			£28 ⁵ per day	£7,843
FE college			£26 ⁴ per day	£817
Dentist			£8.90 ⁶ x 3	£27
Looked after child medical			£36 ⁷	£36
Physiotherapy (home visit)			£82 x 87 weeks ⁸	£7,096
Total cost over 9 months		£65,190		£17,574

¹ Cost includes payment made for the placement and all activity to support the placement. There is a reduction in cost as a result of reduced activity once the placement has lasted for more than one year.

² An additional cost is incurred for the first 16+ review.

³ The cost of obtaining a care order has been divided over the total number of weeks between admission and the child's eighteenth birthday.

⁴ Selwyn, J., Sturgess, W., Quinton, D. & Baxter, C. (2003) *Costs and Outcomes of Non-Infant Adoptions*, Report to the Department of Health, Hadley Centre for Adoption and Foster Care Studies, University of Bristol.

⁵ Based on the cost of a secondary school place. Calculated by dividing total secondary school expenditure by the total number of pupils on the roll, and by the total number of days of pupil contact (190). Department for Education (2011) Section 251 data archive: Outturn data-detailed level 2008-09 onwards, outturn summary 2010-11, Department for Education, London and table 1A 'All Schools: pupils with statements of special educational needs'.

⁶ Berridge, D., Beecham, J., Brodie, I., Cole, T., Daniels, H., Knapp, M. & MacNeill, V. (2002) *Costs and Consequences of Services for Troubled Adolescents: An Exploratory, Analytic Study*, University of Luton, Luton.

⁷ Based on the unit cost of a surgery consultation with a general practitioner (see Schema 10.8b).

⁸ Department of Health (2011) *NHS Reference Costs 2009-2010*.

http://www.dh.gov.uk/en/Publicationsandstatistics/Publications/PublicationsPolicyAndGuidance/DH_123459

8.4.2 Children in care: median cost — children with emotional or behavioural difficulties

Between February 2005 and April 2006, Child B was placed with local authority foster carers (within the area of the authority). She then changed to another placement with local authority foster carers within the area of the authority. A care order was obtained for this young person when she first became looked after. During the time frame three review meetings were held and her care plan was also updated on three occasions. Child B attended mainstream school and from December 2005 until June 2006 where she received support from a personal teaching assistant for four hours a week. This young person attended six monthly dental appointments and also her annual looked after child medical. Child B also received speech therapy until July 2006. Following a self-harm incident she was taken to the accident and emergency department and was referred to a clinical psychologist and began weekly sessions in September 2006.				
Costs to social services are relatively low, largely because she was placed with local authority foster carers within authority throughout the study period, and not considered difficult to place. There were relatively high costs to other agencies, designed to meet both her health and educational needs. Please note that these figures have been rounded. Where appropriate, the original information has been adjusted to take account of Agenda for Change salaries.				
Process	Cost to LA		Cost to others	
	Unit costs	Total	Unit costs	Total
Care planning	£240 x 3	£720	£172 x 3	£517
Maintaining the placement	£696 x 87 weeks minus £5,238	£55,314		
Finding subsequent placement	£310	£310		
Review	£815 x 3	£2,445	£55 x 3	£162
Legal	£10 ¹ x 87 weeks	£843	£12.30 ² x 87	£1,075
Cost of services				
Mainstream schooling			£28 ³ per day	£8,559
Dentist			£8.90 ⁴ x 3	£26
Looked after child medical			£36 ⁵	£36
Speech therapy			£86 x 60 weeks	£5,142
Clinical psychologist			£136 x 52 weeks	£7,068
Hospital accident and emergency visit (admitted)			£141 ⁶	£141
Personal teaching assistant			£45 ⁵ (4 hours per week for 25 weeks)	£4,484
Total cost over 14 months		£59,632		£27,210

¹ The cost of obtaining a care order has been divided over the total number of weeks between admission and the child's eighteenth birthday.

² Selwyn, J., Sturgess, W., Quinton, D. & Baxter, C. (2003) *Costs and Outcomes of Non-Infant Adoptions*, Report to the Department of Health, Hadley Centre for Adoption and Foster Care Studies, University of Bristol.

³ Based on the cost of a secondary school place. Calculated by dividing total secondary school expenditure by the total number of pupils on the roll, and by the total number of days of pupil contact (190). Department for Education (2011) *Section 251 data archive: Outturn data-detailed level 2008-09 onwards, outturn summary 2010-11*, Department for Education, London and table 1A 'All Schools: pupils with statements of special educational needs'.

⁴ Berridge, D., Beecham, J., Brodie, I., Cole, T., Daniels, H., Knapp, M. & MacNeill, V. (2002) *Costs and Consequences of Services for Troubled Adolescents: An Exploratory, Analytic Study*, University of Luton, Luton.

⁵ Based on the unit cost of a surgery consultation with a general practitioner (see Schema 10.8b)

⁶ Department of Health (2011) *NHS Reference Costs 2010-2011*,

http://www.dh.gov.uk/en/Publicationsandstatistics/Publications/PublicationsPolicyAndGuidance/DH_131140.

8.4.3 Children in care: high cost — children with emotional or behavioural difficulties and offending behaviour

Child C was aged fifteen at the start of the study. He first became looked after at the age of eleven, when his parents needed respite. Prior to the start of the study he was placed in secure accommodation on five separate occasions. He had also been placed in various residential homes, schools and foster placements, many of which had broken down. As a consequence, he had been classified as 'difficult to place'. During the study period (74 weeks), Child C experienced ten different placements. He also refused all statutory medical and dental appointments; furthermore, he refused any mental health support. Child C did not complete his statutory schooling, as a result of numerous exclusions and non-attendance. Prior to the start of the study he had a history of offending: this continued throughout the study, with him committing ten further offences. He ceased being looked after in summer 2007 when he refused to return to any placement provided by the local authority.

The costs to social services were relatively high, both because of a number of out-of-authority, residential placements provided by independent sector agencies and due to nine changes of placement. There were substantial costs to other agencies (Youth Offending Team and the Police) as a result of his offending behaviour. No additional health care costs were incurred for this young man because of his refusal to engage in the services offered to him. Please note that these figures have been rounded. Where appropriate, the original information has been adjusted to take account of Agenda for Change salaries.

Process	Cost to LA	Total	Cost to others	Total
Care planning	£240 x 2	£480	£172 x 2	£344
Maintaining the placement	£293,741 ¹	£293,741	£55 x 74 weeks ²	£4,075
Ceased being looked after	£415	£415		
Find subsequent placements	£10,139 ³	£10,139		
Review	£618.54 +£1,233	£1,851	£200 x 2	£401
Cost of services⁴				
YOT involvement/criminal costs			£1,110 ⁵ x 74 weeks	£82,140
Total cost over 18.5 months		£306,626		£86,960

¹ This cost includes the payment made for the placement and all activity to support the placements. There is an increase in cost in the first three months of a placement due to increased social worker activity.

² Child C ceased being looked after in July 2011, therefore the time period being costed is 74 weeks.

³ Child C experienced nine changes of placement during the timeframe of the study.

⁴ There are no additional education costs because these are included in the costs of the placements in process three.

⁵ Liddle, M. (1998) *Wasted Lives: Counting the Cost of Juvenile Offending*, National Association for the Care and Resettlement of Offenders (NACRO), London.

8.4.4 Children in care: very high cost — children with disabilities, emotional or behavioural difficulties plus offending behaviour

Child D experienced nine different placements from February 2006 to October 2007. Initially he was placed in an independent sector agency residential unit with education facilities. In March 2006, he was placed with independent sector foster carers, again out-of-area. He then experienced three further placements, all out of the independent sector area authority and all provided by independent sector organisations: another residential unit, then another foster placement, then a third residential placement. In September 2006 he was placed overnight in a secure unit within the authority. He then had three independent sector placements; foster carers, a residential unit, and a specialised one-bedded residential unit in December 2006. This placement was also out of the area of the authority. Review meetings were held six monthly and his care plan was also updated every six months. This young person attended the education provision in two different residential units up until summer 2006, when he was permanently excluded. He then started sessions with a home tutor in October 2006. During the given time period, he attended six-monthly dental appointments and his looked after child medical. He also attended weekly sessions with a clinical psychologist from October 2006 onwards. In September 2006, he was accused of a criminal offence; the police were involved, but he was not convicted.

These costs are markedly higher than for the majority of other children in the sample. Child D had become difficult to place; and increasing amounts of social work time had to be spent on finding the rare placements that were prepared to accept him. The costs of changing placements were calculated at over £1,000 per move. Please note that these figures have been rounded. Where appropriate, the original information has been adjusted to take account of Agenda for Change salaries.

Process	Cost to LA	Total	Cost to others	Total
Care planning	£240	£240	£172 x 3	£517
Maintaining the placement	£543,942 ¹	£543,942		
Finding subsequent placements	£10,820	£10,820	£94 x 8	£769
Review	£993 x 3	£2,978	£399 x 3	£1,197
Legal	£5.14 ² x 87 weeks	£447	£6 ³ x 87 weeks	£539
Transition to leaving care	£1,844	£1,844		
Cost of services				
Home tuition			£45 ⁴ per hour x 188	£8,439
Permanent exclusion			No current costs ⁵	
Dentist			9 ⁵ x 3	£27
Looked after child medical			£36 ⁶	£36
Clinical psychologist			£136 per hour for 52 weeks	£7,068
Police costs for criminal offence (police statement and interview)			£324 ⁷	£324
Total cost over 20 months		£560,271		£18,916

¹ The cost includes the payment made for the placements and all activity to support the placements. There is an increase in cost in the first three months of a placement due to increased social worker activity.

² The cost of obtaining a care order has been divided over the total number of weeks between admission and the child's eighteenth birthday.

³ Selwyn, J., Sturgess, W., Quinton, D. & Baxter, C. (2003) *Costs and Outcomes of Non-Infant Adoptions*, Report to the Department of Health, Hadley Centre for Adoption and Foster Care Studies, University of Bristol.

⁴ Berridge, D., Beecham, J., Brodie, I., Cole, T., Daniels, H., Knapp, M. & MacNeill, V. (2002) *Costs and Consequences of Services for Troubled Adolescents: An Exploratory, Analytic Study*, University of Luton, Luton.

⁵ See Prince's Trust (2007) *The Cost of Exclusion*, Prince's Trust, London. <http://www.princes-trust.org.uk/PDF/Princes%20Trust%20Research%20Cost%20of%20Exclusion%20apr07.pdf>

⁶ Based on the unit cost of a surgery consultation with a general practitioner (see Schema 10.8b).

⁷ Bedfordshire Police, (2012) 2012/13 Fees and charges Handbook. http://www.bedfordshire.police.uk/PDF/bedfordshire_fees_and_charges.pdf

8.5 Services for children in need

The care package costs for children described in the tables (8.5.1 – 8.5.4) illustrate examples of the support received by Children in Need reflecting a range of circumstances. These costs have been drawn from a study undertaken by the Centre for Child and Family Research (CCFR) at Loughborough University in which the costs of key social care processes carried out for children in need have been calculated in four local authorities, including initial and core assessments, Children in Need reviews, along with ongoing social care activity to support families.¹ The study used a bottom-up costing methodology,² which uses social care activity time data as the basis for building up unit costs. The unit costs per hour are based on average salaries for each staff type using national salary scales and applying oncosts and overheads as presented in the *Unit Costs of Health and Social Care 2011*.

The costs provided were for 2008/09 and have been updated using the appropriate inflators.

8.5.1 Child A - No additional needs

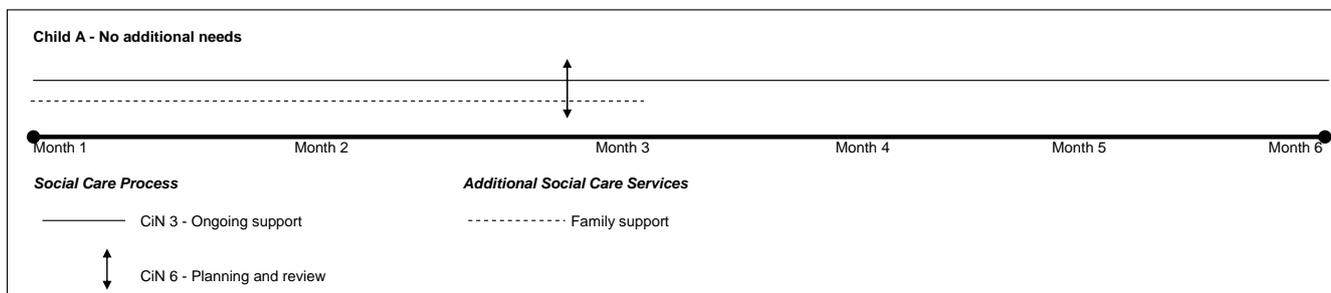
Child A – No additional needs: out of London costs

Child A, a boy aged 11 at the start of the study, was referred to social care in August 2007. Support was offered to his family, who had been assessed as being in need due to ‘family dysfunction’. Child A lived with his mother and had no siblings.

Concerns had been raised about the relationship between Child A and his mother, in particular the ability of Child A’s mother to deal with his tantrums and use appropriate levels of discipline.

In addition to the ongoing case management provided by the allocated social worker, a family support worker from the social care team had been allocated to the case to undertake some work around discipline and behaviour. A weekly visit was made by the family support worker. This work ceased in December 2008, three months into the data collection period. One Child in Need Review was carried out during the study time period.

Timeline for Child A



Total costs for Child A during the six month data collection period¹

Social care activity costs (out of London costs)			
Process	Frequency	Unit cost (£)	Sub-total (£)
CiN 3 – ongoing support	6 months	£110	£663
CiN 6 – planning and review		£230	£230
Cost of social care case management activity			£893
Additional services costs costs (out of London costs)			
Family support	Once a week for 10 weeks ^a	£35	£348
Cost of service provision			£348
Total cost incurred by children’s social care for Child A during the 6-month period			£1,240

¹ There was no evidence of additional support services being provided by other agencies during the study timeframe.

¹ Department for Children Schools and Families (2008) *Aiming high for disabled children: short breaks implementation guidance*, Department for Children, Schools and Families, London.

² Beecham, J.(2000) *Unit Costs – Not Exactly Child’s Play: A Guide to Estimating Unit Costs for Children’s Social Care*, University of Kent, Department of Health, Dartington Social Research Unit and the Personal Social Services Research Unit; Ward, H., Holmes, L. & Soper, J. (2008) *Costs and Consequences of Placing Children in Care*, Jessica Kingsley, London.

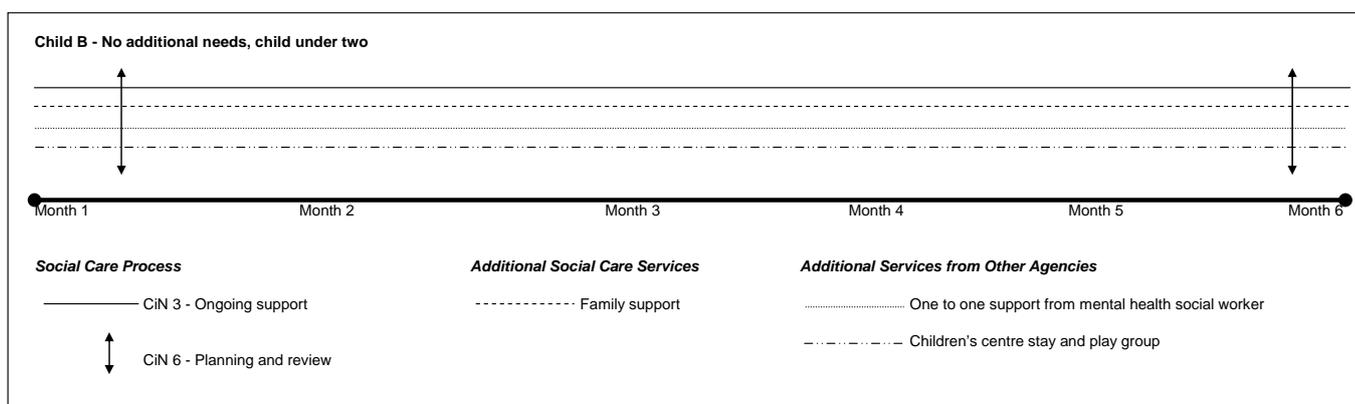
8.5.2 Child B – No additional needs, aged six and under

Child B – No additional needs, aged six and under: London costs

Child B was referred to social care in June 2008, aged 14 months, due to concerns about her mother's mental health. Although both parents lived at home, Child B's mother was struggling to fulfil her caring duties because of her anxiety and depression. These difficulties were also putting a strain on the parents' relationship. Consequently, Child B was assessed as being in need under Section 17 of the Children Act 1989. The primary need code was recorded as 'family in acute distress' and no additional needs were identified.

During the study time period, the family were in receipt of a number of additional support services. Weekly one-to-one home visits were provided by a mental health social worker from multi-agency early intervention service. A mental health support worker was funded by the Primary Care Trust to address and support Child B's mother. Additional one-to-one support was offered to Child B's mother for an hour each week by the local authority family support team. The family also attended weekly group sessions at the local children's centre. There were two Child in Need Reviews during the data collection period.

Timeline for Child B



Total costs for Child B during the six month data collection period¹

Social care activity costs (London costs)			
Process	Frequency	Unit cost (£)	Sub-total (£)
CiN 3 – ongoing support	6 months	£238	£1,431
CiN 6 – planning and review	2	£268	£556
Cost of social care case management activity			£1,987
Additional services costs (London costs)			
Social care services			
Family support	Once a week for 21 weeks ¹	£44	£922
Cost of service care provision			£922
Services from other agencies			
Children's centre stay and play group provided by Local authority, not social care	Once a week for 21 weeks ²	£15	£325
One-to-one support from mental health social worker provided by the PCT	Once a week for 21 weeks ³	£118	£2,476
Cost of service provision from other providers			£2,801
Total cost incurred by children's social care for Child B during the 6-month period			£2,909
Total cost incurred for Child B during the 6-month period			£5,710

¹ Unit cost based on a one hour visit and 40 minutes travel time.

² Tidmarsh, J. & Schneider, J. (2005) Typical costs of Sure Start Local Programmes in L. Curtis (ed.) *Unit Costs of Health and Social Care 2005*, Personal Social Services Research Unit, University of Kent, Canterbury.

³ Curtis, L. (2008) *Unit Costs of Health and Social Care 2008*, Personal Social Services Research Unit, University of Kent, Kent.

8.5.3 Child C – emotional or behavioural difficulties

Child C – Boy with emotional or behavioural difficulties: Out of London costs

Child C was age 14 at the time of the data collection and had been receiving support as a child in need since September 2008, as his family was 'in acute distress'.

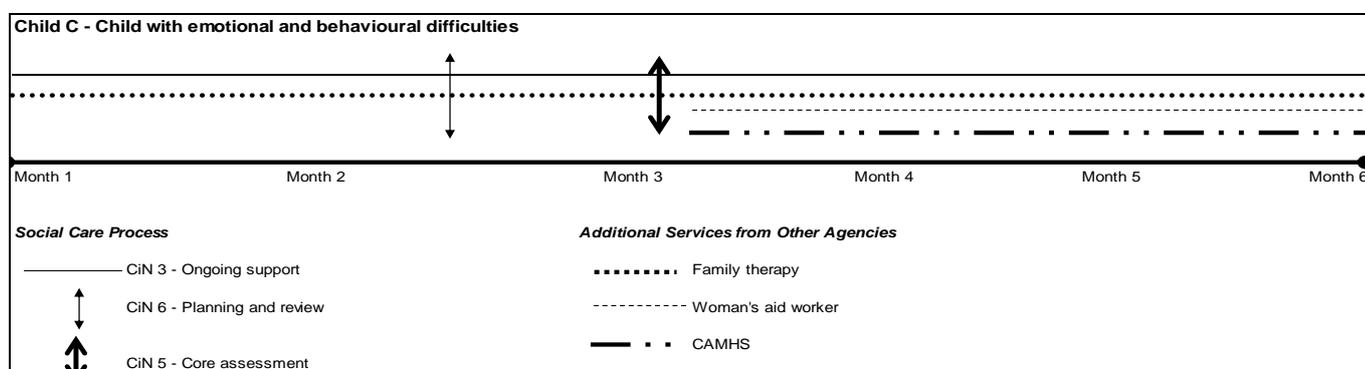
Child C's mother had been subject to domestic abuse by her partner and, although he no longer lived in the family home, their relationship had continued to be chaotic. The family had been receiving family therapy, provided by a voluntary agency, twice a month, to help another sibling with obsessive compulsive disorder.

The family's circumstances were reviewed at a Child in Need Review in November 2008. At this review meeting Child C's teacher noted that he had also exhibited symptoms of low self-esteem. His school attendance has been low and his teacher was concerned that this may be as a result of his anxieties around socialising with his peers.

The review meeting concluded that the family's situation had not improved and because of the additional concerns raised by the teacher and social worker, a Core Assessment was recommended. This was carried out in December 2008.

Subsequently, Child C was referred to CAMHS for weekly sessions and his mother was offered woman's aid support.

Timeline for Child C



Total costs for Child C during the six month data collection period¹

Social care activity costs (out of London costs)			
Process	Frequency	Unit cost (£)	Sub-total (£)
CiN 3 – ongoing support	6 months	£206	£1,237
CiN 6 – planning and review		£230	£230
CiN 5 – core assessment		£606	£606
Cost of social care case management activity			£2,072
Additional services from other agencies (out of London costs)			
Family therapy provided by voluntary agency	Twice a month for 6 months ²	£105	£1,106
Woman's aid provided by voluntary agency	Weekly for 3 months ³	£66	£693
CAMHS provided by Primary Care Trust	Weekly for 3 months ⁴	£66	£692
Cost of service provision from other providers			£2,491
Total cost incurred by children's social care for Child B during the 6-month period			£2,072
Total cost incurred for Child B during the 6-month period			£4,563

¹ There was no evidence of additional support services being provided by social care during the study timeframe.

² Barlow, J. Jarrett, P. Mockford, C. McIntosh, Davis, H. Stewart-Brown, S. (2006) *The role of home visiting in improving parenting and health in families at risk of abuse and neglect: Results of a multicentre randomised controlled trial and economic evaluation*, Arch Dis Child.

³ McIntosh, E. & Barlow, J. (2006). The costs of an intensive home visiting intervention for vulnerable families, in A. Netten & L. Curtis (eds) *Unit Costs of Health and Social Care 2006*, PSSRU, University of Kent, Canterbury.

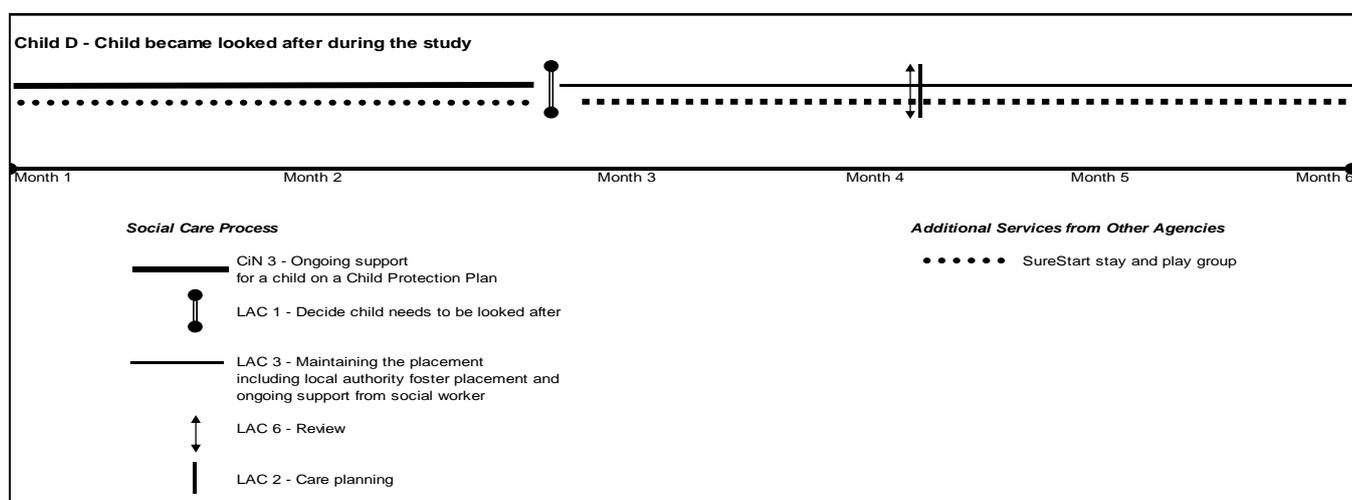
⁴ Curtis, L. (2008) *Unit Costs of Health and Social Care*, Personal Social Services Research Unit, University of Kent, Canterbury.

8.5.4 Child D became looked after during the data collection

Child D was first referred to social care in August 2007 and had been receiving support as part of a Child Protection Plan. Her parents were identified as regular drug users and this was felt to be impacting on their ability to care appropriately for her needs. In particular, her mother's chaotic lifestyle and regular drug use meant that she frequently failed to get Child D ready for school. The home environment was felt to be unsuitable for young children. Child D was five and a half at the start of the data collection. Child D lived with her mother, and had regular contact with her father who also misused drugs. Both parents were reluctant to engage with additional services, although Child D's father would occasionally attend a stay-and-play group at the local Sure Start children's centre with his daughter.

In early December 2008 the social worker was contacted by a child care worker at the children's centre who reported that Child D presented with bruises, allegedly caused by her mother's new partner. Along with concerns regarding the lack of improvements since the implementation of a Child Protection Plan, further investigation was instigated and the decision was taken for Child D to be placed in local authority foster care. A review was held 28 days after the child was placed and the Care Plan updated following that review. Child D remained on a Child Protection Plan whilst being looked after.

Timeline for Child D



Total costs for Child D during the six month data collection period¹

Social care activity costs (London costs)			
Process	Frequency	Unit cost (£)	Sub-total (£)
Child in Need processes			
CiN 3 – ongoing support	Two and a half months	£238	£596
Looked-after children processes²			
LAC1 – Decide child needs to be looked after		£1,102	£1,102
LAC3 – Maintaining the placement ³	Three and a half months		
LAC2 – Care planning		£217	£217
LAC6 - Review			£677
Cost of social care case management activity			£2,592
Additional services from other agencies (London costs)			
Sure Start stay and play group provided by Local authority (not social care) ⁴	Attended twice during the data collection period	£14	£29
Cost of service provision from other providers			£29
Total cost incurred by children's social care for Child D during the 6-month period			£2,592
Total cost incurred for Child B during the 6-month period			£2,621

1 There was no evidence of additional support services being provided by social care during the study timeframe.

2 Ward, H., Holmes, L. & Soper, J. (2008) *Costs and Consequences of Placing Children in Care*, Jessica Kingsley Publishers, London.

3 The costs of maintaining the placement also include the weekly fees and allowance of the child's placement.

4 Tidmarsh, J. & Schneider, J. (2005) Typical costs of Sure Start Local Programmes in L. Curtis (ed.) *Unit Costs of Health and Social Care 2005*, Personal Social Services Research Unit, University of Kent, Canterbury.

8.6. Transition services for children with complex needs when transferring to adulthood

This schema has been based on a study carried out by Sloper et al (2010)¹ which provides the costs of five transition services. Three of the five transition services have been selected for inclusion here and represent low, median and high cost services (based on cost per case per annum).

8.6.1 Transition services for children: medium cost

Relaunched in June 2007, the service was fully staffed for the first time just before the research interviews were undertaken. It has no case holding responsibilities or budget but works to co-ordinate transition for young people with very complex needs.

The team supports 184 people, giving average costs per working hour (including steering group) of £55 (£58) and cost per case per annum of £907 and £959 respectively. Time use: direct contact (7%), meetings with family (12%), liaison (45%) & report writing or assessments (36%).

Staff Member	Wte on transition	£ per annum
Team manager/business support	2.0 wte	81,911
Social worker/social work assistant	1.5 wte	79,110
Other support and supervision	<0.1	5,887
Total for staff		£166,908
Steering Group	Total hours per annum	
Managers: Children's services	56	2,696
Managers: Adult services	42	2,036
Managers: Health	32	1,776
Managers: Education/Training	60	2,928
Total for Steering Group		9,436
TOTAL COST		£176,344

¹ Sloper, P., Beecham, J., Clarke, S., Franklin, A., Moran, N. & Cusworth, L. (2010) *Models of Multi-agency Services for Transition to Adult Services for Disabled Young People and Those with Complex Health Needs: Impact and costs*, Social Policy Research Unit, University of York & Personal Social Services Research Unit, University of Kent, Canterbury.

8.6.2 Transition services for children: low cost

This service is based in a small unitary authority in which the transition service was launched in June 2005. The co-ordinator works closely with other personnel in social services, health and education (including special schools) to ensure a smooth transition for disabled young people who have complex needs. The local voluntary sector organisation undertakes personal care planning and is in regular contact with the transition co-ordinator. This transition service has a complex 'cost picture' involving many people and agencies and although much of the work planning transition support has been included, the cost of transition support has probably not been included.

The team supports 203 young people of whom 79 have complex needs and 124 have moderate intellectual disabilities. The cost per working hour for the team (including strategic management group) was £24 (£28) and cost per case per annum £433 (£500). Time use: direct contact (40%), assessments and reports (10%), liaison (20%), travel (10%) and meetings (20%).

Staff Member	Wte on transition	£ per annum
Transition co-ordinator	1.0	46,901
Transition co-ordinator supervision	0.02	1,056
Some of the Virtual team members		
Social workers in children's team	0.35	15,990
Practice manager's in children's teams	0.05	2,812
Social workers in adult team	0.28	13,131
Connexions advisor	0.03	1,799
Adult operational director	0.05	3,533
Divisional manager	<0.01	614
Total		£85,835
Strategic Management Group (meets monthly)		
	Total hours per annum	
Managers: Children's Services	99	3,651
Managers: Adult Services	77	3,803
Managers: Education/Training	22	1,120
Area managers: Connexions	22	873
Managers: Health	88	4,021
Sub total for Strategic Management Group		£13,468
Transition sub-groups		
	Total hours per annum	
(2 meet monthly, 1 meets each term)		
Child services managers	143.5	5,571
Adult services managers	116	4,621
Health services managers	215.6	8,140
Education services managers	235	986
Connexions	22	878
Voluntary organisations' personnel	44	1,136
Sub total for Transition sub-groups		21,322
TOTAL COST		£120,635

8.6.3 Transition services for children: high cost

This transition team is located in an education department within an integrated disabled children's service. The team was set up in November 2007 and the research interviews were undertaken in October 2008. There had been problems getting staff in place and many interviewees were involved in statutory duties as well and felt they had only just got to the point where transition work could begin.

The team supports 76 young people, giving average costs per working hour (including steering group) of £41 (£42) and cost per case per annum £3,790 (£3,862). Time use: face to face contact (12%), telephone contact (17%). Assessments and writing reports (28%), meetings with people and families (11%) and liaison away from meetings (12%). Travel (12% and general administration (10%).

Staff Member	Wte on transition	£ per annum
Children's services		
Manager transition team/administrator	0.50	22,074
Social workers/key workers	0.75	33,371
Nurse (cyp)/Trainee psychologist	0.70 ¹	34,018
Connexions TPAs	1.00 ²	39,173
Adult Services		
Manager adult team	0.60	35,715
Social worker (adult)	0.80	38,664
Nurse (adult)	0.80	39,875
Senior practitioner	0.75	44,646
Supervision (various managers, not included above)	0.08	5,166
Sub total for children's services		£292,702
	Total hours per annum	
Steering Group and sub-groups		
Managers: Children's Services	33	1,626
Managers: Adult Services	14	732
Managers: Education/Training	12	576
Services Managers: LA	42	921
Connexions	22.5	1,720
Sub total for Steering Group		5,576
TOTAL Cost		£298,278

8.7 Common Assessment Framework (CAF)

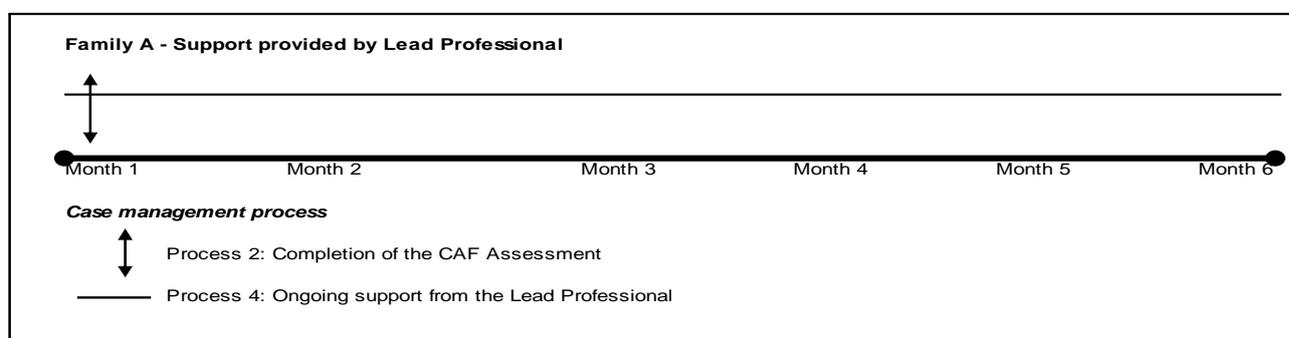
The Common Assessment Framework (CAF) is a standardised approach for the assessment of children and their families, to facilitate the early identification of additional needs and to promote a coordinated service response. CAF is underpinned by an integrated approach to support and has been designed for use by all professionals working with children and families with additional needs, but who do not meet the threshold for more intensive interventions such as those associated with children's social care or safeguarding.¹ Information for schemas 8.7.1-8.7.3 have been provided by Lisa Holmes and Samantha McDermid from the Centre for Child and Family Research and have been drawn from Holmes et al (2012).¹

The study used a bottom-up costing methodology,² which uses social care activity time data as the basis for building up unit costs. The unit costs per hour are based on average salaries for each staff type using national salary scales and applying oncosts and overheads as presented in the *Unit Costs of Health and Social Care 2011*.

8.7.1 Family A: support from a lead professional (LP)

Family A live in London and consists of Jennifer, who has two sons Ryan and Jack aged 8 and 4 respectively. Jennifer and the boys' father had recently separated. Jennifer contacted CAMHS after discovering that Ryan had been self-harming. CAMHS informed Jennifer that they had a six-month waiting list for assessments but referred their case onto 'Family Help', a voluntary organisation that supports vulnerable children and families. The service manager completed a CAF although a pre-CAF checklist was not completed. A family support worker from Family Help was allocated to support their case and was identified as the Lead Professional for the child and family. Following the completion of the CAF assessment the support worker visited the child and family on a fortnightly basis. Team Around the Child (TAC) meetings were not held, and the support worker continued to support the child and family until a CAMHS assessment was offered. The child and family were not in receipt of other additional services at this time. Jennifer reported that the support they had received from Family Help had been extremely useful and that Ryan's self-harming behaviour had reduced. Jennifer reported that she thought that the CAF had helped her family.

Timeline for Family A



Total costs for Family A during a six month period³

Social care activity costs (London costs)			
Process	Frequency	Unit cost (£)	Sub-total (£)
Process 2: CAF assessment completed by service manager		£335	£335
Process 4: Ongoing support from the family support worker	Fortnightly visits for 6 months ⁴	£51	£614
Total cost of CAF support for Family A during the 6-month period			£949

¹ Holmes, L., McDermid, S., Padley, M. & Soper, J. (2012) Exploration of the costs and impact of the Common Assessment Framework (Research Report DFE-RR210), Department for Education, London.

² Beecham, J. (2000) Unit Costs – Not Exactly Child's Play: A Guide to Estimating Unit Costs for Children's Social Care. University of Kent: Department of Health, Dartington Social Research Unit and the Personal Social Services Research Unit; Ward, H., Holmes, L. & Soper, J. (2008) Costs and Consequences of Placing Children in Care, Jessica Kingsley, London.

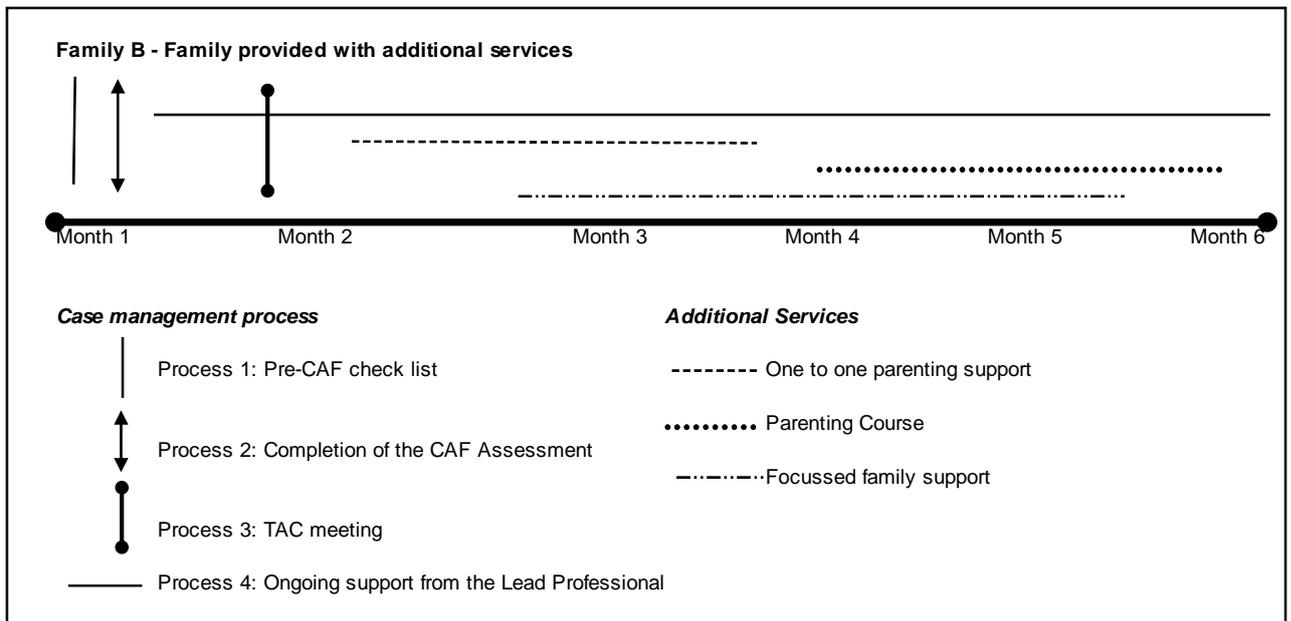
³ Costs have been rounded to the nearest pound.

⁴ Holmes, L. & McDermid, S. (2012) *Understanding Costs and Outcomes in Child Welfare Services: A Comprehensive Costing Approach to Managing Your Resources*, Jessica Kingsley Publishers, London. (This suggests that the average time for a home visit is 1 hour 40 minutes (including travel time)).

8.7.2 Family B: support from a range of services

Mother, Michelle lives with her daughter Sophie, aged 13. Michelle suffers with anxiety and depression and finds it very difficult to leave the house. Concerns were raised by Sophie’s school about her behaviour and a reduction in attendance; subsequently they referred the child and family to a voluntary organisation, ‘Family Help’ after completing a pre-CAF checklist. A worker from Family Help completed a CAF assessment and considered that Michelle and her daughter would benefit from additional support, both to improve Sophie’s behaviour and to support Michelle with her mental health difficulties and parenting.. A family support worker was identified as the Lead Professional (LP). One Team Around the Child (TAC) meeting was held, which Michelle attended, along with the support worker and the school education welfare officer. Michelle received one-to-one parenting support, once a week for 8 weeks and then attended a parenting course, for 8 weeks. Sophie received one-to-one support in school from a learning mentor. The LP continued to coordinate the support and provided a 12-week focused piece of family support, visiting Michelle and Sophie on a weekly basis. Michelle reported that the LP had been extremely supportive and thought that the other services provided as a result of the CAF had helped her and Sophie. Michelle reported that she would have liked more of the intensive parenting support offered by the LP. However, Michelle did report that Sophie’s behaviour in school had improved.

Timeline for Family B



Total costs for Family B during the six month period¹

Social care activity costs (out of London costs)			
Process	Frequency	Unit cost (£)	Sub-total (£)
Process 1: Pre-CAF checklist completed by education welfare officer	Once	£17	£17
Process 2: Completion of the CAF assessment by family support worker	Once	£171	£171
Process 3: TAC meeting attended by family support worker	Once	£198	£225
Process 3: TAC meeting attended by education welfare officer	Once	£27	£27
Process 4: Ongoing support of lead professional by family support worker	Five and a half months	£162	£892
Cost of case management activity			£1,332
Additional services (out of London costs)			
Parenting course	Once a week for 8 weeks ²	£48	£331
One-to-one parenting support	Once a week for 8 weeks	£50	£410
Focussed Family Support	Once a week for 12 weeks	£50	£604
Total cost of additional support			£1,345
Total cost of CAF support incurred for Family B during the 6-month period			£2,650

¹ Costs have been rounded to the nearest pound.

² Tidmarsh, J. & Schneider, J. (2005) Typical costs of Sure Start Local Programmes, in L. Curtis (ed.) *Unit Costs of Health and Social Care 2005*, Personal Social Services Research Unit, University of Kent, Canterbury.

8.7.3 Family C: CAF as a step up to social care

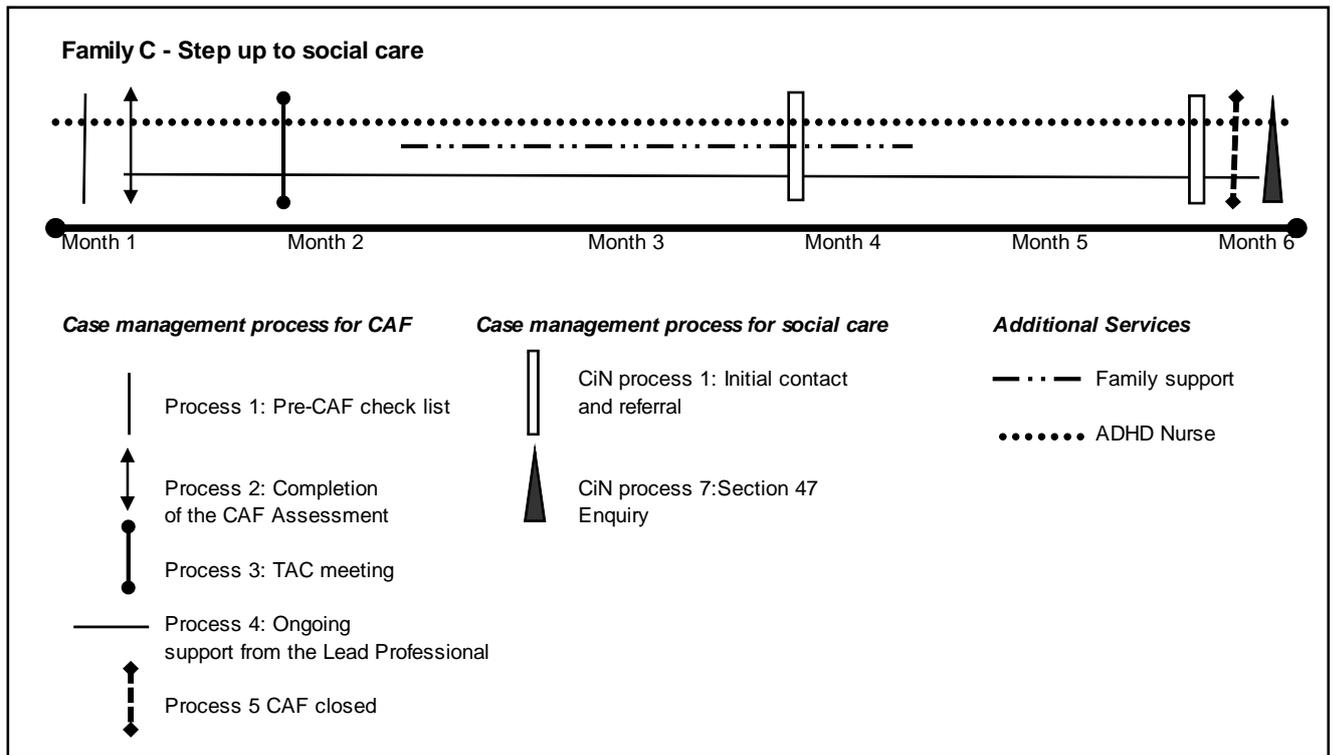
Kyle, aged 13 lives with his mother, Louise and four year old brother, Robert. A CAF was initiated in January 2011 by the school due to concerns about Kyle’s deteriorating behaviour at home and school. Kyle has long standing mental health difficulties, anxieties about new situations and had difficulties making friends. Louise also had mental health difficulties and there were concerns about her capacity to maintain the children’s food and drink intake. There were also some concerns about Louise’s offending behaviour.

The CAF was undertaken by the school learning mentor and a Team Around the Child (TAC) meeting was convened. The TAC was attended by the learning mentor, an educational psychologist, and a family support worker from Children’s Services. Prior to the initial TAC meeting Kyle was permanently excluded from school after his behaviour become untenable and he was placed at another school at the end of March 2011. A referral was also made to the children’s social care emergency duty team by a hospital doctor following concerns about Louise’s mental health. The social care team were aware that a CAF was in process and therefore no further action was taken.

A number of services were initiated to support the child and family; ADHD support was provided to both Kyle and Louise. They saw the ADHD nurse on a monthly basis. A family support worker was also identified to address some of Kyle’s behavioural difficulties. The family support worker visited the family once a week for 8 weeks.

Despite some improvements, the family suffered a number of setbacks and the family were referred to children’s social care in July 2011. The CAF case was closed, and a Child Protection Plan was initiated.

Timeline for Family C



Total costs for Family C during the six month period¹

Social care activity costs (out of London costs): CAF			
Process	Frequency	Unit cost (£)	Sub-total (£)
Process 1: Pre-CAF checklist completed by learning mentor	Once	£13	£13
Process 2: Completion of the CAF assessment by learning mentor	Once	£161	£161
Process 3: TAC meeting attended by learning mentor	Once	£209	£274
Educational psychologist		£40	
Family support worker		£25	
Process 4: Ongoing support of lead professional by learning mentor	Five months	£154	£768
Process 5: Case closure			£88
Cost of case management activity for CAF			£1,304
Social care activity costs (out of London): social care			
CiN process 1: initial contact and referral with no further action		£217	£217
CiN process 1: initial contact and referral		£195	£195
CiN process 7: Section 47 enquiry		£535	£535
Total cost of care management activity for social care			£947
Additional services (out of London costs)			
ADHD nurse	Once a month for 6 months ²	£44	£273
Family support worker ³	Once a week for 8 weeks ^c	£41	£334
Total cost of additional services			£606
Total cost of CAF support incurred for Family C during the 6-month period			£1,910
Total cost of support for Family C during the 6-month period			£2,857

¹ Costs have been rounded to the nearest pound.

² Holmes, L. & McDermid, S. (2012) *Understanding Costs and Outcomes in Child Welfare Services: A Comprehensive Costing Approach to Managing Your Resources*, Jessica Kingsley Publishers, London.

³ Curtis, L. (2011) *Unit Costs of Health and Social Care*, Personal Social Services Research Unit, University of Kent, Canterbury.

8.8 Young adults with acquired brain injury in the UK

Acquired brain injury (ABI) is 'a non-degenerative injury to the brain occurring since birth', including both open and closed head injuries. ABI includes a range of diagnoses or causes, including strokes or tumours. Head injury through trauma is a common cause among young adults. ABI is not thought to affect life expectancy after the initial acute phase, so the prevalence of long-term brain damage is high at 100-150 per 100,000 population, implying a total of 60,000-90,000 people in the UK (<http://www.rhn.org.uk>).

A study carried out by the Personal Social Services Research Unit was undertaken to identify the health and social care services used by young adults aged 18-25 years with acquired brain injury (ABI) and the associated costs.¹ The study identified the annual incidence of ABI in this age group, and then tracked the young adults' likely progress through four support-related stages: trauma, stabilisation, rehabilitation and return to the community. By identifying the numbers using different treatment locations and services at each stage, a picture of service use and costs could be built up over a notional 12-month period following injury. All costs have been updated to 2011/2012 prices using the HCHS Pay and Prices Inflation. Four broad groups of young people with ABI were identified by their location and the community care stage.

Group 1 comprises the largest proportion of those sustaining brain injuries and includes those who attend A&E with ABI or spend short periods in a hospital ward and then return home. A small proportion, perhaps just one in five, will have follow-up appointments arranged at an outpatient clinic or with their GP. This group will generally have had a mild head injury and no longer-term disability, although 20% of this group may continue to have residual symptoms six months after injury.

Group 1: Average cost per person = £301 per annum.

People in Group 2 are also likely to have returned to their own homes within a year, but are more seriously disabled and rely on personal care support provided by spouses, parents or other informal carers. This group may include those who are discharged home from longer-term residential rehabilitation (34 % of patients discharged), from acute brain injury units (25%) and from neurosurgery units (23%). It is likely that at least 40 per cent of them will require at least part-time support or supervision from informal carers.

Group 2: Average costs per person = £21,482 per annum.

The third group of young adults with ABI are those whose pathway towards the end of a year will see them living in supported accommodation with formal (paid) personal carers. Some will have been discharged straight from hospital and some will have stayed in a rehabilitation facility prior to their move to supported living. One in four of these young adults will need overnight supervision, and three in four will need at least part-time supervision during the day. The number of young adults may be quite high, but some will move on to more independent living. Others will need this type of support for many years to come. For cost estimates, it has been assumed this group will live in community-based housing with low staffing levels during the day and 'sleeping-in' staff at night. In addition to personal care, they are also likely to use outpatient clinics and community-based therapists. Personal care costs (estimated at an average of 8 hours overnight 'sleeping-in' and 6 hours during the day) would amount to £538 per week. Use of community-based therapy and health care services would add another £625 by the end of the notional 12 month period.

Group 3: Average cost per person = £41,186 per annum.

The fourth group includes young adults who are likely to be among the most severely disabled. Although some will be supported at home, it is estimated that 310 will be resident in nursing homes for young adults, specialist ABI residential units, in longer-stay hospital wards or in mental health units. They are likely to have been the most severely injured. Some of the principal independent providers contacted for this research reported current prices for residential placements of up to £3,129 per week, often jointly funded by health and social services. Nursing homes and 'young disability units' are likely to be less costly. However, nursing home care may not be appropriate for people with severe ABI-related disability as there tend to be few qualified staff and low input from local community-based teams or specialist doctors.

Group 4: Average cost per person = £42,438 per annum.

¹ Beecham, J., Perkins, M., Snell, T. & Knapp, M. (2009) Treatment paths and costs for young adults with acquired brain injury in the United Kingdom, *Brain Injury*, 23, 1. 30-38.

8.9 Palliative care for children and young people

The Government's manifesto commitment to improve palliative care services in 2006 (Cochrane et al, 2007)¹ resulted in an independent review of children's palliative care services which was commissioned by the Secretary of State for Health (Craft and Killen, 2007).² This independent review was based on findings from a wide consultation with stakeholders, including children and young people and their families, commissioners and providers of services, along with commissioned research from Department of Health and the York Health Economics Consortium.

Information for this schema has been drawn from the work carried out by the York Health Economics Consortium (Lowson et al, 2007)³ which provides examples of illness trajectories and the resulting costs for children in need of palliative care. All costs have been updated using the appropriate inflators to provide current prices. See Lowson et al (2007) for more information on the cost benefits of using community care instead of hospital services.

8.9.1 Short illness trajectory: cancer

This generic pathway was developed for a child with cancer from data provided by Sargent Cancer Care for Children and Cancer and Leukaemia in Childhood (CLIC Sargent). It was triangulated with information collected during focus groups which included two parents, both of whose children had died, one from a form of leukaemia, the second from bone cancer.

A child with cancer	Cost per annum
During one year	
<ul style="list-style-type: none"> • Three inpatient stays 	£7,278
<ul style="list-style-type: none"> • One ward attendance per month 	£686
<ul style="list-style-type: none"> • One day care episode per fortnight 	£4,015
<ul style="list-style-type: none"> • One home visit per week, including intensive bereavement support 	£8,624
Subtotal health	£20,603
It was assumed that the child died at home with intensive community support	
It was assumed that there was no uptake of respite care	
It was assumed that there were no costs accruing to education and social services	
Financial burden on family	
<ul style="list-style-type: none"> • One family member gives up paid employment 	£14,539
<ul style="list-style-type: none"> • Significant financial cost to family 	£7,250

¹ Cochrane, H., Liyanage, S. Nantambi, R. (2007) *Palliative Care Statistics for Children and Young Adults*, Department of Health, London. http://www.dh.gov.uk/en/Publicationsandstatistics/Publications/PublicationsStatistics/DH_074701

² Craft, A. & Killen, S. (2007) *Palliative Care Services for Children and Young People in England*, Department of Health, London. http://www.dh.gov.uk/en/Publicationsandstatistics/Publications/PublicationsPolicyAndGuidance/DH_074459

³ Lowson, K., Lowson, P. & Duffy, S. (2007) *Independent Review of Palliative Care Services for Children and Young People: Economic Study*, Final Report, York Health Economics Consortium, Department of Health Independent Review Team, London.

8.9.2 Longer life illness trajectories: cardiac care

This pathway has been developed from a typical patient being treated by a community-based team. The information was provided by parents at a focus group.

A child with a cardiac condition aged 15 months	cost per annum
During one year	
<ul style="list-style-type: none"> • Inpatient stay of 5 days in local hospital for respiratory infection • Inpatient stay of 4 weeks in paediatric cardiac unit including 1 week in PICU • Inpatient stay of 6 days in local hospital for viral infection • Inpatient stay of 6 weeks in paediatric cardiac unit including 2 weeks in PICU • One outpatient visit per month to local team • One home visit per week by community team • One telephone contact per week 	£2,426 £49,264 £2,426 £76,718 £2,059 £8,624 £357
Subtotal health	£141,873
<ul style="list-style-type: none"> • The child attends a pre-school special needs nursery • Uses wheelchair and has home equipment 	£3,683 £6,276
Assumptions re. respite care (based on focus groups and published evidence):	
<ul style="list-style-type: none"> • 15 days per annum at hospice • 6 hours per week at home 	£15,784 £8,316
Respite and social care costs	£175,932
Financial burden on family	
<ul style="list-style-type: none"> • Family in receipt of carer allowance • One family member gives up paid employment • Significant financial cost to family 	£14,539 £7,250

8.9.3 Longer life illness trajectories: cystic fibrosis

This pathway has been developed from a typical patient being treated by a community-based team. The information was provided by parents at a focus group.

A child with cystic fibrosis aged 5 years	cost per annum
During one year:	
<ul style="list-style-type: none"> • Two inpatient stays in local hospital for receipt of intravenous antibiotics 	£8,157
<ul style="list-style-type: none"> • One outpatient visit per month to local team comprising consultant paediatrician and consultant respiratory paediatrician 	£8,235
<ul style="list-style-type: none"> • Four visits per year to speech and language therapist 	£1,748
<ul style="list-style-type: none"> • One home visit per fortnight by community team 	£403
<ul style="list-style-type: none"> • One telephone contact per week 	£4,312
Subtotal health	£357
	23,212
<ul style="list-style-type: none"> • The child attends mainstream school with support 	£6,524
<ul style="list-style-type: none"> • Uses wheelchair and has home equipment. 	£6,276
Respite care (based on focus groups and published evidence):	
<ul style="list-style-type: none"> • 15 days per annum at hospice 	£15,784
<ul style="list-style-type: none"> • 6 hours per week at home 	£8,316
Total health, respite and social care costs	£36,900
Financial burden on family	
<ul style="list-style-type: none"> • One family member gives up paid employment 	£14,539
<ul style="list-style-type: none"> • Significant financial cost to family 	£7,250

8.9.4 Longer life illness trajectories: child with multiple disabilities

This pathway has been developed from a typical patient being treated by a community-based team. The information was provided by parents at a focus group.

An older child with complex and multiple needs: Child has renal problems and seizures, with visual impairment and intellectual difficulties. The child and family is in contact with five specialities:paediatric endocrinology, paediatric gastroenterology, neurosurgery, ophthalmology, child psychiatry.	Cost per annum
In one year: <ul style="list-style-type: none"> • One inpatient stay in tertiary centre for neurosurgery • One inpatient stays for dental extraction • One outpatient visit per week for blood tests • One outpatient visit per month for specialist reviews • Two CT scans • Two MRI scans • Three EEGs • Four visits per year to clinical psychologist • Four visits per year to speech and language therapist • One face-to-face visit per month by community team • One home visit per fortnight by community team • One telephone contact per fortnight with community team Subtotal health	£15,879 £1,146 £8,921 £2,059 £295 £769 £340 £1,748 £403 £1,990 £3,980 £178 £37,708
<ul style="list-style-type: none"> • The child attends a school for children with special educational needs • Uses wheelchair and has home equipment 	£3,504 £6,276
Respite care (based on focus groups and published evidence) <ul style="list-style-type: none"> • 15 days per annum at hospice • 6 hours per week at home 	£15,784 £8,316
Total health, respite and social care costs	£71,588
Financial burden on family <ul style="list-style-type: none"> • Family in receipt of carer allowance • One family member gives up paid employment • Significant financial cost to family 	£14,539 £7,250